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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► The organization may have to use a copy of this return to satisfy state reporting requirements.

	Α	For the	2011 cale	endar year, or tax yea	r beginning	October 1	, 2011, a	and ending	, Se	ptem	ber 30	, 20 12	
	В	Check if	applicable:	C Name of organization	Vermont R	ural Education Coll	aborative, Inc.				Employe	r identification n	umber
		Address	change	Doing Business As					-			03-0360919	
		Name ch	ange	Number and street (or	PO. box if ma	all is not delivered to st	reet address)	Room/surf	e	1	Telephon	e number	
	ī	Initial ret	•	P.O. Box 86				1			·	802 563-2489	
	\exists	Terminat		City or town, state or o	country, and Z	IP + 4		<u> </u>		-			
	Ħ	Amende		Cabot, VT 05647-008						- 1,	Gross red	nointe ¢	253,5312
	님			F Name and address of		er: Margaret Macle	200			_			
	ш	Applicati	on penaing	PO Box 213, Peacha		-	eall					or affiliates? 🔲 Yes	_
				<u> </u>			_					cluded? Yes	
	<u>!</u>		npt status	✓ 501(c)(3)	501(c) () ◀ (insert no.)	4947(a)(1) or	<u> </u>	⊣ .			,	Jrisj
		Website								3roup 6		number ▶	
_	_			Corporation Trust	Associa	tion	LYe	ar of formati	on		M State	of legal domicile	VT
	Ρ,	art I	Summ										
		1	-	escribe the organiza		_					<i>T</i>		
	Ф		experien	ce among school adr	ninistrators	. The provision of	leadership trai	ning and e	xperien	ce for	seconda	ary school stud	lents.
9	Ĕ												
2013	Ĕ												
	Governance	2	Check th	is box ▶☐ if the or	ganization	discontinued its of	perations or di	isposed o	f more t	than 2	25% of r	ts net assets.	
6 3	<u>ა</u>	3	Number	of voting members of	of the gove	rning body (Part V	i, line 1a)				3		6
	S	4	Number	of independent votır	ng member	s of the governing	body (Part VI	, line 1b)			4		6
FEB	Ħ			nber of individuals e							5		0
正	Activities			nber of volunteers (e							6		6
	⋖	1		elated business revi							7a		0
Ш				lated business taxal			•		•	• •	7b		0
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SCANNED		8	Contribut	tions and grants (Pa	rt VIII Imp	1b)		-			157741		138500
\mathcal{Q}	Revenue	9		service revenue (Pa		•					71202		114261
9	<u> </u>	10	-	ent income (Part VIII,							1212		
	æ	3		renue (Part VIII, co[นี							1212		771
		12	Total reve	enue—add lines 8 th	rough 11) (n	nie aug Barvill	Column (A) li	no 12)			220155		253532
	—			nd similar amounts				116 12)			230155		
		14	Donofito	poid to or for more	Ora (Port IV	A, Column (A) line	5 1-3)	· · · -			20209		42490
		15	Colorico	paid to or for memb other compensation) } }	£ 10\					
	Expenses			onal fundraising fees				3-10) <u> </u>					
	Ē							· · · -				· ·	
	찣			draising expenses (I								 .	2222
				penses (Part IX, con				<u>.</u> ⊢			205362		222178
			_	enses. Add lines 13	•	•	• • •	·	-		225651		264668
		19	Revenue	less expenses. Sub	tract line 1	8 from line 12 .	· · · · ·				4504		(11136)
	S or							<u> </u>	eginning			End of Ye	
	Net Assets of Fund Balance	20		ets (Part X, line 16)				· ·			242214		239529
	뚩	1		oilities (Part X, line 26	-			· ·			1844		10295
		22		ts or fund balances.	Subtract I	ine 21 from line 20	·	<u> </u>			240370		229234
	Pa	irt li	Signa	ture Block									
	Un	der penal	ties of perju	ry, I declare that I have ex	xamined this i	eturn, including accom	panying schedule	s and staten	nents, and	d to the	best of m	ny knowledge and	belief, it is
		e, correct	, and comp	lete. Declaration of prepar	rer (other than	officer is based on all	information of whi	ich preparer	has any k	nowled	dge		
			<u> </u>	you was	Kewe	u				<u>)</u> .	-19-	-13	
	Sig		, ,	ature of officer						Date	•		
	He	re		AN WESTE	RVEL	-T TREA	SURER	ξ					
			Туре	or print name and title									
	Pa	id	Print/Ty	pe preparer's name		Preparer's signature		Dat	e		Check	If PTIN	
		epare	r 📖								self-emp		
		e Oni		name ►				•		Firm's	s EIN ▶		
	_	- Jill	,	address ▶						Phon			
	Ma	the IF	S discus	s this return with the	preparer s	shown above? (se	e instructions)		• •			☐ Ye:	s 🗌 No
				ction Act Notice, see				Cat No	11282V	,			990 (2011)

917

V

9250) (Revenue \$

261538

10271)

(Expenses \$

Total program service expenses ▶

31028 including grants of \$

1 2	Yes	No
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4		V
5		√
6		1
7		✓
8		✓
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11a		✓
11b		✓
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	0 (2011)			Page 4
Part	Checklist of Required Schedules (continued)			I M-
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		1
c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		1
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		1
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		1
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	30		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		1
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R</i> , <i>Part VI</i>	37		1

Part				
	Check if Schedule O contains a response to any question in this Part V	· · ·	Yes	No.
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 19	- 		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	1 1	_ أ	_
	reportable gaming (gambling) winnings to prize winners?	1c	✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0	_	İ	
þ	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b		
За	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	-	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial		ļ	
	account)?	4a		✓
b	If "Yes," enter the name of the foreign country:	1 1		
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	- I		- '
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	-	/
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b 5c		✓
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	~		
	organization solicit any contributions that were not tax deductible?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			<i>;</i>
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b		√
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	"		
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year		_	,
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		✓_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		✓
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	/m		-
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			,
	organization, have excess business holdings at any time during the year?	8	-	-
9	Sponsoring organizations maintaining donor advised funds.			_
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:	1		
а	Gross income from members or shareholders]		
b	Gross income from other sources (Do not net amounts due or paid to other sources	1		
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1 1		
13 a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans]		·
C	Enter the amount of reserves on hand	\sqcup		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	-	✓
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b	, gan	(2011)
		FOLIT		الاتان

Part									
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S		tructi						
Saati	Check if Schedule O contains a response to any question in this Part VI	<u> </u>	<u> </u>	<u>. (1</u>					
Secu	on A. Governing Body and Management		Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		1					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		✓					
5 6 7a	Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	5 6		1					
b	 one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 								
8									
а	The governing body?	8a	1	-					
b									
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		1					
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	<u>ue C</u>							
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a		-					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	1						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	1						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12b	✓	_					
	describe in Schedule O how this was done	12c	1						
13	Did the organization have a written whistleblower policy?	13	<u> </u>	/					
14 15	Did the organization have a written document retention and destruction policy?	14		/					
a b	The organization's CEO, Executive Director, or top management official	15a 15b							
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a tayable entity during the year?	16a		,					
b	with a taxable entity during the year?								
Secti	on C. Disclosure	16b		Ь					
17 18	List the states with which a copy of this Form 990 is required to be filed ▶ None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	າ 501(c)(3)s	only)					
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year.			oolicy,					
20	State the name, physical address, and telephone number of the person who possesses the books and records organization: Jan Westervelt, Treasurer. 4 Whittier Hill Road, Cabot, VT 802 563-2489	of the	t						

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Form **990** (2011)

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Part VII	Compensation of Officers, Directors,	Trustees,	Key Employees,	Highest	Compensated	Employees,	and
	Independent Contractors						

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor	r any related	d orga	anız	atıo	n c	ompe	nsa	ted any curren	t officer, director	, or trustee.
				((C)					
(A)	(B)			Pos				(D)	(E)	(F)
Name and Title	Average					than o		Reportable	Reportable	Estimated
Name and Title	hours per					compensation from	amount of			
	week		ranc		Irect		<u> </u>	from	related	other
	(describe	옥둜	ᇙ	Officer	줎	 3 .声	Former	the	organizations	compensation
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	related	cto	₫	7	큐	ye c	"	(W-2/1099-MISC)		organization
	organizations	¥ =	画		Key employee	" 3	ļ	\$	ļ	and related
	in Schedule	Individual trustee or director	اق		#	줱		İ		organizations
	O)	ĕ	Institutional trustee		ļ	Highest compensated employee	1			
			L			8	_			
	·		Ì '		ĺ	1	ĺ			
(1) Margaret Maclean, President] ,									
	As Req	✓		✓				17920		
(2) Helen Beattie, Vice President	1									
	As Req	✓		✓				59345		
(3) Tina Muncy, Secretary				l		Ì	ļ	İ		
	As Req	✓	1	✓				0]	
(4) Jan Westervelt, Treasurer	† <u></u> -									
	As Req	1	1	/				3800	1	
(5) Shirley Richardson, Director	7.15 7.15 4	١		H	1					
	As Req	1			1	1	ĺ	\ o		
(6) David Leo-Nyquist, Director	· ·		\vdash	_			<u> </u>			
	As Req	1						3500		
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Part	(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule	(do n box, i office or directo	ot ch	Pos eck s pe	c) Ition more	than of trust Highest compensated employee	one n an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportabl compensation related organizatio (W-2/1099-M	e from	Estu amo o compe froi orgar and	(F) mated ount of ther ensation in the nization related izations	1
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(25)		<u> </u>												
1b c	Sub-total	VII, Section	n A				· ·	>	84565		0	·		0
d 2	Total (add lines 1b and 1c)	t not limited						e) w	rho received m	1	00,000	of		
3	Did the organization list any former of employee on line 1a? If "Yes," complete	ficer, direc					_	-	ployee, or high	-	nsated	3	Yes	No /
4	For any individual listed on line 1a, is the organization and related organizations individual	greater th	an \$	150,	000)? /	f "Ye	s, "	complete Sch					1
5	Did any person listed on line 1a receive of for services rendered to the organization											5		1
Section	on B. Independent Contractors													
1	Complete this table for your five highest compensation from the organization. Repyear.													ax
	(A) Name and business add	iress							(B) Description of s	services	((C) Compens	ation	
None								L			_			
								-						
2	Total number of independent contractor	ors (include	na hi	ıt n	ot	lımi	ted to	1 1	nose listed ah	ove) who	-			
-	received more than \$100,000 of compen							. u	0	2.0, 11110				

Part	CVIII	Statement of Revenue					
1				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
2 2	1a	Federated campaigns 1a	a (- .	
E E	ь	Membership dues 11					
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¥ E	C	• • • • • • • • • • • • • • • • • • •			1		
<u> </u>	d	Related organizations 10			ł		
Sins,	e	Government grants (contributions)	25000				1
Contributions, Gifts, Grants and Other Similar Amounts	'-						
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5 5	9	Takal Add Sanada 46		420500			-
	h	Total. Add lines 1a-1f		138500			
a			Business Code	i	=		is.
S.	2a	YATST Support fees	611430	60000	60000		
Program Service Revenue	b	Courses & Seminars	611430	52691	52691		<u> </u>
ζįς	С	Conference fees	900099	1570	1570		<u> </u>
Sei	d		_				
돑	e						
g	f	All other program service revenue.					
<u> </u>	g	Total. Add lines 2a-2f	. <u></u>	114261			
	3	Investment income (including div					
				771	1		
	4	Income from investment of tax-exempt	bond proceeds				
	5	Royalties	·		-		-
]	(i) Real	(ii) Personal				
	6-	· · · · · · · · · · · · · · · · · · ·	1,7,5,5,1,2				
	6a	Gross rents					
	b	Less: rental expenses					
	C	Rental income or (loss)					
	_d	Net rental income or (loss)					<u> </u>
	7a				i		-
					į		ļ
	Ь	Less cost or other basis					
		and sales expenses					
	С	Gain or (loss)		j			
	d	Net gain or (loss)	🕨	1	-		
		-					
venue	8a	Gross income from fundraising					
ē	ļ	events (not including \$			İ		
	1	of contributions reported on line 1c).					
Other Re	ľ	See Part IV, line 18	a				
ŧ	Ь	Less: direct expenses	-				
0		Net income or (loss) from fundraisin					
		Gross income from gaming activities					
	, J.	See Part IV, line 19					
	_			Į.			
		Less: direct expenses	b ctivities ▶	-			
		Net income or (loss) from gaming a					
	iva	Gross sales of inventory, less					
		returns and allowances		}]		
			b				,
	<u> </u>	Net income or (loss) from sales of in				·	
	<u> </u>	Miscellaneous Revenue	Business Code	ļ	ł		
	11a						<u> </u>
	b						
	С						
	d	All other revenue	·	ì		., .,	
	е	Total. Add lines 11a-11d					
	12			253532			

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response to any question in this Part IX										
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to governments and										
	organizations in the United States. See Part IV, line 21	42490	42490								
2	Grants and other assistance to individuals in the United States. See Part IV, line 22										
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16										
4 5	Benefits paid to or for members										
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)										
7 8	Other salaries and wages										
9	Other employee benefits										
10	Payroll taxes										
11	Fees for services (non-employees):										
а	Management	,									
b	Legal		- "								
С	Accounting	3800		3800							
d	Lobbying										
е	Professional fundraising services. See Part IV, line 17										
f	Investment management fees										
g	Other	126657	125302	1355	··· · · -						
12	Advertising and promotion	190	190								
13	Office expenses	15275	9941	5334							
14	Information technology	5059	5059								
15	Royalties	4000	4000								
16	Occupancy	4303	4303								
17 18	Travel	22843	22843		· · · · · · · · · · · · · · · · · · ·						
	Payments of travel or entertainment expenses for any federal, state, or local public officials	<u></u>									
19	Conferences, conventions, and meetings .	40348	40348								
20	Interest										
21	Payments to affiliates										
22	Depreciation, depletion, and amortization .										
23	Insurance										
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				: : !						
а	Program supplies	2740	2740								
b											
c											
d											
е	All other expenses	963	963								
25	Total functional expenses. Add lines 1 through 24e	264668	254179	10489							
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)										

Balance Sheet Part X (B) (A) Beginning of year End of year Savings and temporary cash investments Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Prepaid expenses and deferred charges . . 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 10b Less: accumulated depreciation 10c b Investments—publicly traded securities Investments—other securities. See Part IV, line 11 . Investments—program-related. See Part IV, line 11... Total assets. Add lines 1 through 15 (must equal line 34) . . . Accounts payable and accrued expenses Escrow or custodial account liability. Complete Part IV of Schedule D. Payables to current and former officers, directors, trustees, key Liabilities employees, highest compensated employees, and disqualified persons. Secured mortgages and notes payable to unrelated third parties . . . Unsecured notes and loans payable to unrelated third parties . . . Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X Total liabilities. Add lines 17 through 25 . . . Organizations that follow SFAS 117, check here ▶ □ and complete Net Assets or Fund Balances lines 27 through 29, and lines 33 and 34. Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. Paid-in or capital surplus, or land, building, or equipment fund . . . Retained earnings, endowment, accumulated income, or other funds . Total liabilities and net assets/fund balances

orm 9	90 (2011)		Pa	ige 12	
Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI	·			
1	Total revenue (must equal Part VIII, column (A), line 12)		25	3532	
2	Total expenses (must equal Part IX, column (A), line 25)	264668			
3	Revenue less expenses. Subtract line 2 from line 1	(11136)			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4	240			
5	Other changes in net assets or fund balances (explain in Schedule O)				
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
	column (B))		22	29234	
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII	<u> </u>			
			Yes	No	
1	Accounting method used to prepare the Form 990: Cash Accrual Other			1	
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		1	
b	Were the organization's financial statements audited by an independent accountant?	2b			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c			
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			1	
_		- 1		ļ	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:			; ;	
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			i	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?	3a		✓_	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule Q and describe any steps taken to undergo such audits	3b	i '		

Form **990** (2011)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

or section 509(a)(2).

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** Vermont Rural Education Collaborative, Inc. 03-0360919 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is. (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)

hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)

☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)

An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)

10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.

b Type II c Type III-Functionally integrated

e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1)

If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III supporting

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and

(ii) A family member of a person described in (i) above? . (iii) A 35% controlled entity of a person described in (i) or (ii) above? .

Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iv) Is the organization (iii) Type of organization (v) Did you notify (vi) Is the (vii) Amount of in col. (i) listed in your the organization in organization (described on lines 1-9 support governing document? col. (i) of your (i) organized in the U.S? above or IRC section support? (see instructions)) Yes Yes Nο Yes Nο No (A) (B) (C) (D) (E)

Nο

11g(i)

11g(ii)

11g(iii)

18

	ne A (Form 990 or 990-EZ) 2011						Page ∠
Part							
	(Complete only if you checked th						ality under
Coati	Part III. If the organization fails to	quality unde	er the tests is	stea below, p	lease comple	te Part III.)	
	ion A. Public Support Idar year (or fiscal year beginning in) ▶	(a) 2007	(F) 2000	(=) 2000	(d) 2010	(a) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(i) Total
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
Secti	ion B. Total Support	-	•				
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc.					12	
13	First five years. If the Form 990 is for the	_			_		
	organization, check this box and stop he			· · · ·	· · · · · ·		🟲 📋
	ion C. Computation of Public Suppor			11 column (f)		14	%
14 15	Public support percentage for 2011 (line 6 Public support percentage from 2010 Sch		•		•	15	
16a		zation did not	check the box	on line 13, an		3% or more, o	
b	331/3% support test—2010. If the organ check this box and stop here. The organ					e 15 is 33¹/3% 	or more,
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part IV how the organization meets the "forganization".	ets the "facts-	-and-circumsta	ances" test, ch	eck this box a	nd stop here.	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization of Explain in Part IV how the organization or supported organization	tion meets the	e "facts-and-c	ircumstances"	test, check t	his box and s	top here.

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

	if the organization fails to qualify	under the tes	its listed belo	w, piease coi	mpiete Part II	.)	
	on A. Public Support						
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees	j	1		Ì	İ	
•	received (Do not include any "unusual grants.")	104674	92406	250465	157741	138500	743786
2	Gross receipts from admissions, merchandise sold or services performed, or facilities	İ			1	}	
	furnished in any activity that is related to the	}			1	İ	
	organization's tax-exempt purpose	3431	2860	27504	71202	114261	219258
3	Gross receipts from activities that are not an			1			
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities	İ					
	furnished by a governmental unit to the		i	ĺ			
	organization without charge			•			
6	Total. Add lines 1 through 5	108105	95266	277969	228943	252761	963044
7a	Amounts included on lines 1, 2, and 3						-
	received from disqualified persons .		Ì				
b	Amounts included on lines 2 and 3						
	received from other than disqualified				i	1	
	persons that exceed the greater of \$5,000					1	
	or 1% of the amount on line 13 for the year						
C	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						_
	line 6.)				j		963044
	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6	108105	95266	277969	228943	252761	963044
10a	Gross income from interest, dividends,	i		1	ţ	i	
	payments received on securities loans, rents,						
	royalties and income from similar sources .	531	507	671	1212	771	3692
b	Unrelated business taxable income (less				ļ		
	section 511 taxes) from businesses			ļ	İ		
	acquired after June 30, 1975						
С	Add lines 10a and 10b	531	507	671	1212	771	3692
11	Net income from unrelated business	1		ì	Î	1	
	activities not included in line 10b, whether	1			J		
	or not the business is regularly carried on						
12	Other income. Do not include gain or	1	ļ	İ	ſ		
	loss from the sale of capital assets				1		
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,		ļ	ļ	Ì		
	and 12.)	108636	95773	278640	230155	253532	966736
14	First five years. If the Form 990 is for th						
	organization, check this box and stop her				<u> </u>	<u> </u>	· · • [
	on C. Computation of Public Suppor	_				11	
15	Public support percentage for 2011 (line 8		-			15	99.6 %
16 Saati	Public support percentage from 2010 Sch				 .	16	99.6 %
	on D. Computation of Investment Inc			ulino 40!	(6)	147	• • • • • • • • • • • • • • • • • • • •
17	Investment income percentage for 2011 (I		•			17	0 %
18	Investment income percentage from 2010					18 are then 221=9/	0 %
19a	331/3% support tests—2011. If the organi 17 is not more than 331/3%, check this box						
1_		=	-	-		-	
b	331/3% support tests—2010. If the organiz						
00	line 18 is not more than 33½%, check this to		=	· ·	•	-	
20	Private foundation. If the organization die	a not check a t	JUX UN IINE 14.	TBa, OF TBD, C	HECK MIS DOX 8	and see mstruc	ແບກຮ 🚩 🗀

Ϊ	orm 990 or 990-EZ) 2011 Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).	-
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Employer identification number

03-0360919

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Vermont Rural Education Collaborative, Inc.

► Attach to Form 990 or 990-EZ.

Form 990 Part VI Section B lines 11a & b - A copy of the Form 990 and schedules is e-mailed to the directors with a covering note
highlighting significant issues. The 990 is also reviewed at the collaborative's annual meeting.
Form 990 Part VI Section B line 15 - Only the Collaborative's treasurer is compensated for administrative work. The others are compensated
based on program work funded by grants and program service income.
Form 990 Part VI Section B line 19 - The Collaborative does not have a web site. The corporation is registered with the VT Secretary of
State so its purpose and contact information are available there. Any requests for its governing documents, conflict of interest policy, and
financial statements would be honored by mail or e-mail.
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