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Department of the Treasury Internal Revenue Service

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2012 Open to Public

THOMPSONHS 09/24/2013 11 25 AM

Inspection For the 2012 calendar year, or tax year beginning and ending Employer identification number C Name of organization Check if applicable Brattleboro Mutual Aid Assoc, Inc. Address change 03-0179415 Doing Business As Thompson House Nursing Home Name change Number and street (or P O box if mail is not delivered to street address) Telephone number Room/suite Initial return 802-254-4977 80 Maple Street Terminated City, town or post office, state, and ZIP code 05301 4,825,873 Amended return Brattleboro G Gross receipts \$ Name and address of principal officer Application pending H(a) Is this a group return for affiliates? Dane Rank 80 Maple Street H(b) Are all affiliates included? If "No " attach a list (see instructions) Brattleboro 05301 X 501(c)(3) Tax-exempt status N/A Website > H(c) Group exemption number Year of formation 1926 X Corporation Form of organization M State of legal domicile Trust Part I Summarv 1 Briefly describe the organization's mission or most significant activities: To care for the sick, prevention of disease, maintenance of health, Activities & Governance education and service in health & kindred matters and training nurses. 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets 16 3 Number of voting members of the governing body (Part VI, line 1a) 16 4 Number of independent voting members of the governing body (Part VI\_ling=1b)= 4 100 5 Total number of individuals employed in calendar year 2012 (Part Viline 2a) 5 6 0 6 Total number of volunteers (estimate if necessary) 7a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990; in 34EP 7a 7b Prior Year **Current Year** ,814 574 39 78, 8 Contributions and grants (Part VIII, line 1h) 4,437,026 4,677,529 9 Program service revenue (Part VIII, line 2g) 22,302 41,464 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 24,497 27,431 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 824,998 12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 4,523,639 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 2,494,217 2,406,323 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 b Total fundraising expenses (Part IX, column (D), line 25) ▶ 2,115,470 2,072,613 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 4,478,936 4,609,687 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 44,703 215,311 19 Revenue less expenses. Subtract line 18 from line 12 End of Year Beginning of Current Year Assets or Balances 2,456,254 3,166,000 20 Total assets (Part X, line 16) 810,035 352,119 21 Total liabilities (Part X, line 26) 104,135 355, 22 Net assets or fund balances Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign DANE RANK Administrator Here Type or print name and title Preparer's signatur Date Print/Type preparer's name Check Paid 09/24/13 self-employed P01281230 ANDREW BACHAND Preparer CPA's 03-0302296 Kittell Branagan Sargent Firm's EIN ▶ Firm's name Use Only 154 N. Main St. 802-524-9531 St. Albans, VT 05478 Phone no Firm's address X Yes No May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions Form **990** (2012)

			0179415	Page 2
	Statement of Program Serv	•	111	
	ribe the organization's mission	s a response to any question in this Part		
To care	for the sick, pr	evention of disease, main health & kindred matter		es.
prior Form 9	anization undertake any significant p 990 or 990-EZ? scribe these new services on Scheo	program services during the year which were not li	sted on the	Yes X No
services?	anization cease conducting, or make scribe these changes on Schedule (	e significant changes in how it conducts, any progi	ram [	Yes X No
4 Describe the expenses S	e organization's program service ac	complishments for each of its three largest progra anizations are required to report the amount of gra		
4a (Code Skilled 60 resi	nursing care fac	230,778 including grants of \$ cility and residential ho		692,180 ) serving
Al- (O-d-	\/\(\(\tau_{\text{\tint{\text{\tint{\text{\text{\text{\text{\text{\text{\text{\tint{\text{\tin}\text{\texi\text{\texi}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi}\tint{\text{\text{\text{\text{\text{\texi}\text{\text{\texi}\text{\text{\texi}\tint{\text{\text{\text{\texi}\tint{\text{\tii}\tint{\tiin}\tint{\text{\texit{\text{\texi{\texi}\tint{\text{\tin}\tint{\tiin}\ti		) (Davis of 6	
4b (Code	) (Expenses \$	including grants of \$	) (Revenue \$	,
4c (Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4d Other progra (Expenses	am services (Describe in Schedule	uding grants of \$ ) (	Revenue \$	
	ram service expenses▶	4,230,778		- 000
AA				Form 990 (2012)

	Checklist of Required Schedules			
		<del></del>	Yes	No
.1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	اما	v	ı
2	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	^	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	,	1	x
4	candidates for public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	4		x
5	election in effect during the tax year? If "Yes," complete Schedule C, Part II	"		
J	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	- <del>-</del>		
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	1 1	ĺ	ı
	"Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	$\vdash$		
•	complete Schedule D, Part III	8	j	X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
•	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			ı
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
. •	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	x	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable			
а				ı
	complete Schedule D, Part VI	11a	x	i .
b				_
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	ł	X
С				
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d				
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е		11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			l
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			۱
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Checklist of Required Schedules (continued)

	Checkinst of Required Schedules (Continued)			
			Yes	No_
11	Did the organization report more than \$5,000 of grants and other assistance to any government or organization	ا م		v
	in the United States on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	22		x
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22		v
	employees? If "Yes," complete Schedule J	23		_X_
:4a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	24-		x
	through 24d and complete Schedule K. If "No," go to line 25	24a		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С				
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	05-	'	x
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b				
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			₩
	If "Yes," complete Schedule L, Part I	25b		<u> </u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or			v
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			x
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)	200		X
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	28b		x
	Schedule L, Part IV	200		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	28c		x
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		x
	conservation contributions? If "Yes," complete Schedule M  Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	"		
31		31		x
2	Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	<u> </u>		
32	complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	<u> </u>		
,,	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
,	or IV, and Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		x
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	1000		
U	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable	555		
,,,	related organization? If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			<del></del> -
,,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	<u> </u>		
,0	19? Note. All Form 990 filers are required to complete Schedule O	38	x	
	15. Note: All 1 drill 300 meta die redpired to complete desiredate o	, 55		

	990 (2012) Brattleboro Mutual Aid Assoc, Inc. 03-017	9415			P	age <b>5</b>
Pa	ert V Statements Regarding Other IRS Filings and Tax Compliance					
	. Check if Schedule O contains a response to any question in this Part V					┸
		1.	۱ -		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			4.	x	Ī
20	reportable gaming (gambling) winnings to prize winners?		ı	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	100			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return		100	2ь	x	İ
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			20		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	•	x
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b	-	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	uthority		1		
	over, a financial account in a foreign country (such as a bank account, securities account, or other fina					
	account)?			4a		x
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial A	ccounts				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transact	ion?		_5b_		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			_5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	•				
	organization solicit any contributions that were not tax deductible as charitable contributions?			<u>6a</u>	<u> </u>	X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	is or			1	
	gifts were not tax deductible?			6b	ļ	
7	Organizations that may receive deductible contributions under section 170(c).	_				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for gr	oods				x
	and services provided to the payor?			7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	-	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	5		7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	ĺ			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		·	7e	•	x
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		x
g	If the organization received a contribution of qualified intellectual property, did the organization file Form		as required?	7g		X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		X
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting					
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring					
	organization, have excess business holdings at any time during the year?			8	ļ	
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			<u>9a</u>	ļ	<b> </b> -
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations.Enter	1	i			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		_		
ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	L			
11	Section 501(c)(12) organizations.Enter		l			
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources	445				
420	against amounts due or received from them )	11b	L <u>-</u>		•	Ī
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	12b	1	12a		<b></b>
b 12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120	L <u>-</u>			
13 a	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?			13a	ļ	<del></del>
a	Note. See the instructions for additional information the organization must report on Schedule O			150		
b	Enter the amount of reserves the organization is required to maintain by the states in which					
~	the organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?		· · · · · · · · · · · · · · · · · · ·	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	0	<u></u>	14b		
DAA			<del>_</del>	Fo	m 990	(2012)

	990 (2012) Brattleboro Mutual Aid Assoc, Inc. 03-0179415			age 6
Pa	rt VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and			
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. Sec	: 111511	uctioi	X
<del>:</del>	Check if Schedule O contains a response to any question in this Part VI			
Sec	tion A. Governing Body and Management		Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year   1a   16		162	140
1a				
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar			
<b>h</b>	committee, explain in Schedule O  Enter the number of voting members included in line 1a, above, who are independent  1b 16			
b	The transfer of tearing members and tear tear tear tear tear tear tear tear			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	•	х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
3	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		х
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
-	stockholders, or persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code	∍)		
			Yes	
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	· · · · · · · · · · · · · · · · · · ·	12a	<u> </u>	ļ
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	ļ
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		:	1
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	ļ
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		v	Ī
а	The organization's CEO, Executive Director, or top management official	15a	X	X
þ	Other officers or key employees of the organization	15b		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	40.	1	х
_	with a taxable entity during the year?	16a		<u> </u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	466		ŧ
	organization's exempt status with respect to such arrangements?	16b	L	L
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed None  None  None  None  None			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)			
	available for public inspection. Indicate how you made these available. Check all that apply			
4-	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy,			
•	and financial statements available to the public during the tax year			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the			
-		-25	4 – 4	977
	rattleboroVT_05301802			

Form 990 (2012	Brattleboro Mutual Aid Assoc, Inc. 03-0179415	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and	
	Independent Contractors	
	Check if Schedule O contains a response to any question in this Part VII	
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

X Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any	bo	x, uni	Pos check ess pe	erson directo	than one	n	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(44-21033-44130)	organization and related organizations
(1) John C. Mabie, E										
_	1.00	l							•	0
President	0.00	X	-	-	$\vdash$	-	$\dashv$	0	0	0
(2) David Neumeister	1.00									
Vice President	0.00	x						0	0	0
(3) John Abel	0.00	<u> </u>		-		$\vdash$	$\dashv$			
(3) JOHN ADEL	1.00									
Treasurer	0.00	x			ĺ			0	0	0
(4) Theresa Masiello										
	1.00									
Director	0.00	X	<u> </u>		<u> </u>			0	0	0
(5) John Wilcox					ļ		-			
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Director	0.00	X			<u> </u>		_	0	0	0
(6) Kathleen K. Broo										
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Director	0.00	X	_	<u> </u>	<del> </del>	$\vdash$	$\dashv$	0	0	
(7) Herb Rest	1.00									
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(b) IIddy CIICES	1.00		ŀ							
Director	0.00	x						0	0	0
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Director	0.00	X			ļ			0	0	0
(10)Donna Borofsky		T								
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(11) Amy Thompson Lar			]							
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Director	0.00	X			l			0	0	Form <b>990</b> (2012)
UAA										Form 330 (2012)

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Form 990 (2012)

THOMPSONHS 09/24/2013 11 25 AM 03-0179415 Form 990 (2012) Brattleboro Mutual Aid Assoc, Inc. Page 8 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employeecontinued) (A) (E) (F) (D) (B) (C) Reportable Name and title Average Reportable Estimated Position compensation from hours per (do not check more than one compensation amount of other week box, unless person is both an from related organizations compensation (list any officer and a director/trustee) the (W-2/1099-MISC) from the hours for Individual trustee or director organization Highest compensated employee related institutional trustee (W-2/1099-MISC) organization and related organizations employee organizations below dotted line) (12) Thomas Johnson 1.00 Advisory Director 0.00 X 0 0 (13) Charles Cummings 1.00 Advisory Director 0.00 X 0 0 (14) Richard Guthrie 1.00 0 0.00 X 0 Advisory Director (15)Betty Tyler 1.00 0.00 X 0 0 Advisory Director (16) Dane A. Rank 40.00 X 108,666 0 16,681 0.00 Administrator (17)(18)(19)108,666 16,681 ▶ 1b Sub-total Total from continuation sheets to Part VII, Section A C 16,681 108,666 Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization Yes No 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated X 3 employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such X individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year (B) Description of services (C) Compensation (A) Name and business address PO Box 819 Fitz, Vogt & Associates Dietary Service Walpole NH 03608 646,973 Vermont Mechanical PO BOX 728 Williston 05495 Renovations 574,515 24 01d Etna Rd Genesis Eldercare Therapy Service NH 03766 Lebanon 414,693 66 Knight Ln #10 MVP Healthcare 300,663 Williston 05495 Health Ins. MEMIC Indemnity Co. 261 Commercial St.

WC Insurance

ME 04104

Total number of independent contractors (including but not limited to those listed above) who

received more than \$100,000 of compensation from the organization

Portland

rait			of Schedule C		ains a r	esponse to	any question in th	is Part VIII		
•		***			<del> </del>		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<del>र्ह्म है।</del>	а	Federated cam	npaigns	1a						
	b	Membership du	ues	1b			1			
S, E	С	Fundraising ev	ents	1c			1			
뜷늷	d	Related organiz	zations	1d			1			
S.E	е	Government grants (	contributions)	1e			I			
i i i		All other contributions					1			
호		and similar amounts	not included above	1f		78,574	I			I .
ᅐᆮ	-		ns included in lines 1a-1	11 \$	;					·
<u>٥ ق</u>	h	Total. Add line	s 1a–1f		-	<b>•</b>	78,574			
휠						Busn Code	4,677,529	4,677,529		†
	a	Patient	Revenues			623000	4,611,529	4,011,329		<del> </del>
8	b					<del> </del>				
ES.	c d									
S E	u P								<del></del>	
Program Service Revenue	f	All other progra	am service rever	ue						
P.		Total. Add line				<b></b>	4,677,529			
3	_		ome (including d	ividend	s, interes	t,			· -	
		and other simil	ar amounts)			<b>▶</b> [	24,131			24,131
4	Ļ	Income from in	vestment of tax-	exempt	bond pro	oceeds 🕨 🛭				
5	;	Royalties				<b>•</b>				
			(ı) Real		(n) I	Personal				1
6	ìa	Gross rents								İ
	b	Less rental exps								<b></b>
		Rental inc or (loss)			<del></del>		1			•
		Net rental inco				<b>P</b>				_
	_	sales of assets	(i) Securities		(1)	) Other				
	L	other than inventory	1,	, 333						1
	b	Less cost or other basis & sales exps								
	С	Gain or (loss)	17	,333						
		Net gain or (los		, ,		<b>&gt;</b>	17,333			17,333
. 8		_	, om fundraising evei	nts						
<u> </u>		(not including \$								
e e			eported on line 1c)							
Other Revenu		See Part IV, line	18	a		13,655				
훓	b	Less direct ex	penses	b		875				
-			(loss) from fund		events	<u> </u>	12,780		······	12,780
9	a)		om gaming activitie	s						1
		See Part IV, line		a						•
		Less direct ex		b	<del> </del>		1			<b>†</b>
			(loss) from gam	ing activ آ	rities	<b>&gt;</b>				
10	Ja		inventory, less	_						
	_	returns and alle		a b						
		Less cost of g	(loss) from sales		nton		İ			Ī
	<u> </u>		cellaneous Revenue		y	Busn Code				
11	1a		eous Income				7,731	7,731		1
	b	Activites					6,920	6,920		
	c		<del>-</del>							
	d	All other reven	iue							
	е	Total. Add line	es 11a–11d			<b>•</b>	14,651			
12	2	Total revenue	e. See instruction	ns		<u> </u>	4,824,998	4,692,180		0 54,244

Page 10

Form 990 (2012) Brattleboro Mutual Aid Assoc, Inc. 03-0179415 Part IX Statement of Functional Expenses

Part IX Statement of Functional Expenses

Do not include amounts reported on lines Bb, 7b, 8b, 9b, and 15th of Part VIII.  1 Craits and other assistance to involvabilish in the U.S. See Part IV, line 22  1 Grants and other assistance to involvabilish in the U.S. See Part IV, line 22  1 Grants and other assistance to involvabilish in the U.S. See Part IV, line 22  1 Grants and other assistance to involvabilish in the U.S. See Part IV, line 22  1 Grants and other assistance to involvabilish in the U.S. See Part IV, line 22  1 Grants and other assistance to involvabilish in the U.S. See Part IV, line 23  1 Grants and other assistance to governments, organizations, and involvabilish outside the U.S. See Part IV, line 23  1 Grants and other assistance to governments, organizations, and involvabilish outside the U.S. See Part IV, line 12  2 Compression of current officers, detectors, trustees, and key employees  2 Compression of current officers, detectors, trustees, and key employees  2 Compression of current officers, detectors, trustees, and key employees  3 Compression of current officers, detectors, trustees, and key employees  4 Quality of the See Part IV, line 12  5 Person plan accruals and controllations (include section 40)(4) and 450(4) and 450(4) employee controlutions)  2 Determinant and accruals and controllations (include section 40)(4) and 450(4) employee controlutions)  2 Despirations and values and trustees and trust	Secti	on 501(c)(3) and 501(c)(4) organizations must co Check if Schedule O contains a respo			ete column (A)	X
Trail to a process  Trail			,		(C)	
1 Grafts and other assistance to governments and organizations in the U.S. See Part IV, line 21				Program service	Management and	Fundraising
Comparation of the U.S. See Part VI, Ime 21				expenses	general expenses	схрензез
2 Gards and other assistance to individuals in the U.S. See Part IV, Inc. 2 3 Grants and other assistance to governments, organizations, and individuals custed the U.S. See Part IV, Inc. 15 and 16 4 Benefits part to re for members 5 Compensation of inducid above, to dequalfed persone (acceleration of inducid above, to depend on a control acceleration of inducid above, to depend on a control acceleration of inducid above, to depend on a control acceleration of inducid above, to depend on a control acceleration of inducid a	•	_			1	
The Li S See Part IV, Inte 22   See Part IV, Inte 15 and 16	2	<del>-</del>				
3 Grants and other assistance to governments, organizations, and individuals custified the U.S. See Part IV, lines 15 and 16  4 Benefits paid to or for members Compensation of currient officers, directors, trustees, and key employees  5 Compensation of cruded above, to dequalified persons (as delined under section 4558(f)(1) and persons described in section 4558(f)(1) and persons described in section 4558(f)(1) and persons described in section 4558(f)(1) and persons described in section 4558(f)(1) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include section 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) and 400(1) employer contributions (include 45(f)) employer contributions (include 45(f)) employer contributions (include 45(f)) employer contributions (include 45(f)) employer contributions (include 45(f)) employer contributions (include 45(f)) employer (i	~				1	
organizations, and individuals outside the U. S. See Part IV, Ince 15 and 16  4. Benefits paid to or for members of Compressation of current officers, directors, trustees, and key employees  6. Compressation and michied above, to disqualified persons (se direction direction differed in the section 458(s(s)(s)))  7. Other saferies and wages  8. Persons plan accrusts and contributions (rectude section 401(s)) and 400(s) employer contributions)  9. Other employee benefits  1. Peyroll taxes  1. Legal  2. C. Accounting  4. Lobbying  9. Professional fundration provides to the following provides to the following provides to the following provides to the following provides to the following provides to the following provides to the following provides to the following provides to afficiate some provides to afficiate some provides to afficiate some provides and promotion  7. Travel  8. Peyroll taxes  1. C. Company  1. Travel or entertainment expenses for any federal, state, or local public officials for the following provides to afficiates  1. Conferences, conventions, and meetings interest to the following provides to a file following provides to the following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to a file following provides to file following provides to file following provides to file following provides to file following provides to file following provides to file following provides following provides to file following provides to file following	3	·				
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4 Benefits paid to or for members  5 Compensation of current officers, directors, trustees, and key employees  6 Compensation of current officers, directors, trustees, and key employees  6 Compensation not included above, to disequifiled parsons (as defined under section 4886(x)) and parsons described in section 4896(x)(3)(8)  7 Other salense and wages  8 Penson plan accruats and contributions (include section 4910) and 40(30) employer contributions)  9 Other employee benefits  10 Payroll taxes  11 Peas for services (non-employees)  11 Fees for services (non-employees)  12 Advantagement  12 Legal  13 Condemand and promotion  14 Advantagement fees  15 Condemand and promotion  15 Royaltes  16 Condemand and promotion  16 Condemand and promotion  17 Travel  18 Payments of travel or entertainment expenses for any federal, state, or local public officials  19 Condemance, conventions, and meetings  11 Increase  11 Payments to affiliates  12 Condemance, conventions, and meetings  11 Increase  12 Condemance, conventions, and meetings  11 Increase  12 Payments to affiliates  12 Condemance, conventions, and meetings  11 Increase  12 Payments to affiliates  12 Condemance, conventions, and meetings  11 Increase  12 Payments to affiliates  12 Condemance, conventions, and meetings  11 Increase  12 Payments to affiliates  12 Condemance, conventions, and meetings  13 Increase  14 Payments to affiliates  12 Condemance conventions, and meetings  14 Payments to affiliates  12 Condemance conventions, and meetings  13 Increase  14 Payments to affiliates  15 Condemance conventions (in the 25 columns (A) anount, list line 24e expenses on Schadole O)  10 Increase  10 Increase  11 Payments to affiliates  12 Payments to affiliates  12 Payments to affiliates  12 Payments to affiliates  13 Payments to affiliates  14 Payments to affiliates  15 Payments of travel or entertainment expenses for any federal, state, or local public officials  16 Payments of travel or entertainment expenses for any federal, state, or local public officials  16 C		•			1	
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e Professional fundraising services. See Part IV, line 17 f Investment management fees 6,243 6,		<del>-</del>	0 1 / 00 0			
f   Investment management fees   6 , 243   6 , 243     g   Other (if the 11g amount exceeds 10% of line 25, column (A) amount, list the 17g expresse on Schedule 0 )   25 , 771     2   Advertising and promotion   35 , 816   35 , 816     3   Office expenses   16 , 642   16 , 642     1   Information technology         16   Royalties         16   Cocupancy         17   Travel         18   Payments of travel or entertainment expenses for any federal, state, or local public officials       2   Conferences, conventions, and meetings       11   Interest           2   Payments to affiliates       2   Depreciation, depletion, and amortization       12   Royalties           2   Other expenses ltemize expenses not covered above (List miscellaneous expenses on Inc 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)       a   Dietary Contract         b   Medicald Provider Tax         c   Physical Therapy         d   Nursing Supplies         e   All other expenses       All other expenses       2   All other expenses       3   At       4   At       5   At       6   C43       25   C771       25   C771       25   C771       25   C771       25   C771       4   C773       5   C771       6   C42       7   C7   C7   C7   C7   C7     7   C7   C		, -				
9 Other (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)   25,771   25,771	_	•	6.243		6,243	
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35,816   35,816	9	•	25.771	25.771		
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17   Travel		-				
Payments of travel or entertainment expenses for any federal, state, or local public officials		•	4,073	4,073		
for any federal, state, or local public officials  Conferences, conventions, and meetings  Interest  Payments to affiliates  Depreciation, depletion, and amortization  Insurance  Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)  Dietary Contract  Medicald Provider Tax  Physical Therapy  Nursing Supplies  All other expenses  A , 034  4 , 034  A , 034  I 20 , 828  I 20 , 82 , 82  I 20 , 82 , 82  I 20 , 82 , 82  I 20 , 82 , 82  I 20 , 82 ,						
19   Conferences, conventions, and meetings   20   Interest   4 , 034   4 , 034       21   Payments to affiliates   22   Depreciation, depletion, and amortization   120 , 828   120 , 828       23   Insurance   164 , 348   164 , 348       24   Other expenses Itemize expenses in line 24e If Inne 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0 )   a		•				
20   Interest	19	, , , ,				
Payments to affiliates   Depreciation, depletion, and amortization   120,828			4,034	4,034		
120,828   120,828   120,828   120,828   120,828   120,828   164,348   164						
164,348		•	120,828	120,828		
24 Other expenses I termize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)  a Dietary Contract 500,356 500,356  b Medicald Provider Tax 211,540 211,540  c Physical Therapy 139,442 139,442  d Nursing Supplies 125,921 125,921  e All other expenses 725,820 725,820  25 Total functional expenses. Add lines 1 through 24e 4,609,687 4,230,778 378,909  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here  if following SOP 98-2 (ASC 958-720)						
line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)  a Dietary Contract  b Medicald Provider Tax  c Physical Therapy  d Nursing Supplies  e All other expenses  725, 820  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ if following SOP 98-2 (ASC 958-720)	24	Other expenses Itemize expenses not covered				
line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)  a Dietary Contract  b Medicald Provider Tax  c Physical Therapy  d Nursing Supplies  e All other expenses  725, 820  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ if following SOP 98-2 (ASC 958-720)		,			1	
a Dietary Contract b Medicald Provider Tax c Physical Therapy d Nursing Supplies e All other expenses  Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here  following SOP 98-2 (ASC 958-720)  500, 356  500, 356  211,540  211,540  211,540  212,921  125,921  225,820  3725,820  4,609,687  4,230,778  378,909  0		•				
a Dietary Contract b Medicald Provider Tax c Physical Therapy d Nursing Supplies e All other expenses  Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here  following SOP 98-2 (ASC 958-720)  500, 356  500, 356  211,540  211,540  211,540  212,921  125,921  225,820  3725,820  4,609,687  4,230,778  378,909  0		(A) amount, list line 24e expenses on Schedule O)				
b Medicald Provider Tax  c Physical Therapy d Nursing Supplies e All other expenses  725,820  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here  following SOP 98-2 (ASC 958-720)	а	• •	500,356	500,356		
d Nursing Supplies e All other expenses 725,820 725,820  25 Total functional expenses. Add lines 1 through 24e 4,609,687 4,230,778 378,909 0  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here   following SOP 98-2 (ASC 958-720)	b	Medicald Provider Tax	211,540	211,540		
d Nursing Supplies e All other expenses 725,820 725,820  25 Total functional expenses. Add lines 1 through 24e 4,609,687 4,230,778 378,909 0  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)						
e All other expenses  725,820 725,820  Total functional expenses. Add lines 1 through 24e  4,609,687  4,230,778  378,909  0  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	d			125,921		
25 Total functional expenses. Add lines 1 through 24e 4, 609, 687 4, 230, 778 378, 909 0 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	е			725,820		
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)		, , , , , , , , , , , , , , , , , , ,		4,230,778	378,909	0
		Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				

Part X **Balance Sheet** Check if Schedule O contains a response to any question in this Part X (A) (B) Beginning of year End of year 270,321 70,677 Cash-non-interest bearing 207,080 2 227,886 Savings and temporary cash investments 3 Pledges and grants receivable, net 447,369 465,374 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees 5 Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 2,887 4,212 Notes and loans receivable, net 5,026 Inventories for sale or use 8,891 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or 4,222,736 other basis Complete Part VI of Schedule D 10a 707,189 1,194,157 3,028,579 10c 10b b Less accumulated depreciation 1,014,686 989,130 11 11 Investments-publicly traded securities 12 Investments-other securities See Part IV, line 11 12 13 Investments-program-related See Part IV, line 11 13 1,516 14 Intangible assets 14 15 15 Other assets See Part IV, line 11 3,166,000 2,456,254 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 380,278 286,168 17 17 Accounts payable and accrued expenses 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, 22 Liabilities trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 65,951 429,757 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 352,119 810,035 26 26 Total liabilities. Add lines 17 through 25  $\mathbf{X}$ Organizations that follow SFAS 117 (ASC 958), check here and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 2,062,356 2,313,480 27 27 Unrestricted net assets 30,954 31,660 28 28 Temporarily restricted net assets 10,825 10,825 29 Permanently restricted net assets and Organizations that do not follow SFAS 117 (ASC 958), check herd complete lines 30 through 34. 30 30 Capital stock or trust principal, or current funds 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 2,355,965 2,104,135 33 Total net assets or fund balances 3,166,000 2,456,254 Total liabilities and net assets/fund balances

orm	990 (2012) Brattleboro Mutual Aid Assoc, Inc. 03-0179415				Pag	ge <b>12</b>
Рa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1				998
2	Total expenses (must equal Part IX, column (A), line 25)	2	4	, 60	09,	687
3	Revenue less expenses Subtract line 2 from line 1	3		2:	15,	311
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	,10	04,	135
5	Net unrealized gains (losses) on investments	5			36,	519
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8	-			
9	Other changes in net assets or fund balances (explain in Schedule O)	9				
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	2	, 3!	55,	965
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					
			_		Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		[			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in					
	Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or			•		
	reviewed on a separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a					
	separate basis, consolidated basis, or both			- 1		
	X Separate basis Consolidated basis Both consolidated and separate basis		[			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight					
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		L	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in					
	Schedule O					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in					
	the Single Audit Act and OMB Circular A-133?		L	3a		_X_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the					_
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		l	3b		
				For	m 990	(2012)

SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

201

2012

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

\_\_\_\_ln

Name of	the	organization	Brattleboro	Mutual Aid Asso	c. In	C.					fication number 9415		
Par	f I	Reaso		Status (All organizations			his pai	rt ) See				-	
				it is (For lines 1 through 11, ch			illo pai	1,000	3 17 10 1.1				
1	٦		•	ciation of churches described in	-		Δ\/i\						
2	┥		cribed in section 170(b)(1)(		· Scotion ·	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	~,,,,						
3	-			e organization described in sect	tion 170/h	V4VAViii							
3	┥	,	•	in conjunction with a hospital de				VAViii	Enter ti	ne hosni	ital's name		
<b>-</b> L		city, and state		in conjunction with a nospital de	escribed in	Section	., ((,),(,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Line, u	іс позрі	itaro namo,		
5 [		• .		a college or university owned o	r operated	by a gove	ernment	al unit de	escribed	ın			
_		section 170(	b)(1)(A)(iv).(Complete Part	II )									
6	╛			vernmental unit described in se									
7		An organization	on that normally receives a s	ubstantial part of its support fror	n a govern	mental un	ut or fror	n the ge	neral pu	iblic			
_		described in s	section 170(b)(1)(A)(vi).(Co	omplete Part II)									
8		•		<b>70(b)(1)(A)(vi).</b> (Complete Part I									
9	X			more than 33 1/3% of its suppo									
				ot functions—subject to certain e						ıts			
		support from	gross investment income and	d unrelated business taxable inc	ome (less	section 51	11 tax) fr	om busi	nesses				
_			•	, 1975 See section <b>509(a)(2)</b> .									
10	_	-		xclusively to test for public safet									
11 [				xclusively for the benefit of, to p									
				ed organizations described in sec						tion			
				ne type of supporting organization			_						
r	_	a Type		c Type III-Function	, ,		d	٠.			onally integra	ed	
e [	╛			anization is not controlled directly									
				than one or more publicly supp	orted orga	nizations (	escribe	a in sec	tion 509	(a)(1)			
		or section 509											
f			ation received a written deter check this box	mination from the IRS that it is a	a Type I, I	ype II, or I	ype III s	supportir	ng				
g				on accepted any gift or contribut	tion from a	ny of the							
Ū		following pers	sons?										
		(i) A person	who directly or indirectly co	ntrols, either alone or together w	vith person	s describe	ed in (ii)	and				Yes	No
			v, the governing body of the								11g(i)	$oldsymbol{ol}}}}}}}}}}}}}}}}}$	ļ <u> </u>
		(ii) A family	member of a person describ	ed ın (ı) above?							11g(ii)	<u> </u>	<u> </u>
		(iii) A 35% c	ontrolled entity of a person d	escnbed in (i) or (ii) above?							11g(iıi	<u>)                                    </u>	J.,,
h		Provide the f	ollowing information about th	e supported organization(s)									
(1) !	Nam	e of supported	(II) EIN	(iii) Type of organization	(iv) Is the	organization		you notify		Is the	(vii) Amount	of mone	atary
	or	ganization		(described on lines 1–9		isted in your		nization in of your	organiza (i) organ	ion in col ized in the	sup	port	
				above or IRC section (see instructions)	governing	document?		port?		S ?			
					Yes	No	Yes	No	Yes	No			
(A)								1					
<del></del>	_	·			_	-		<del> </del> -	<del> </del>	<del>                                     </del>			
(B)											_		
(C)													
	_	<del> </del>					ļ	<del> </del> -	ļ				
(D)													
(E)	_				1			ļ					
				<u> </u>	<del></del>			ļ					
T-4-1				<b></b>									
Total			L	±	‡	4	<u>.                                    </u>	1					

	A (Form 990 or 990-EZ) 2012 Bra	ttleboro	Mutual Ai	d Assoc,		3-0179415	Page 2
Part II	Support Schedule for Or (Complete only if you che						under
	Part III If the organization	fails to qualify	under the tests	listed below, pl	lease complete	Part III.)	
Section	A. Public Support	<del></del>	8149	· · · · · · · · · · · · · · · · · · ·			
	year (or fiscal year beginning in)▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
mer	s, grants, contributions, and mbership fees received (Do not ude any "unusual grants")						
org	revenues levied for the ganization's benefit and either paid or expended on its behalf						
furn	e value of services or facilities hished by a governmental unit to the anization without charge						
4 Tot	tal. Add lines 1 through 3					<del> </del>	ļ
eac gov sup line	e portion of total contributions by th person (other than a vernmental unit or publicly oported organization) included on that exceeds 2% of the amount own on line 11, column (f)						
	olic support. Subtract line 5 from line 4				<u> </u>	<u> </u>	<u> </u>
	B. Total Support	· · · · · · · · · · · · · · · · · · ·					<del></del>
Calendar	year (or fiscal year beginning in)▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7 Am	ounts from line 4			·			
pay ren	oss income from interest, dividends, yments received on securities loans, ts, royalties and income from similar irces						
acti	t income from unrelated business inities, whether or not the business egularly carried on						
loss	ner income Do not include gain or s from the sale of capital assets oplain in Part IV)						
	tal support. Add lines 7 through 10		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	oss receipts from related activities, etc.					12	<u> </u>
	st five years. If the Form 990 is for the		second, third, four	h, or fifth tax year	as a section 501(c)	(3)	
	anization, check this box and stop here				<del></del>		
	n C. Computation of Public Su	<del> </del>			<del></del>	1 44	0/
	blic support percentage for 2012 (line 6,			(f))		14	%_
	blic support percentage from 2011 Sche			)	4/20/ 04	15	%
	1/3% support test—2012.If the organ				1/3% or more, che	CK UIIS	▶ □
	and stop here. The organization quali				is 22 1/20/ or man		
	1/3% support test—2011.If the organ				1000 11000 UI 111010	<del>5</del> ,	▶ □
	eck this box and stop here. The organiz	·			or 16h and line 1	A 16	
	%-facts-and-circumstances test—20						
	% or more, and if the organization meets						
Par	rr iv now the organization meets the "fai	ris-ang-circumstani	ces rest the orda	ozanou nualites as	s a buddiciv SUDDOOF	ITAL	

10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

18

organization

instructions

supported organization

03-0179415

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in)▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	8,059	113,669	43,125	39,814	78,574	283,241
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	4,053,835	4,147,406	4,181,357	4,437,026	4,677,529	21,497,153
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	4,061,894	4,261,075	4,224,482	4,476,840	4,756,103	21,780,394
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons		60,000				60,000
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b		60,000				60,000
8	Public support (Subtract line 7c from line 6)						21,720,394
	tion B. Total Support	<del></del>				<del></del>	·
	ndar year (or fiscal year beginning in)►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6	4,061,894	4,261,075	4,224,482	4,476,840	4,756,103	21,780,394
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	38,461	19,933	46,578	22,302	34,165	161,439
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b	38,461	19,933	46,578	22,302	34,165	161,439
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)			25,409	24,497	26,556	76,462
13	Total support. (Add lines 9, 10c, 11,			4 005 450	4 500 500		00 010 005
4.4	and 12)  First five years. If the Form 990 is for the c	4,100,355	4,281,008	4,296,469	4,523,639	4,816,824	22,018,295
14	organization, check this box and stop here		econa, mira, ioura	i, or militax year as	s a section sor(c)(	3)	▶ □
Sec	tion C. Computation of Public Su		ge	* -			
15	Public support percentage for 2012 (line 8,			())		15	98.65%
16	Public support percentage from 2011 Schee	dule A, Part III, line 1	15			16	98.69%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2012 (lin	ne 10c, column (f) di	vided by line 13, co	olumn (f))		17	1%
18	Investment income percentage from 2011 S	Schedule A, Part III,	line 17			18	1 %
19a	33 1/3% support tests—2012. If the organ 17 is not more than 33 1/3%, check this box						► X
b	33 1/3% support tests—2011.If the organ		=		=		
	line 18 is not more than 33 1/3%, check this						▶ [
20	Private foundation. If the organization did	not check a box on	line 14, 19a, or 19	o, check this box ar	nd see instructions	<u> </u>	<u> </u>

Page 4

Schedule A (Form 990 or 990-EZ) 2012 Brattleboro Mutual Aid Assoc, Inc. 03-0179415

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12. Also complete this part for any additional information. (See instructions)

Part III, Line 12 - Other Income Detail

\$ 76,462

### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012
Open to Public Inspection

Employer identification number Name of the organization Brattleboro Mutual Aid Assoc, Inc. 03-0179415 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of an historically important land area Preservation of land for public use (e.g., recreation or education) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a a Total number of conservation easements b Total acreage restricted by conservation easements 2b 2c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes No (i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Sche	dule D (Form 990) 2012 Brattleh	oro Mutual A	Aid Assoc,	Inc	03-0	<u> 179415                                     </u>		Page 2
Pa	rt III Organizations Maintainin	g Collections of A	rt, Historical Tre	asures, or	Other S	Similar Assets	(continu	ed)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records, c	check any of the follow	ing that are a	significan	t use of its		
а	Public exhibition	d∏L	oan or exchange prog	ırams				
b	Scholarly research	<del></del> 1	Other					
С	Preservation for future generations							
4	Provide a description of the organization's c	ollections and explain ho	ow they further the org	anization's ex	kempt purp	ose in Part		
	XIII	·						
5	During the year, did the organization solicit	or receive donations of a	irt, historical treasures	, or other sım	ılar			_
	assets to be sold to raise funds rather than							es No
Pa	ert IV Escrow and Custodial Ar	_	·	zation ans	wered "\	es" to Form 99	0, Part IV	1
	line 9, or reported an amou							
1a	Is the organization an agent, trustee, custod	lian or other intermediary	y for contributions or o	ther assets n	ot			
	included on Form 990, Part X?						Y₁	es 🔛 No
b	If "Yes," explain the arrangement in Part XII	and complete the follow	ung table			<del></del>	<del> </del>	
						<u> </u>	Amoun	<u>t                                      </u>
С	Beginning balance					1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance							<del></del>
	Did the organization include an amount on F	· · · · · · · · · · · · · · · · · · ·					<b>Y</b> ,	es No
	If "Yes," explain the arrangement in Part XII							
_ Pa	urt V Endowment Funds. Com						, (a) Sa	
		(a) Current year	(b) Prior year	(c) Two yea	+	(d) Three years bac		r years back
	Beginning of year balance	10,825	10,825		10,825	10,8	25	10,825
	Contributions	<del></del>	<del></del>				<del></del>	
С	Net investment earnings, gains, and							
	losses						<del></del>	
	Grants or scholarships							
е	Other expenditures for facilities and							
	programs			<u> </u>		<del></del>		
· ·	Administrative expenses	10,825	10,825		10,825	10,8	25	10,825
g	End of year balance	<u> </u>			10,025	10,0	<u> </u>	10,023
2	Provide the estimated percentage of the cur	rent year end balance (ii	ine rg, column (a)) ne	iu as				
a h	Board designated or quasi-endowment ►  Permanent endowment ► %							
	Temporarily restricted endowment	° %						
·	The percentages in lines 2a, 2b, and 2c sho							
3a	Are there endowment funds not in the posse		n that are held and ad-	ministered for	r the			
Vu	organization by	2931011 Of the organization	Transaction to the date and ad-		(110			Yes No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations						3a(ii)	X
b	If "Yes" to 3a(ii), are the related organization	ns listed as required on S	Schedule R?				3b	
4	Describe in Part XIII the intended uses of th	<u>=</u>						
Pa	art VI Land, Buildings, and Equ			10				
	Description of property	(a) Cost or other ba	-		(c) A	ccumulated	(d) Book	value
		(investment)	(other	er)	de	preciation		
1a	Land							
b	Buildings		3,4	77,336	2	,419,373	1,0	57,963
С	Leasehold improvements							
d	Equipment		7	45,400		609,206	1	36,194
е	Other							
Tota	I. Add lines 1a through 1e (Column (d) must	equal Form 990, Part X,	column (B), line 10(c)	)		<b></b>	1,1	94,157

			03-01/9415	Page 3
Part VII	·		(a) Maihad of v	aluation
•		(b) Book value	(c) Method of v Cost or end-of-year	
/1) Financial				<del></del>
				<del></del>
	Investments - Other Securities. See Form 990, Part X, line 12			
		<del> </del>		
			<del></del>	<del></del>
-				
		<u> </u>		
	ma (h) must aqual Form 990, Part Y, col. (R) line 12 \			
			<del></del>	
- Fait VIII	<del></del>		(c) Method of v	raluation
	(a) Description of investment type	(5,250	Cost or end-of-year	
(1)				
(1)				<del></del>
(2)				<u></u>
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	mn (b) must equal Form 990, Part X, col (B) line 13)	<b>&gt;</b>		
Part IX		5		
	<del></del>			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				<u>,                                     </u>
(9)				
(10)				
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 15)			
Part X	Other Liabilities. See Form 990, Part X, line	e 25		
1.	(a) Description of liability	(b) Book value		
(1) Federa	al income taxes			
(2)				
_(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 25)	<b>&gt;</b>		
2. FIN 48 (A	ASC 740) Footnote In Part XIII, provide the text of the footno			nization's
liability for ur	ncertain tax positions under FIN 48 (ASC 740) Check here if	f the text of the footnote has been	provided in Part XIII	

Sche	dule D (Form 990) 2012 Brattleboro Mutual Aid Assoc,	Inc	. 03-017941	5	Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Statemen	ts Wit	n Revenue per Retur	n	
1	Total revenue, gains, and other support per audited financial statements			1_	4,855,274
. 2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
а	Net unrealized gains on investments	2a	36,519		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII )	2d		1	
е	Add lines 2a through 2d			2e	36,519
3	Subtract line 2e from line 1	, ,		3	4,818,755
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			1	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	6,243	1	
b	Other (Describe in Part XIII.)	4b		1	
С	Add lines 4a and 4b			4c	6,243
_ 5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	4,824,998
Pa	art XII Reconciliation of Expenses per Audited Financial Statement	nts Wi	th Expenses per Ret	urn	· · · · · · · · · · · · · · · · · · ·
1	Total expenses and losses per audited financial statements			1	4,603,444
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b		1	
С	Other losses	2c			
d	Other (Describe in Part XIII )	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	r 1	,	3	4,603,444
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	6,243		
b	Other (Describe in Part XIII )	4b	····		e 040
С	Add lines 4a and 4b		}	4c	6,243
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	4,609,687

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

### Part X - FIN 48 Footnote

The Organization is exempt from federal income tax under the Internal Revenue Code. Correspondingly, the Organization is exempt from state income tax.

Consideration has been given to uncertain tax positions. The federal income tax returns for the year ended after December 31, 2009 remain open for potential examination by major tax jurisdictions, generally for three years after they were filed.

Schedule D (Form 990) 2012 Brattleboro Mutual Aid Assoc, Inc. 03-0179415
Part XIII Supplemental Information (continued)

Page 5

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Open to Public

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

Name of the organization

Brattleboro Mutual Aid Assoc, Inc.

Employer identification number 03-0179415

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990 A copy of the Form 990 is provided to the full Board of Directors upon filing.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy Each director has a duty of loyalty to, and a fiduciary relationship with Brattleboro Mutual Aid Association which requires each board member:

- A) To act in a manner reasonably believed by the board member to be in the best interest of Brattleboro Mutual Aid Association, and
- B) to fully disclose in advance to the board situations in which the interest of the Brattleboro Mutual Aid Association may conflict with the interest of the board member or any person related to the board member. These situations include but are not limited to, 1) financial conflict of interest, 2) the use of Brattleboro Mutual Aid Association property of confidential information, 3) a material benefit arising out of a position with the Brattleboro Mutual Aid Association, 4) action by or on behalf of a person having an adverse interest to the Brattleboro Mutual Aid Association, 5) Competition with the Brattleboro Mutual Aid Association, or 6) taking a business or grant opportunity away from the Brattleboro Mutual
- Aid Association.

When a conflict of interest is presented, the board may approve the transaction between Brattleboro Mutual Aid Association and the conflicted board member, or may waive the conflict with the Brattleboro Mutual Aid Association's interest in the transaction if the board reasonably believes the transaction members of the board, who have no interest in the

Name of the organization

Brattleboro Mutual Aid Assoc, Inc.

Employer identification number 03-0179415

transaction being approved or the conflict being waived. If the transaction involving a conflict of interest with a board member is deemed not in the interest of, or unfair to, the Brattleboro Mutual Aid Association, the board will take steps to cancel or decline to enter into the transaction.

Form 990, Part VI, Line 15a - Compensation Process for Top Official
The compensation committee of Brattleboro Mutual Aid Association and the
Board of Directors considers the financial performance, grants and clinical
excellence in determing the compensation paid to the key employees and
management.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation Governing documents, Conflict of Interest Policy and Financial Statements are available during the normal business hours with a request to the Administrator

Form 990, Part IX, Line 24e - Other Expenses

Description	\$ 117,694 \$ 0 \$ 0  and Maint  \$ 116,124 \$ 0 \$ 0  Expense  \$ 102,421 \$ 0 \$ 0					
Occupational	Thera	ру				
	\$	117,694	\$	0	\$	0
Repairs and	Maint					
	\$	116,124	\$	0	\$	0
Bad Debt Exp	ense					
	\$	102,421	\$	0	\$	0
Fuel and Gas						
	\$	86,763	\$	0	\$	0

Education

Schedule O (Form 99	0 or 990-EZ) (20	2)	_			Page <b>2</b>
Name of the organization					Employer identifica	
<u> </u>	Brattle	boro Mutual A	id Assoc, Ir	nc.	03-01794	415
•	Ś	6.116	Ś	0	Ś	0
	~	0,110	Ψ	J	Ψ	Ū

(Rev January 2013)

## Application for Extension of Time To File an **Exempt Organization Return**

File a separate application for each return.

OMB No 1545-1709

Department of the Treasury Internal Revenue Service If you are filing for an Automatic 3-Month Extension, complete only Part and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part ton page 2 of this form). Do not complete Part II unlessyou have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filling (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instruction Employer identification number (EIN) or Type or Name of exempt organization or other filer, see instructions. print 03-0179415 Brattleboro Mutual Aid Assoc, Inc. Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) File by the Que date for 80 Maple Street films your City, town or post office, state, and ZIP code. For a foreign address, see instructions. ratum. Sae Brattleboro VT 05301 instructions Enter the Return code for the return that this application is for (file a separate application for each return) Application Application Return Return Is For Code Code Is For 07 Form 990-T (corporation) Form 990 or Form 990-EZ 01 Form 1041-A OB Form 990-BL 02 Form 4720 (individual) Form 4720 09 03 10 Form 5227 Form 990-PF Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 12 Form 990-T (trust other than above) 06 Thompson House Nursing Home 80 Maple Street The books are in the care of ▶ Brattleboro Telephone No. ▶802-254 -4977 FAX No. > 802-348-7448 If the organization does not have an office or place of business in the United States, check this box . If this is If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 08/15/13, to file the exempt organization return for the organization named above. The extension is for the organization's return for: X calendar year 2012 or tax year beginning .... and ending Final return Initial return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any 3a nonrefundable credits. See instructions. If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Form 8868 (Re	ev 1-2013)					Page 2	
	filing for an Additional (Not Automatic) 3-Month Ext	ension, com	plete only Part II and check t	his box		► X	
	mplete Part II if you have already been granted an auto						
•	filing for an Automatic 3-Month Extension, complete						
Part II	Additional (Not Automatic) 3-Month Ex			ginal (no copies	needed)		
				nter filer's identif		see instruction	
ype or	Name of exempt organization or other filer, see instr	ructions		Employer identific	cation number (	(EIN) or	
rint							
	Brattleboro Mutual Aid As	soc, I	inc.	03-01794	15		
ile by the ue date for	Number, street, and room or suite no. If a P.O. box,	Social security nu	ımber (SSN)				
ling your	80 Maple Street						
eturn See	City, town or post office, state, and ZIP code. For a	foreign addre	ess, see instructions	uctions			
nstructions	Brattleboro VI	05301					
Enter the Retu	rn code for the return that this application is for (file a	separate app	lication for each return)			0	
		Potura	Application	<del></del>		Return	
Application		Return	Is For			Code	
Is For	.5 000 57	Code	IS FOI			Code	
	Form 990-EZ	01	Form 1041-A			08	
Form 990-BI		02	Form 1041-A			09	
Form 4720 (		03	<del></del>	<del></del>		10	
Form 990-PI		04	Form 5227	<del></del>		11	
	(sec 401(a) or 408(a) trust)	05	Form 6069	<del></del>	<del></del>	12	
Form 990-1	(trust other than above)	06	Form 8870	<del></del>		112	
or the whole got the with the na  I reques For cale If the tax Cha State in Addi	mes and EINs of all members the extension is for	/15/13	, check this box , and ending Initial return		re a co	mplete	
	oplication is for Form 990-BL, 990-PF, 990-T, 4720, or	6069, enter	the tentative tax, less any	90		<del></del>	
	ndable credits See instructions oplication is for Form 990-PF, 990-T, 4720, or 6069, er	nter any refus	ndable credite and		\$	<del></del>	
					1		
	ed tax payments made Include any prior year overpay	ment allowed	a as a credit ally ally	 8b	s		
	paid previously with Form 8868 e due. Subtract line 8b from line 8a Include your payn	and with this	form if required by using EE			<del> </del>	
		nent with this	ioitii, ii required, by using Er		s		
(Electro	nic Federal Tax Payment System) See instructions	<del>, . , .</del>		8c			
Under penaltie	es of perjury, <u>I de</u> clare that I have examined this form,	including acc	est be completed for Pa	-	e best of my		
knowledge and	belief it is true correct, and complete, and that I am	authorized (	prepare uns roun				
Signature	la IV	Ti	110 ► 9/27//3		Date ►	08/14/1	
H. DICK		<u></u> .''	F-1/12			8868 (Rev 1-20	