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Department of the Treasury Internal Revenue Service

Short Form Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-1150

2013

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990-EZ and its instructions is at www.irs.gov/form990.

Open to Public Inspection

A F	For the	2013 calenda	ar year, or tax year beginning	October 1	, 2013, and	ending	Sep	tember 30	, 20	14
B	Check if ap	plicable	C Name of organization				D Empl	oyer identifica	tion numbe	r
	Address c	hange :	Vermont Health Foundation, Inc.				ŀ	03-0289	111	
\square	Name cha		Number and street (or P O box, if mail is	not delivered to street address) Ro	om/suite	E Telep	hone number		
=	Initial retui	E.	128 Lakeside Avenue		ĺ	106	į.	802-847-	3445	
=	Terminate	d	City or town, state or province, country,	and ZIP or foreign postal code			F Grou	p Exemption		
=	Amended Application		Burlington, Vermont 05401					nber ▶		
_		ing Method:	☐ Cash	pecify) ▶		н	Check I	▶ ✓ If the or	rganization	IS not
	Vebsite	•	letcherallen.org/community			— I"		to attach Sc	-	
			ck only one) - 3 501(c)(3) 501((c) () ◀ (insert no) ☐ 49	947(a)(1) or [3527	•	90, 990-EZ, o		
		organization			Other		`-		··	
			7b, to line 9 to determine gross rece			e, or if tota	al assets			
) are \$500,000 or more, file Form 99			,		▶ s		
9	art I	Revenue	e, Expenses, and Changes i	n Net Assets or Fund	Balances	see the	instruc	tions for P	art I)	
			the organization used Schedul							. \square
	1		ns, gifts, grants, and similar amo					11	<u> </u>	
	2		ervice revenue including government					2		
	3	_	p dues and assessments					3		
	4	Investment	•					4		
	-		unt from sale of assets other tha	n inventory	5a					
			or other basis and sales expense	•						
			s) from sale of assets other than			ia)		5c		
	6		d fundraising events			,	·			
	_	-	ome from gaming (attach Sch	nedule G if greater tha	an					
ē	-	\$15,000) .			6a					
Revenue	ь		ne from fundraising events (not	including \$		ntribution	18			
ě	-		aising events reported on line 1)				.			
•			n gross income and contribution		6b					
	С	Less: direct	expenses from gaming and fun-	draising events	6c		_	ĺ		
			or (loss) from gaming and fun	•		and sul	otract			
		line 6c) .					1	6d		
ĺ	7a	Gross sales	of inventory, less returns and al	lowances	7a		İ			
								İ		
	c	Gross profit	of goods sold or (loss) from sales of inventory ue (describe in Schedule O)	(Subtract line 7b from Ilin	ie 7a)			7c		
	8	Other reven	ue (describe in Schedule O)	`	RECEN	IFN.		8		
	9	Total reven	ue. Add lines 1, 2, 3, 4, 5c, 6d,	7c, and 8			ا لان.	9		
\neg			similar amounts paid (list in Sch	edule (1)	75		101	10		
	11		d to or for members		EB 2 5 2	2015	iO	11		
စ္က		'					190	12	-	
Expenses	13	Professional	I fees and other payments to inc	lependent contractors	1000mm		18	13		
8	14	Professional fees and other payments to independent contractors OCDEN, UT.								
<u>a</u>			blications, postage, and shipping				<u></u> -!	15		
			nses (describe in Schedule O) .					16		
			nses. Add lines 10 through 16					17		
<u>,,,</u>	18	Excess or (d	deficit) for the year (Subtract line	17 from line 9)		· · · ·		18		
6			or fund balances at beginning							
88			figure reported on prior year's re				r-	19		
Net Assets		-	ges in net assets or fund balance	·			L	20		0
ž			or fund balances at end of year.	-			_	21		
			on Act Notice see the concrete ins		<u> </u>		· - 1		990-F7	

Form	990-EZ (2013)					Page 2
Pa	t II Balance Sheets (see the instructions	for Part II)				
	Check if the organization used Schedule	O to respond to a	ny question in this	Part II		🗆
				(A) Beginning of year		(B) End of year
22	Cash, savings, and investments			0	22	0
23	Land and buildings		[0	23	0
24	Other assets (describe in Schedule O)		[0	24	0
25	Total assets		<i>.</i> [0	25	0
26	Total liabilities (describe in Schedule O)		<i>.</i> [0	26	
27	Net assets or fund balances (line 27 of column	n (B) must agree wit	h line 21)		27	0
Par				Part (II)		
	Check if the organization used Schedule				/Dog	Expenses uired for section
What	t is the organization's primary exempt purpose?					c)(3) and 501(c)(4)
Desc	ribe the organization's program service accompli	shments for each o	if its three largest n	maram services		nizations and section
	leasured by expenses. In a clear and concise m					'(a)(1) trusts; optional thers)
	ons benefited, and other relevant information for ea		biolines promote	.,	104 0	uleis j
28	The Vermont Health Foundation exists to ensure that	t the community ben	efit dollars lead to sic	milicant.		
	measurable improvements in community health. The					
	for community health improvement.					
		includes foreign gra	ants, check here .	• 🗖	28a	
29				<u> </u>		<u>_</u>
	***************************************]
	(Grants \$) If this amount	ıncludes foreign gra	ents, check here .	▶ 🗇	29a	
30						
	••••••••••••••••••					Į
	(Grants \$) If this amount	includes foreign gra	ints, check here	· · · · · • · · ·	30a	ĺ
31	Other program services (describe in Schedule O)					
		includes foreign gra		▶ □	31a	
32	Total program service expenses (add lines 28a				32	
Pari						tions for Part IV)
	Check if the organization used Schedule					
		(b) Average	(c) Reportable	(d) Health benefits,	1	
	(a) Name and title	hours per week	compensation (Forms W-2/1099-MISC)	contributions to employe benefit plans, and		Estimated amount of their compensation
		devoted to position	(if not paid, enter -0-)	deferred compensation		ner compensation
Charl	ie Baker				十一	
	akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	o	}		0
Pat N					1	
	akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	o	ļ ,		0
	r Whipple				1	
	akeside Avenue, Suite 106, Burfington, VT 05401	1 hour/week	o	1	,	0
	e Hutchins				+	
	akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	0		,	0
	Blount, Treasurer				1	_
	akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	o			0
	a Maksym			·	' -	
	akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	0			
	se Jackson, President				4-	0
	se Jackson, President akeside Avenue, Suite 106, Burlington, VT 05401	1 hour/week	o		J	
120 L	skeside Averlue, Suite 100, Burnington, VI 03401			<u> </u>	 	0
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Part	Other Information (Note the Schedule A and personal benefit contract statement requirements	in th	ne	
	instructions for Part V) Check if the organization used Schedule O to respond to any question in this	Part	V	
			Yes	No
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O	33		✓
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions)	34		1
35a	Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?	35a		1
b	If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	35b	٠.	_
c	Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III	35c		
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N	36		✓
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ 37a 0			
ь 38а	Did the organization file Form 1120-POL for this year?	37b 38a	-	
b	If "Yes," complete Schedule L, Part II and enter the total amount involved			
39	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on line 9			
ь 40а	Gross receipts, included on line 9, for public use of club facilities			
b	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been			
	reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40ъ		✓
С	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
d	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the organization			;
е	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e		_ √
41	List the states with which a copy of this return is filed ▶ None			
42a	The organization of both and in our of the state of the s		7-7304	<u></u>
L	Located at ▶ 111 Colchester Avenue, Burlington, VT At any time during the calendar year, did the organization have an interest in or a signature or other authority over	054	Yes	No
J	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	42b	168	√
	If "Yes," enter the name of the foreign country: ►			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			ļ
С	At any time during the calendar year, did the organization maintain an office outside the U.S.? If "Yes," enter the name of the foreign country:	42c		1
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041—Check here			• 🗸
70	and enter the amount of tax-exempt interest received or accrued during the tax year	· ·	Yes	No
44a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a	100	<u></u>
b	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b		1
	Did the organization receive any payments for indoor tanning services during the year?	44c 44d		√
45a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	45a		1
45b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of			
	Form 990-EZ (see instructions)	45b		✓

Form 990-EZ (2013)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

OMB No 1545-0047 201**3**

Department of the Treasury Internal Revenue Service

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

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▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization Vermont Health Foundation, Inc. 03-0289111 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(lii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). [7] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III-Functionally integrated **d** Type III-Non-functionally integrated a 🗌 Type I **b** Type II e 🗹 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? . 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iii) Provide the following information about the supported organization(s). Name of supported (ii) FIN (iii) Type of organization (iv) is the organization (v) Did you notify viil Amount of monetary Mil Is the the organization col. (i) of your (described on lines 1-9 in col (I) listed in your organization in col. support organization governing document? (i) organized in the above or IRC section support? US? (see instructions)) No Yes No Yes No (A) University of **Vermont Medical Ctr** 03-0219309 3 0 (B) (C) (D) (E)

Total

Sched	ule A (Form 990 or 990-EZ) 2013						Page 2
Par	(Complete only if you checked t	he box on lin	ne 5, 7, or 8 of	f Part I or if th	e organizatio	n failed to qu	ri) ralify under
Sect	Part III. If the organization fails to ton A. Public Support	o quality uno	er the tests in	sted below, p	lease comple	ete Part III.)	
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(4) 2000	(3) 2010	(9) 23 1 1	(4) 2012	(0) 2010	(1) 10.23
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	Anno 220 Variet Valle Lance					
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	ion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	<u> </u>					
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. First five years. If the Form 990 is for the					12	- FO1/-\(O\
13	organization, check this box and stop he		· · · ·				
Secti	on C. Computation of Public Suppor						<u> </u>
14	Public support percentage for 2013 (line 6			1, column (f))		14	%
15	Public support percentage from 2012 Sch	nedule A, Part	II, line 14 .			15	%
16a	331 a% support test - 2013. If the organization qua	lifies as a publ	licly supported	organization			. ▶ □
b	331/a% support test—2012. If the organicheck this box and stop here. The organi	nization did no ization qualifie	ot check a box es as a publicly	on line 13 or supported org	16a, and line anization .	15 is 33½%	_
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization med Part IV how the organization meets the "facorganization".	ets the "facts- acts-and-circu	and-circumsta umstances" tes	nces" test, che it. The organiza	ck this box an	d stop here. E as a publicly su	xplain in ipported
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization mention in Part IV how the organization menusupported organization	ion meets the eets the	facts-and-cus- s-and-circumst	rcumstances" tances" test. Te	test, check th he organization	is box and st ong and stong and an architecture is a second and a second a second a second and a second and a second and a second a second and a second a se	and line op here. publicly
18	Private foundation. If the organization di instructions						· ► ∐ see · ► □

Part							
	(Complete only if you checked the						der Part II.
	If the organization fails to qualify	under the te	sts listed bel	ow, please co	omplete Part	II.)	
	on A. Public Support		1 0 0010		4.0.0040	4 1 2540	10.7.1
Caler 1	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
,	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise			-			
-	sold or services performed, or facilities						
	furnished in any activity that is related to the organization's tax-exempt purpose				i		
3	Gross receipts from activities that are not an			 			-
·	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
					_		
С 8	Add lines 7a and 7b						
Ü	line 6.)						
Secti	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6	(2,000	(-,	1-7	\-/ !-	. (4) 2010	(7, 13, 14, 14, 14, 14, 14, 14, 14, 14, 14, 14
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties and income from similar sources .						_
ь	Unrelated business taxable income (less						_
	section 511 taxes) from businesses						
	acquired after June 30, 1975			_			
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets			[
40	(Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	o organization	'e firet secon	d third fourth	or fifth tay ye	ar as a soctio	n 501(c)(3)
	organization, check this box and stop her	-					
Secti	on C. Computation of Public Suppor			· · · · · · · · · · · · · · · · · · · 	· · · · · ·	<u> </u>	
15	Public support percentage for 2013 (line 8			3 column (fl)		15	%
16	Public support percentage from 2012 Sch		-			16	%
	on D. Computation of Investment Inc						
17	Investment income percentage for 2013 (I			y line 13, colun	nn (f))	17	%
18	Investment income percentage from 2012					18	%
19a	331/3% support tests-2013. If the organi					ore than 331/39	
	17 is not more than 331/3%, check this box a						
b	331/3% support tests - 2012. If the organiz	ation did not cl	heck a box on	line 14 or line 1	9a, and line 16	is more than 3	
	line 18 is not more than 331/3%, check this b	oox and stop h	ere. The organi	zation qualifies	as a publicly su	pported organ	zation 🕨 🗌
20	Private foundation. If the organization did	d not check a l	hox on line 14	19a or 19h c	heck this hox a	and see instru	ctions > \bigci

Part IV	Part III, line 12. Also complete this part for any additional information. (See instructions).
The mission	n of Vermont Health Foundation is to be a catalyst for community health improvement. The vision of the Vermont Health
Foundation	is that there will be significant, measurable improvement in community health.
The Vermo	nt Health Foundation was created in 1983 to function as a holding company for the assets of the Medical Center Hospital of
Vermont an	d to be the place where charitable gifts donated to the Hospital would repose. When MCHV, the Fanny Allen Hospital and the
University I	lealth Center merged in 1994, the VHF became one of Fletcher Allen Health Care's "parent" organizations with the responsibility
to send me	mbers to the Fletcher Allen board and to approve changes to its mission or bylaws. It retained \$13M in assets and decided to
become a g	rank giving organization to community based entities whose work would advance or complement the nearly identical missions
of the VHF	and FAHC.
In 2000 VHF	and FAHC entered into a Memorandum of Understanding which intended to better align the VHF's grant making priorities with
FAHC's stra	tegic initiatives. Despite some successes in achieving the efficiencies anticipated by the MOU, both organizations agreed that
the MOU ha	d not enabled the two to fully integrate their community benefit investments. By the end of 2011 the two organizations entered
into a gift a	prement under which the VHF gifted its corpus to FAHC and FAHC created a chartered Community Benefits Committee having
	embers to be members of the VHF Board. The VHF Board agrees to adhere to the following principles as members of the
	Benefits Committee: to advocate for community needs, to be stewards of the VHF's history, and to demand accountability
	unity Benefit investments. Members of the VHF Board continue to comprise 50% of the membership of the Community
Benefits Co	mrsittee.
On Novemb	er 12, 2014, Fletcher Allen Health Care changed their name to the University of Vermont Medical Center.
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