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# Form **990**

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2011 calendar year, or tax year beginning JUL 1. 2011 and ending JUN 30, 2012 C Name of organization Check if D Employer identification number Address change WINDSOR COUNTY YOUTH SERVICES, INC. Name change 22-3249987 Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin-6 MILL STREET 228-7783 (802)Amended 953,034. City or town, state or country, and ZIP + 4 G Gross receipts \$ Applica-tion pending LUDLOW, VT 05149 H(a) Is this a group return F Name and address of principal officer FRED MARIN for affiliates? Yes X No 277 DEPOT STREET, PROCTORSVILLE, H(b) Are all affiliates included? Yes No I Tax-exempt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or If "No." attach a list (see instructions) J Website: ► N/A H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Other > Year of formation: 1993 M State of legal domicile: VT Part I | Summary Briefly describe the organization's mission or most significant activities TEMPORARY SHELTER AND OTHER Governance RESOURCES FOR RUNAWAY TEENS 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets 5 Number of voting members of the governing body (Part VI, line 1a) 5 Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & 35 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 5 0 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990.T. Inc 34 7b 0. RECEIVED Prior Year **Current Year** 080 Contributions and grants (Part VI)I, line 1h) 139,692. 161,856. Revenue Program service revenue (Part VII) The 297CT 0 9 2012 809,806. 790,090. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 849. 1,088. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e О. 0. Total revenue - add lines 8 through 11 (must/equal Part, VIII column (A), line 12) 950,347. 953,034. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 0. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 702,647. 684,459. 0. 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 155,589. 229,475. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 858,236. 913,934. 92,111. Revenue less expenses Subtract line 18 from line 12 39,100. Beginning of Current Year End of Year 729,094. 797,731. 20 Total assets (Part X, line 16) 54,708. 21 Total liabilities (Part X, line 26) 25,171 Net assets or fund balances Subtract line 21 from line 20 703*.*923. 743.023. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of office Sign FRED MARIN, PRESIDENT Here Type or print name and title Date PTIN Print/Type preparer's name X Preparer's signature JOSEPH A. WAGNER Paid 09/11/12 "self-employed JOSEPH A. WAGNER P01075206 Preparer Firm's name JOSEPH A. WAGNER, CPA 20-3025415 Firm's EIN Use Only Firm's address 844 EAST MANCHESTER ROAD Phone no. 802-362-9086 MANCHESTER CENTER, VT 05255

May the IRS discuss this return with the preparer shown above? (see instructions)

132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

X Yes No

Form 990 (2011)

	990 (2011) WINDSOR COUNTY YOUTH SERVICES, INC. 22-3249987 Page 2
Par	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission
	THE ORGANIZATION'S MISSION IS TO EXPLORE, DEVELOP AND IMPLEMENT CRISIS
	PREVENTION AND EARLY INTERVENTION PROGRAMS FOR YOUTH AS WELL AS TO
	PROMOTE AWARENESS OF NEW AND EXISTING RESOURCES FOR HEALTHIER
	LIFESTYLES AND DECISION-MAKING FOR YOUTH AND THEIR FAMILIES.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 878,303 · including grants of \$ 161,856 · ) (Revenue \$ 791,178 · )
44	
	THE ORGANIZATION'S THREE LARGEST PROGRAM SERVICES, RANKED BY EXPENSES
	NET OF GRANTS PROVIDED TO OTHERS. WE DON'T PROVIDE ANY GRANTS TO
	OTHERS. THE GRANT FIGURE ABOVE IS GRANTS WE RECEIVE (VS. GAVE). WE DO
	HAVE THREE PROGRAMS; YOUTH SHELTERS, TRANSITIONAL LIVING, AND TUTORIAL
	PROGRAMS
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$
70	(Code / / (Expenses 5 / (Theyendes 5
4d	Other program services (Describe in Schedule O)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 878,303.
	Form <b>990</b> (2011)

_	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		163	140
•	If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ū	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
•	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide	-		
•	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals		ŀ	
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			_
	1c and 8a? If "Yes," complete Schedule G, Part II	18	<u> </u>	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	├	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	ļ	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	
		Form	990/	2011\

rai	try Checkist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			<b>3</b> 2
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	22		
23	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	.	х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	=		
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	j		
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	i		7.7
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
24	contributions? If "Yes," complete Schedule M	30	-	X
31	Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I	24		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes, " complete	31		Λ
JZ	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	- <u>52</u> -		
•	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
•	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
_	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2011) WINDSOR COUNTY YOUTH SERVICES, INC.
Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V									
			Yes	No						
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0									
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0									
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming									
	(gambling) winnings to prize winners?	1c								
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	l		l						
	filed for the calendar year ending with or within the year covered by this return 2a 35									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X							
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)									
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<u>X</u>						
þ	If "Yes," has it filed a Form 990·T for this year? If "No," provide an explanation in Schedule O	3b								
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a										
financial account in a foreign country (such as a bank account, securities account, or other financial account)?										
b	If "Yes," enter the name of the foreign country ▶									
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts									
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X						
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	ļ	X						
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		<u> </u>						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible?	_6a_	_	X						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).	_								
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b								
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7.	<u> </u>	х						
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	7c								
d e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e								
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f								
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g								
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		-						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting									
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the organization make any taxable distributions under section 4966?	9a								
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b								
10	Section 501(c)(7) organizations. Enter									
а	Initiation fees and capital contributions included on Part VIII, line 12									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities									
11	Section 501(c)(12) organizations. Enter	)								
а	Gross income from members or shareholders	]								
b	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them)									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	<u> </u>							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		<u> </u>							
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	<u> </u>	ļ						
	Note. See the instructions for additional information the organization must report on Schedule O									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
	organization is licensed to issue qualified health plans									
_	Enter the amount of reserves on hand	ļ	-							
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	↓	X						
<u>b</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	<u> </u>	<u> </u>						

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response to any question in this Part VI			X							
Sec	tion A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year 5										
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.										
b	Enter the number of voting members included in line 1a, above, who are independent 1b 5										
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other										
	officer, director, trustee, or key employee?	2		<u>X</u>							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision										
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X							
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X							
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X							
6	6 Did the organization have members or stockholders?										
7a											
	more members of the governing body?	7a		_X_							
b	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or										
	persons other than the governing body?	7b		X							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:										
а	The governing body?	8a	Х								
b	Each committee with authority to act on behalf of the governing body?	8b		X							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the										
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X							
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)										
			Yes	No							
10a	Did the organization have local chapters, branches, or affiliates?	10a		X							
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,										
and branches to ensure their operations are consistent with the organization's exempt purposes?											
11a	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?										
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X								
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe										
	in Schedule O how this was done	12c		X							
13	Did the organization have a written whistleblower policy?	13		X							
14	Did the organization have a written document retention and destruction policy?	14		X							
15	Did the process for determining compensation of the following persons include a review and approval by independent										
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			ŀ							
а	The organization's CEO, Executive Director, or top management official	15a	X								
b	Other officers or key employees of the organization	15b		X							
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a										
	taxable entity during the year?	16a		X							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	1	ļ								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's										
	exempt status with respect to such arrangements?	16b									
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ▶VT										
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avaılat	le								
	for public inspection. Indicate how you made these available. Check all that apply										
	Own website Another's website X Upon request										
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar	nd finar	ncial								
	statements available to the public during the tax year.										
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	tion 🕨	<b>_</b> _								
	JACQUELINE HANLON, EXECUTIVE DIRECTOR - (802) 228-7783										
	6 MILL STREET, LUDLOW, VT 05149										

Form 990 (2011)	WINDSOR	COUNTY	YOUTH

NDSOR COUNTY YOUTH SERVICES, INC.

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

(A) Name and Title	(B) Average	(do	(C) Position to not check more than one				one	<b>(D)</b> Reportable	<b>(E)</b> Reportable	(F) Estimated
	hours per week (describe	offi	, unle	ss pe	rson	s bot r/trus	h an	compensation from the	compensation from related organizations	amount of other compensation
	hours for related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) GEORGE O THOMPSON		Ì								
VICE PRESIDENT	4.00	X			l			0.	0.	0 .
(2) FRED MARIN										
PRESIDENT	4.00	X						0.	0.	0 .
(3) DAVID ALMOND										,
TREASURER	1.00	X	L		L		L	0.	0.	0.
(4) SANDY JOHNSON										
SECRETARY	1.00	x						0.	0.	0 .
(5) MARIANNA MCGUFFIN										
DIRECTOR	1.00	X			,			0.	0.	0.
(6) BRENDA GREGORY										
DIRECTOR	1.00	X						0.	0.	0
(7) JACQUELINE HANLON								_		
EXECUTIVE DIRECTOR	40.00				X	X		40,176.	0.	0.
		<u> </u>								
		L								
		_	<u> </u>		<u> </u>	<u> </u>	<u> </u>			
			<u> </u>	<u> </u>						
		ļ	<u> </u>	<u> </u>		ļ				
		ļ								
		ì	ŀ							
		_		<u>L</u>	L.	<u> </u>				
						1				
			_	ļ		<u> </u>				
		<del> </del>	ļ			<u> </u>				
	-	1	1		1		1	•		

Form	990 (2011) WINDSOR (	OUNTY Y	rOt	ייינ	ī 5	ee:	RVI	CF	ES. INC.	22-324	4998	37	Pac	ge <b>8</b>
	VII Section A. Officers, Directors, Tru	stees. Kev Er	npk	vee	s. a	nd F	ligh	est	Compensated Employ					
-	(A) Name and title	(B) Average hours per week	(B) (C) Position (do not check more than one box, unless person is both an					one n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estima amoun othe		atec nt o	
		(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC	(i)	ompen from organiz and re organiz	the zatic late	on d
		<del>,, - ·</del>												
														<del></del>
	1.													
	Sub-total		<u></u>	<u> </u>			<u> </u>		40,176.		0.			0.
	Total from continuation sheets to Part VI	I, Section A							0.		0.			0.
<u>d</u>	Total (add lines 1b and 1c)  Total number of individuals (including but n compensation from the organization	ot limited to th	nose	liste	ed a	bov	e) w	no r	40,176. ecceived more than \$100					0.
3	Did the organization list any former officer,			e, ke	ey er	mplo	oyee	, or	highest compensated e	mployee on		Ye	es	No
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150	m of reportab	le c						· · · · · · · · · · · · · · · · · · ·	the organization		4	$\downarrow$	x x
5	Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	accrue compe	nsat	tion	from	an	y uni			idual for services		5		X
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest co										ensatio	on fron	n	
	the organization Report compensation for  (A)  Name and business					<u>with</u>	or w	/ithir	n the organization's tax ( <b>B)</b> Description of s			(C)	ation	
	23011000		TA	ON:	<u>.</u>				233.131.01.0					

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

22-3249987

<u>. a.</u>	,	, otalement of Nevend	<u> </u>		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribution All other contributions, gifts, grants, similar amounts not included above Noncash contributions included in lines 1a- Total, Add lines 1a-1f	and 1f	1,530. 134,090. 26,236.	161,856.			
Program Service Revenue	2 a	EMERGENCY BEDS ( MEDICAID EDUCATIONS FEES	<del></del>	Business Code 721310 721310 721310 721310	534,150. 139,073. 97,195. 19,672.	534,150. 139,073. 97,195. 19,672.		
		Total. Add lines 2a-2f Investment income (including direction other similar amounts) Income from investment of tax-e Royalties	vidends, intere	<b>•</b>	790,090. 1,088.	1,088.		
	6 a b c	Gross rents Less rental expenses Rental income or (loss)	(i) Real	(II) Personal				
	7 a	Net rental income or (loss) Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses	(i) Securities	(ii) Other				
enne	d	Gain or (loss)		<b>&gt;</b>				
Other Revenu	С	contributions reported on line 16 Part IV, line 18 Less: direct expenses Net income or (loss) from fundra	a b using events		0.			
	b	Gross income from gaming active Part IV, line 19 Less: direct expenses Net income or (loss) from gamin	a b					
	b	Gross sales of inventory, less re and allowances Less: cost of goods sold Net income or (loss) from sales	a b					
	11 a	Miscellaneous Revenue		Business Code				
	d e 12	All other revenue  Total. Add lines 11a-11d  Total revenue. See instructions.		<b>&gt;</b>	953,034.	791,178.	0	. 0.

### Part IX | Statement of Functional Expenses

Section 501(c)(9) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a respons	e to any question in this	Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and		·		
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified	i			
	persons (as defined under section 4958(f)(1)) and	40 670	40 650		
_	persons described in section 4958(c)(3)(B)	40,679.	40,679.		
7	Other salaries and wages	550,399.	550,399.		
8	Pension plan accruals and contributions (include	4 000	4 000		
^	section 401(k) and section 403(b) employer contributions)	4,928.	4,928.		
9	Other employee benefits Payroll taxes	64,505.	23,948. 64,505.		
10	· · · · · · · · · · · · · · · · · · ·	04,303.	04,505.		
11 a	Fees for services (non-employees)  Management				
a b	Legal				
0	Accounting	19,824.		19,824.	
d	Lobbying	15,024.		17,024.	
۵	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	4,000.		4,000.	
12	Advertising and promotion	809.		809.	
13	Office expenses	10,892.	534.	10,358.	
14	Information technology				
15	Royalties				
16	Occupancy	69,783.	69,783.		
17	Travel	956.	956.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	8,065.	8,065.		
20	Interest	105.		105.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	18,687.	18,152.	535.	
23	Insurance	27,733.	27,733.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	GROCERIES & HOUSEHOLD E	32,549.	32,549.		
þ	VEHICLE EXPENSE	10,939.	10,939.		
С	OUTSIDE SERVICES	5,602.	5,602.		
d		4,305.	4,305.		
е	All other expenses	15,226.	15,226.	0.5	
25	Total functional expenses. Add lines 1 through 24e	913,934.	878,303.	35,631.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2011)

22-3249987 Page 11 Form 990 (2011) WINDSOR COUNTY YOUTH SERVICES, INC. Part X Balance Sheet (A) Beginning of year (B) End of year 82,478. 156,117. 1 Cash - non-interest-bearing 1 211,618. 210,531. 2 2 Savings and temporary cash investments 3 Pledges and grants receivable, net 3 57,812. 56,824. 4 Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 6 Assets 185. 240. Notes and loans receivable, net 7 Inventories for sale or use 8 17,894. Prepaid expenses and deferred charges 9 26,489. 10a Land, buildings, and equipment cost or other 504,095. basis Complete Part VI of Schedule D 10a 158,640 361,182. 345,455. b Less: accumulated depreciation 10b 10c Investments - publicly traded securities 11 11 12 Investments - other securities See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 15 Other assets See Part IV, line 11 15 729,094. 797,731. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 3,672. 341. 17 Accounts payable and accrued expenses 17 18 Grants payable 18 26,207. 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 iabilities. Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of 21,499. 28,160. Schedule D 25 25.171 54,708. Total liabilities, Add lines 17 through 25 26 Organizations that follow SFAS 117, check here 

X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 703,923. 743,023. 27 Unrestricted net assets 27 28 Temporarily restricted net assets 28 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30

> 797,731. Form **990** (2011)

743,023.

31

32

33

34

703,923.

729,094.

31

32

33

34

Paid-in or capital surplus, or land, building, or equipment fund

Total net assets or fund balances

Total liabilities and net assets/fund balances

Retained earnings, endowment, accumulated income, or other funds

Form	990 (2011) WINDSOR COUNTY YOUTH SERVICES, INC.	22-32	<u> 49987</u>	Pag	<sub>le</sub> 12		
	t XI Reconciliation of Net Assets						
	Check if Schedule O contains a response to any question in this Part XI						
	•						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1 953,				
2	Total expenses (must equal Part IX, column (A), line 25)	2	913	3,9	34.		
3	Revenue less expenses Subtract line 2 from line 1	3	39	1, 6	00.		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	703	3,9	<u>23.</u>		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			0.		
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	743	3,0	<u>23.</u>		
Pai	t XIII Financial Statements and Reporting						
	Check if Schedule O contains a response to any question in this Part XII						
				Yes	No		
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		1 1				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
b	Were the organization's financial statements audited by an independent accountant?		2b		_X_		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			l		
	review, or compilation of its financial statements and selection of an independent accountant?		2c				
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a	1		İ		
	separate basis, consolidated basis, or both			i			
	Separate basis Consolidated basis Both consolidated and separate basis						
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audıt					
	Act and OMB Circular A-133?						
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	iired audit			ĺ		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b				

Form **990** (2011)

#### **SCHEDULE A**

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Employer identification number

		WINDSOF	COUNTY YOU'I	H SER	VICES	, INC	•		22	-3249	987	
Part I	Reason	for Public Cha	rity Status (All organiz	zations mu	st complet	te this part	t) See inst	tructions				
he organ	ization is not a	a private foundation	because it is (For lines	1 through	11, check	only one b	ox)					
1 📙			es, or association of chur			ction 170	(b)(1)(A)(i)	).				
2			<b>70(b)(1)(A)(ii).</b> (Attach Sc									
3 🖳			ital service organization									
4 📖			operated in conjunction	with a hos	pital desci	ribed in <b>se</b>	ction 170	(b)(1)(A)(ii	ii). Enter ti	ne hospital	's name	€,
_	city, and stat								· · · · · · · · · · · · · · · · · · ·			
5			benefit of a college or u	niversity o	wned or of	perated by	a governi	mental uni	t describe	d in		
		(b)(1)(A)(iv). (Compl	•		_							
6			nent or governmental uni									
7 X			ceives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general p	ublic desc	ribed in	1
• —		<b>b)(1)(A)(vi).</b> (Comple	•	<b>(</b> 0 - 1 - 1	D- + U.							
8			section 170(b)(1)(A)(vi).									
9 🗀			ceives (1) more than 33									
			nctions - subject to certa	-	•	•				•		
		509(a)(2). (Complet	taxable income (less section Part III.)	lion on ta	x) 110111 bu	1511165565 6	icquired b	y trie orga	u iizauon a	itei Julie 3	0, 197	•
10			perated exclusively to te	est for nubl	ıc safety 9	See sectio	n 500(a)(	1\				
11 🗔			perated exclusively for the						v out the i	nurnoses c	of one o	r
			ations described in secti									•
			organization and compl				,		-/(-/-			
	a Type	r <del>-</del>		с 🔲 Тур	-		egrated		d 🗀	Type III - 0	Other	
е 🔙	By checking	this box, I certify th	at the organization is not	controlled	I directly o	r indirectly	by one or	r more dis	qualified p	ersons oth	ner than	ı
	foundation m	nanagers and other	than one or more publicl	y supporte	d organiza	ations desc	cribed in s	ection 509	9(a)(1) or s	ection 509	(a)(2)	
f	If the organiz	ation received a wr	tten determination from	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III				
	supporting o	rganization, check t	his box									
g	Since Augus	t 17, 2006, has the	organization accepted ai	ny gift or co	ontribution	n from any	of the follo	owing per	sons?			
			directly controls, either a	lone or tog	ether with	persons o	lescribed	ın (ii) and (	jii) below,		Yes	No
	_		supported organization?							11g(i)		
			n described in (i) above?		_					11g(iı)		
•		•	a person described in (i)	• •						11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(s)							
//> N		5.11	(iii) Type of	(iv) la tha a		(w) Did you		(vi) to	the			
	of supported anization	(ii) EIN	organization		organization sted in your			Torganizatio	on in col.		nount of	
or go	amzation		(described on lines 1-9 above or IRC section		document?			(i) organiz U.S	ea in the	Sup	port	
			(see instructions))	Yes	No	Yes	No	Yes	No			
				<u> </u>					<del>   </del>			
		-			ļ							
[otal												

Schedule A (Form 990 or 990 EZ) 2011 WINDSOR COUNTY YOUTH SERVICES, INC. 22-3249987 Page 2

Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual grants ")	848,743.	920,739.	909,892.	949,498.	951,946.	4,580,818,		
2	Tax revenues levied for the organ-		-		-				
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities						<del></del>		
	furnished by a governmental unit to			l	l	l			
	the organization without charge				i				
4	Total. Add lines 1 through 3	848,743.	920,739.	909,892.	949,498.	951,946.	4,580,818,		
5	The portion of total contributions								
_	by each person (other than a					İ			
	governmental unit or publicly		,						
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
6	Public support. Subtract line 5 from line 4					-	4 580 818.		
	ction B. Total Support					<u> </u>	4,500,610,		
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
	Amounts from line 4	848,743.	920,739.	909,892.		951,946.	4 580 818.		
-	Gross income from interest,	0107.100	<u> </u>	303,70320	3 2 3 7 2 3 0 0	302/3200	1,500,010,		
Ū	dividends, payments received on								
	securities loans, rents, royalties			!					
	and income from similar sources	6,457.	345.	449.	849.	1,088.	9,188.		
9	Net income from unrelated business	<u> </u>	343.	447.		1,000.	<u> </u>		
3	activities, whether or not the								
	business is regularly carried on				'				
10	Other income Do not include gain								
10	or loss from the sale of capital								
	•			3,150.			3,150.		
44	assets (Explain in Part IV)  Total support. Add lines 7 through 10			3,130.					
	•	ata (a.a. matu at	L	<u></u>	L	40	4,593,156.		
12	•	•	•	d formath on fifth to		12 501(a)(3)			
13	First five years. If the Form 990 is for organization, check this box and stop	-	s iirst, second, triii	a, iourth, or little	ax year as a sectio	n 501(c)(5)	▶□		
Se	ction C. Computation of Publ	ic Support Pe	rcentage		· · · · · · · · · · · · · · · · · · ·				
	Public support percentage for 2011 (			column (fl)	<del></del>	14	99.73 %		
15		• • • • • • • • • • • • • • • • • • • •	•	ωιαππ ( <i>η</i> )		15	99.42 %		
	a 33 1/3% support test - 2011. If the			n line 13 and line	1/ ic 33 1/3% or n				
100	stop here. The organization qualifies	_		· ·	14 15 33 1/3/6 0/11	nore, check this bo	<b>►</b> X		
	33 1/3% support test - 2010. If the		-		Lline 15 ic 22 1/20/	f or more check th			
	and stop here. The organization qua				1 III le 13 i3 33 1/3/	o or more, check tr	IIS 00X		
47-	a 10% -facts-and-circumstances tes				a 13 16a ar 16h	and line 14 in 100/	or more		
176									
	and if the organization meets the "fact		•		•	it iv now the organ			
	meets the "facts-and-circumstances"	•			-	17a and 5 45	100/ 07		
t	10% -facts-and-circumstances tes								
	more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the								
	organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.								
18	18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	siow, picase comp	5,000 1 4,11.,				
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						<u></u>
2	Gross receipts from admissions,						
	merchandise sold or services per-					1	1
	formed, or facilities furnished in any activity that is related to the			Į.			
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-	: L	1				
	iness under section 513						
4	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to	1					
	or expended on its behalf	1					
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5		Ī				
7 8	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
,	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6)						
	ction B. Total Support	· · ·		L	<del></del>	<u> </u>	
	andar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6	(4) 233.	(2) 200	(0) 2000	(4) = 5 - 5	(5) = 5 + 7	100
_	Gross income from interest,			-			
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
Ł	Unrelated business taxable income						
	(less section 511 taxes) from businesses		Ì	1		Ì	
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,				}		
	whether or not the business is regularly carried on						
12	Other income Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part IV) Total support (Add lines 9, 10c, 11, and 12)			†			
	First five years, If the Form 990 is for	r the organization	's first_second_thi	rd fourth or fifth t	tax vear as a sectu	on 501(c)(3) organ	ization
	check this box and stop here	, and organization	,, a		,		<b>▶</b> □
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2011 (			column (f))		15	%
	Public support percentage from 2010		•	••••••••••		16	%
	ction D. Computation of Inve					1.5	
	Investment income percentage for 20				, <u>-</u>	17	%
	Investment income percentage from	•		10, 00,011111 (1)/		18	<u>%</u>
	a 33 1/3% support tests - 2011. If the			on line 14, and lin	ne 15 is more than		
	more than 33 1/3%, check this box a	-					<b>▶</b> □
	b 33 1/3% support tests - 2010. If the	•	-	• •			. and
•	line 18 is not more than 33 1/3%, che	-					. —
20	Private foundation. If the organization			•		-	
ںے	are realization in the organization	4.4 .101 011001 6	, aga, arrinto 17, 19	, or oncon	DON WIN 300 II		

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

Name of the organization

WINDSOR COUNTY YOUTH SERVICES, INC. Employer identification number 22-3249987

Par		d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advise	ed funds
-	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor a	_	
•	for charitable purposes and not for the benefit of the donor of	<u> </u>	-
	impermissible private benefit?		Yes No
Par	<del> </del>	ganization answered "Yes" to Form 990. P	
1	Purpose(s) of conservation easements held by the organizati	•	
	Preservation of land for public use (e.g., recreation or e		torically important land area
	Protection of natural habitat	Preservation of a certi	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year		
	<b>, ,</b> -		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired	` '	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	· · · · · · · · · · · · · · · · · · ·	
	year <b>&gt;</b>		•
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the per	·	
	violations, and enforcement of the conservation easements in	t holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements di	uring the year 🕨
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during	the year ▶ \$
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservat	ion easements in its revenue and expense	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	the organization's accounting for
	conservation easements		
Pa	rt III Organizations Maintaining Collections o	f Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8	
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue staten	nent and balance sheet works of art,
	historical treasures, or other similar assets held for public ex	hibition, education, or research in furtheral	nce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descr	ibes these items	
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of pul	blic service, provide the following amounts
	relating to these items.		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financia	
	the following amounts required to be reported under SFAS 1	116 (ASC 958) relating to these items	
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>&gt;</b> \$

		COUNTY YO							<u>49987 </u>	
Par	t III   Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures, c	or Other	Simila	ır Asse	<b>ts</b> (continu	ed)
3	Using the organization's acquisition, accessi	on, and other record	ls, chec	k any of the	following tha	t are a sig	nıfıcant ι	use of its	collection if	ems
	(check all that apply).									
а	Public exhibition	d		Loan or exc	hange progra	ams				
b	Scholarly research	е		Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how tl	hey further t	he organizati	on's exem	pt purpo	se in Pari	t XIV.	
5	During the year, did the organization solicit o					er sımılar a	assets		_	
-	to be sold to raise funds rather than to be ma								Yes	No_
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or									
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custode	an or other intermed	diary for	contribution	ns or other as	sets not ir	ncluded		_	
	on Form 990, Part X?								Yes	∟ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing	table						
									Amount	
	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						<u>1e</u>			
f	Ending balance						1f	<del></del>	<del></del>	
	Did the organization include an amount on Fo	orm 990, Part X, line	217					L	Yes	No
Par	If "Yes," explain the arrangement in Part XIV			#37# L = E						
Га	t V Endowment Funds. Complete r				1					
4	Decimand of year balance	(a) Current year	(b) F	Prior year	(c) Two year	rs dack (c	) Three y	ears back	(e) Four ye	ears back
	Beginning of year balance				<u> </u>	-			- <del></del>	
b	Contributions				<del> </del>					
C L	Net investment earnings, gains, and losses	**			<del> </del>					
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs				-		-			
' ~	Administrative expenses									
	End of year balance	vant vaav and halans	l			<u> </u>			L	<del></del>
2	Provide the estimated percentage of the curre Board designated or quasi-endowment	rent year end balanc	-	g, column (	a)) neid as					
	Permanent endowment	%	_%							
	Temporarily restricted endowment	% %								
C	The percentages in lines 2a, 2b, and 2c shou									
32	Are there endowment funds not in the posse		ation th	at are hold a	and administs	rad for the	organiz	otion		
Ja	by	ssion of the organiz	auon un	at ale lielu a	and administe	red for the	e Organiz	allon	[v	es No
	(i) unrelated organizations								3a(i)	es No
	(ii) related organizations								3a(ii)	
h	If "Yes" to 3a(ii), are the related organizations	s listed as required o	n Sche	dula R2					3b	$\dashv$
4	Describe in Part XIV the intended uses of the								[ 3D ]	
_	t VI Land, Buildings, and Equipm									
	Description of property	(a) Cost or o		<del>1</del>	t or other	(c) Acc	cumulate	d T	(d) Book	/alue
	= 555p o, p.opo.cy	basis (investr			(other)		eciation	·	(4) 2000	
	Land			<del></del>	20,000.				20	,000.
	Buildings				08,634.	1	09,0	06.	299	,628.
c	Leasehold improvements			<u> </u>	<u> </u>					<u>,</u>
d	_			-	37,160.		17,9	87.	19	,173.
	Other				38,301.		31,6			,654.
	I. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part	X, colui					<b></b>		455.

Schedule D (Form 990) 2011

	dule D (Form 990) 2011 WINDSOR COUNTY YOUTH SERVIC t XI Reconciliation of Change in Net Assets from Form 990 to A			22-3249987 ments	Page 4
	Total revenue (Form 990, Part VIII, column (A), line 12)	taattoa i manon	. 1		
1	• • • • • • • • • • • • • • • • • • • •	-	1		
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		
3 4	Excess or (deficit) for the year Subtract line 2 from line 1  Net unrealized gains (losses) on investments		4	<del></del>	
5	Donated services and use of facilities	_	5		
6	Investment expenses		6		
7	Prior period adjustments		7		
8	Other (Describe in Part XIV)		8	,	
9	Total adjustments (net) Add lines 4 through 8		9		_
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and	9	10		
	· · · · · · · · · · · · · · · · · · ·	its with nevert	e per ne		
1	Total revenue, gains, and other support per audited financial statements		1	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	ا ما			
a	Net unrealized gains on investments	2a			
D	Donated services and use of facilities	2b			
ن س	Recoveries of prior year grants Other (Describe in Part XIV.)	2c			
d	Add lines 2a through 2d	_2d		00	
e	Subtract line 2e from line 1		<u> </u>	2e   3	
3	Amounts included on Form 990, Part VIII, line 12, but not on line 1		ŀ	3	<del></del>
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	İ		
a h	Other (Describe in Part XIV.)	4b			
c	Add lines 4a and 4b	<u> </u>		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		Ī	5	
Pai	t XIII Reconciliation of Expenses per Audited Financial Stateme	nts With Expen	ses per		
1	Total expenses and losses per audited financial statements	•		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIV)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
С	Add lines 4a and 4b		<u>.</u>	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	
	t XIV Supplemental Information				
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III,				e 4; Part
X, IIN	e 2, Part XI, line 8; Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also comple	ete this part to provi	de any add	litional information.	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			<del>.</del>	
	<del></del>				
_					
_					

#### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number WINDSOR COUNTY YOUTH SERVICES, INC. 22-3249987 FORM 990, PART VI, SECTION A, LINE 8B: WE DO NOT HAVE ANY COMMITTEES WITH AUTHORITY TO ACT ON BEHALF OF THE BOARD FORM 990, PART VI, SECTION B, LINE 11: FORM 990 IS PRESENTED TO THE BOARD OF DIRECTORS FOR REVIEW PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 15A: BOARD CONDUCTED A REVIEW OF COMPARIBLE COMPENSATION FOR THE POSITION OF EXECUTIVE DIRECTOR. FORM 990, PART VI, SECTION C, LINE 19: THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY OF THIS ORGANIZATION ARE AVAILABLE TO THE PUBLIC UPON REQUEST MADE TO THE ADMINISTRATIVE OFFICES.

Department of the Treasury Internal Revenue Service (99)

## **Depreciation and Amortization** (Including Information on Listed Property) 990

► Attach to your tax return.

Attachment Sequence No 179

OMB No 1545-0172

Name(s) shown on return

► See separate instructions. Business or activity to which this form relates

Identifying number

WIN	DSOR COUNTY YOUTH S t I Election To Expense Certain Property						AGE 10	V before w	22-3249987
	· · · · · · · · · · · · · · · · · · ·	y chiech occinon 1	3 HOLC. 11 90	a nave any no	ica pi	operty,	complete rait	1	
	1 Maximum amount (see instructions)								500,000.
	2 Total cost of section 179 property placed in service (see instructions)								2 000 000
	<ul> <li>Threshold cost of section 179 property before reduction in limitation</li> <li>Reduction in limitation Subtract line 3 from line 2. If zero or less, enter -0-</li> </ul>								2,000,000.
		4							
	Illar limitation for tax year Subtract line 4 from line		-0- If married file			1		5	
6	(a) Description of prop	perty		(b) Cost (busine	ess use	only)	(c) Elected	cost	
							-		
	<del></del>			_					
7 Lı	sted property Enter the amount from I	ine 29				7			
8 To	otal elected cost of section 179 proper	ty. Add amounts	in column (d	c), lines 6 and	7			8	
9 Te	entative deduction. Enter the smaller of	of line 5 or line 8						9	
10 C	arryover of disallowed deduction from	line 13 of your 20	010 Form 45	62				10	
<b>11</b> B	usiness income limitation. Enter the sm	naller of business	income (not	t less than zer	o) or l	ine 5		11	
12 S	ection 179 expense deduction Add lin	es 9 and 10, but	do not ente	r more than lir	ne 11			12	
	arryover of disallowed deduction to 20				<b>&gt;</b>	13			
Note:	Do not use Part II or Part III below for	listed property. I	nstead, use i	Part V				'	
Par	II Special Depreciation Allowan	ce and Other D	epreciation	(Do not include	de list	ed prop	erty)		
14 S	pecial depreciation allowance for qualit			·					
	e tax year			- pp , , p			o dam.g	14	
	roperty subject to section 168(f)(1) elec	rtion						15	
	ther depreciation (including ACRS)	7.1011						16	
Par		include listed or	operty \ (See	e instructions	٠				<del></del>
	terre popresiation (po not	in to lado notoa pr		ection A	<u> </u>				
17 M	ACRS deductions for assets placed in	convice in tax vo			<del></del>		<del></del>	47	13,283.
		· ·	_	=				17	13,203.
10 11	rou are electing to group any assets placed in service Section B - Assets I						noral Danzacia	tion Sunt	
	Section B - Assets i	(b) Month and		r depreciation			neral Deprecia	Tion Syste	em
	(a) Classification of property	year placed in service	(business/ir	nvestment use instructions)	(d)	Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
<u>19a</u>	3-year property								
<u>b</u>	5-year property			1,380.	5	YRS.	HY	200DB	
c	7-year property			1,580.	7	YRS.	HY	200DB	228.
d_	10-year property							<u>L</u> . 1	
е	15-year property								
f	20-year property								
g	25-year property				2	25 yrs		S/L	
	_	/				7 5 yrs	MM	S/L	-
h	Residential rental property	/		<del>,</del>		7 5 yrs.	ММ	S/L	
		,				39 yrs	MM	S/L	
i	Nonresidential real property	,			<b>—</b> `	) <u> </u>	MM	S/L	
	Section C - Assets PI	aced in Service	During 201	1 Tay Vear III	sing t	he Alter			
200	Class life	aced in Service	During 201	Trax rear O	Sing t	ile Aitei	Tative Depret		stern
<u>20a</u>		1	-	· - 4				S/L	
b_	12-year	,				12 yrs.		S/L	
Par	40-year	/	l			10 yrs	MM	S/L	
$\overline{}$			<del></del>						
	sted property Enter amount from line							21	4,900.
	otal. Add amounts from line 12, lines 1 nter here and on the appropriate lines						+-	00	10 607
		-	-	•	เเบทร	See Ins	LF	22	18,687.
	or assets shown above and placed in s		e current yea	ar, enter the					
<u>p</u>	ortion of the basis attributable to section	JII ZOOM COSIS				23			

42 Amortization of costs that begins during your 2011 tax year: 43 Amortization of costs that began before your 2011 tax year 43 44 Total. Add amounts in column (f) See the instructions for where to report 44