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### Form **990-PF**

## Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No. 1545-0052

Department of the Treasury Internal Revenue Service

► Do not enter Social Security numbers on this form as it may be made public. ► Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. 2013

		Jul 1 , 2013	, and ending Jui	n 30 , 2014	<del></del>
	foundation			A Employer identification nu	mber
	arlin Foundation, Inc. and street (or P.O box number if mail is not delivered to street	addrass)	Room/suite	03-0364320 <b>B</b> Telephone number (see the	
	Godfrey Road	addressy	Room/suite	B Telephone number (see the 1 (802) 785-483	•
City or t	own, state or province, country, and ZIP or foreign postal code				
	Thetford	VT	00010	C If exemption application is	pending, check here
G C	neck all that apply Initial return	Initial Return of a form	ner public charity	D 1 Foreign organizations, che	ck here ▶ 🗍
	Final return	Amended return		2 Foreign organizations mee	ting the 85% test check
н	Address change  Check type of organization X Section 50	Name change 1(c)(3) exempt private for	Indation	here and attach computate	
п	Section 4947(a)(1) nonexempt charitable true		private foundation	E If private foundation status	was terminated
<del></del>		counting method X C		under section 507(b)(1)(A)	
-	(from Part II, column (c), line 16)	Other (specify)		F If the foundation is in a 60-	month termination
-		column (d) must be on a	ash basis )	under section 507(b)(1)(B)	
Part	1	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
	Expenses (The total of amounts in columns (b), (c), and (d) may not neces-	expenses per books	income	income	for charitable
	sarily equal the amounts in column (a)				purposes (cash basis only)
	(see instructions))				•
	1 Contributions, gifts, grants, etc., received (att sch). 2 Ck X if the foundn is not req to att Sch B	•			
	3 Interest on savings and temporary		A 1888 S A		
<b>*</b>	cash investments	•			(* A
707	4 Dividends and interest from securities				
솫	5a Gross rents				73.3% X
R	or (loss)	· * * * * · .5			
	b Gross sales price for all assets on line 6a · · ·				
	7 Capital gain net income (from Part IV, line 2)		3.47.		
$\bar{\Omega}$	8 Net short-term capital gain		8 1 1		
	9 Income modifications			- xxxxxx - xxxxxx	
Z	10 a Gross sales less returns and allowances				
SCANNED NUV	b Less Cost of goods sold				
Ś	c Gross profit/(loss) (att sch)				
	11 Other income (attach schedule)				
	12 Total. Add lines 1 through 11				
	13 Compensation of officers, directors trustees, etc.	1-			
	14 Other employee salaries and wages	=	2 700 70		
	15 Pension plans, employee benefits		RF("FIVI	540	
A	<b>16 a</b> Legal fees (attach schedule)				-
М				14 191	
0 N	c Other prof fees (attach sch)			(C)	
P S E T	18 Taxes (attach schedule)(see instrs)	1	OGUEN,		
RRAA	19 Depreciation (attach		000000		
ŢŢ	sch) and depletion		· · · · · · · · · · · · · · · · · · ·		
N V G E	21 Travel, conferences, and meetings				<del></del>
A E	22 Printing and publications				
A E N X D P E	23 Other expenses (attach schedule)				
N	24 Tables and advisited the				<del></del>
E	24 Total operating and administrative expenses. Add lines 13 through 23				
_	25 Contributions, gifts, grants paid			* Kilom - M	<del></del>
	26 Total expenses and disbursements.				
	Add lines 24 and 25				Maria . Anaratana
	a Excess of revenue over expenses	and the second s			
	and disbursements				
	b Net investment income (if negative, enter -0-)		A GRANE		
DAA	For Panenwork Reduction Act Notice see ins	* "A" 420° (III) (III) A A		FF00004 40/40/40	Form 000 PE (2012)

D	4 10	Attached schedules and amounts in the description	Beginning of year	End	of year
ran	111	Balance Sheets (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash – non-interest-bearing		<del></del>	1
	2	Savings and temporary cash investments	132.	132.	132.
	3	Accounts receivable	132.	152.	132.
	•	Less, allowance for doubtful accounts		4	
	4	Pledges receivable	,		
	-	Less: allowance for doubtful accounts			
	_	Grants receivable			<del>                                     </del>
	5				· · · · · · · · · · · · · · · · · · ·
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)		·	
	7	Other notes and loans receivable (attach sch)	/ ***		<u> </u>
A	ŀ	Less allowance for doubtful accounts			
A S E T	8	Inventories for sale or use			
E	9	Prepaid expenses and deferred charges	_		
s	10 a	Investments — U.S. and state government obligations (attach schedule)			
	k	Investments — corporate stock (attach schedule)			
	0	: Investments — corporate bonds (attach schedule)			
	11	Investments – land, buildings, and			*,
		equipment basis			
		Less accumulated depreciation (attach schedule)			
	12	Investments – mortgage loans			
	13	Investments — other (attach schedule)			
	14	Land, buildings, and equipment basis	٠	·	74.0
		Less accumulated depreciation			
		(attach schedule)	*****		
		Other assets (describe			
	16	Total assets (to be completed by all filers — see the instructions. Also, see page 1, item I)	132.	132.	122
1	17	Accounts payable and accrued expenses	132.	132.	132.
ī	18	Grants payable		·.	
A B	19	Deferred revenue			4
ĭ		h-			
L	20	Loans from officers, directors, trustees, & other disqualified persons			4
Ť	21	Mortgages and other notes payable (attach schedule)			
Ī	22	Other liabilities (describe			
E S	23	Total liabilities (add lines 17 through 22)			
		Foundations that follow SFAS 117, check here	·		
	ŀ	and complete lines 24 through 26 and lines 30 and 31.			
N F	24	Unrestricted			
E U T N	25	Temporarily restricted			
אי D	26	Permanently restricted			
4		Foundations that do not follow SFAS 117, check here		<del>-</del>	1
S B		and complete lines 27 through 31.			3 7
L	27	Capital stock, trust principal, or current funds			1
T A S N	28	Paid-in or capital surplus, or land, building, and equipment fund			
С	29	Retained earnings, accumulated income, endowment, or other funds	132.	122	
OE RS	30	Total net assets or fund balances (see instructions)		132.	
N 3	31	Total liabilities and net assets/fund balances	132.	132.	
	•	(see instructions)	132.	132.	
Part	: 111 /	Analysis of Changes in Net Assets or Fund Balance			77.1111111111
		<del></del>		46	
1	end-o	net assets or fund balances at beginning of year — Part II, column (a f-year figure reported on prior year's return)	ره, iirie عن (must agree wi	th 1	132.
		amount from Part I, line 27a			132.
					<del></del>
		ncreases not included in line 2 (itemize) •			132.
_	_				132.
6	Total	ses not included in line 2 (itemize)	ert II. column (b) line 20		122

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shares MLC Company)  (b) How acc P — Purch D — Dona			hase	(C) Date acquired (month, day, year)	(d) Date sold (month, day, year)		
1	я			<i>D D O O O O O O O O O O</i>		1	
	<u> </u>					i I	
	C						
	d						_
	e			·			
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basi plus expense of sale			(h) Gain or (e) plus (f) mil	
	a						
	b		_				
	С					_	
	d		··				
	е						
	Complete only for assets showing	ng gain in column (h) and owned by th	e foundation on 12/31/69			(n) Gains (Coli	
	(i) Fair Market Value as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of column ( over column (j), if any			ain minus column (k) an -0-) or Losses (fro	
	a						
	b						
	С						
	d						
	е						
3	If gain, also enter in Part I, line 8	iss) as defined in sections 1222(5) and, column (c) (see instructions). If (loss), entires	s), enter -0-		2		
<b>.</b>		r Section 4940(e) for Reduce			3		<del>-</del>
If se	ection 4940(d)(2) applies, leave this	foundations subject to the section 494 s part blank. on 4942 tax on the distributable amou	.,	ŕ		∏Yes	∏No
If 'Ye	es,' the foundation does not qualify	under section 4940(e). Do not comp	lete this part.				
1	Enter the appropriate amount in	each column for each year, see the ir	structions before making any	y entries.			
	(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of nonchantable-use asse	ets	(colu	(d) Distribution mn (b) divided by	
	2012	0.		0.			0.000000
	2011	0.		0.			0.000000
	2010	0.		0.		-	0.000000
	2009	0.		0.			0.000000
	2008	0.		0.			0.000000
2	Total of line 1, column (d)				2		0.000000
3	Average distribution ratio for the number of years the foundation I	5-year base period — divide the total has been in existence if less than 5 years.	on line 2 by 5, or by the ears		3		0.000000
4	Enter the net value of noncharita	able-use assets for 2013 from Part X,	line 5		4		0.
5	Multiply line 4 by line 3	5 Multiply line 4 by line 3					0.
6	6 Enter 1% of net investment income (1% of Part I, line 27b)						
					6		
7	Add lines 5 and 6				7		0.
7 8	Enter qualifying distributions from	me (1% of Part I, line 27b)			7		0.

Pa	rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	instr	uction	ıs)		
1:	Exempt operating foundations described in section 4940(d)(2), check here   and enter 'N/A' on line 1		4 ,	\$	>	
	Date of ruling or determination letter (attach copy of letter if necessary – see instrs)					
1	Domestic foundations that meet the section 4940(e) requirements in Part V,	1				
	check here . ▶ ☐ and enter 1% of Part I, line 27b	-	,	^,	,	
	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, column (b)		<del></del>	· · · · · · · · · · · · · · · · · · ·		<u> </u>
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable					
_	foundations only. Others enter -0-)	2				
3	Add lines 1 and 2	3				0.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0	5				0.
6	Credits/Payments	ů,	Fact.	*		<i>(a</i> · *)
	a 2013 estimated tax pmts and 2012 overpayment credited to 2013			, Ž.Š	,, 4	, T .
1	Exempt foreign organizations — tax withheld at source		/ / 30			- ;
	Tax paid with application for extension of time to file (Form 8868) 6 c	, va	'	~ ~		
	Backup withholding erroneously withheld	<i>}</i> • •	, 25 v			
7	Total credits and payments. Add lines 6a through 6d	7				
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached	8		•		
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	9				0.
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10				0.
11	Enter the amount of line 10 to be Credited to 2014 estimated tax	11				
Pa	t VII-A   Statements Regarding Activities					-
1:	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it				Yes	No
•	participate or intervene in any political campaign?			1 a		Х
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes					
•	(see the instructions for definition)?			1 b		х
	If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials published			143	Zi.	υ. I
	or distributed by the foundation in connection with the activities				Ÿ.	<u></u> _
	Did the foundation file Form 1120-POL for this year?			1 c		X
•	I Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ► \$ (2) On foundation managers ► \$			***	ia :	1
	(1) On the foundation • \$ (2) On foundation managers • \$ Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on				K	3 7 C - 7
•	foundation managers > \$			*	* * * * * * * * * * * * * * * * * * * *	
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
	If 'Yes,' attach a detailed description of the activities			136 - 4	114	
2	Has the foundation made any changes, not provide by reported to the IBS, in its governing instrument, articles				; <b>`</b>	#5.5 32.53
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes			3	****	X
4 a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4 a		X
	olf 'Yes,' has it filed a tax return on Form 990-T for this year?			4 b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		Х
	If 'Yes,' attach the statement required by General Instruction T			, ye'	l	اید
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			-5200	je.	
	By language in the governing instrument, or					
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict			Γ,	S	
	with the state law remain in the governing instrument?			6		Х
7	Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, column (c), and Part XV			7		X
8 a	Enter the states to which the foundation reports or with which it is registered (see instructions)			74 A		100
				100		* ***
t	of the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		-	اشت.	W.	
	(or designate) of each state as required by General Instruction $G^2$ If 'No,' attach explanation			8 b		
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)	(5)				
	for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If 'Yes,' complete Part X	IV .		9		X
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names					
BAA	and addresses	<u>· · · · </u>	<u></u>	10		X

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	990-PF (2013) A Carlin Foundation, Inc. t VII-A   Statements Regarding Activities (continued)	03-03643	20		age
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions)		. 11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified pe advisory privileges? If 'Yes,' attach statement (see instructions)	rson had	. 12		,
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption applic	cation?	. 13		
4	Website address	no. • (802)	785	-483	<u>33</u>
5	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — Check here			- -	
	and enter the amount of tax-exempt interest received or accrued during the year	•		Yes	Ī
6	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority bank, securities, or other financial account in a foreign country?	over a	. 16	103	Ė
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1. If 'Yes,' enter the name of foreign country	the		7	3
ar	VII-B Statements Regarding Activities for Which Form 4720 May Be Required				_
	File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.			Yes	1
1 a	During the year did the foundation (either directly or indirectly).  (1) Engage in the sale or exchange, or leasing of property with a disqualified person?	Yes X No			».
		Lies Vivo	N.A.		Š
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	Yes X No	1 1		3
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	Yes X No		577	,;
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	Yes X No		1:500	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	Yes XNo			
	(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	Yes X No			
b	If any answer is 'Yes' to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?		. 1 b		_
	Organizations relying on a current notice regarding disaster assistance check here		4.	122	r
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013?		. 1 c		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		1000		
а	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013?	Yes X No	194		
	If 'Yes,' list the years 20 _ , 20 _ , 20				
	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer 'No' and attach statement — see instructions.)		. 2 b		SadSkooke 1
	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		1 20	78.	H
-	► 20 , 20 , 20 , 20 .		439	)	,
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business	Yes X No			
	If 'Yes,' did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013.)		3 b		13
4 a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?				
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?		. 4b		
٩A	7,		orm <b>99</b>	<u> </u>	_

Form 990-PF (2013) A Carlin Foundation			03-03	64320 Page 6					
Part VII-B   Statements Regarding Activit	ies for Which Forn	n 4720 May Be Red	uired (continued)						
5 a During the year did the foundation pay or incur a	•								
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? Yes X No									
(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?									
(3) Provide a grant to an individual for travel, study, or other similar purposes? Yes X No									
(4) Provide a grant to an organization other than a charitable, etc, organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions)									
(5) Provide for any purpose other than religious educational purposes, or for the prevention	of cruelty to children or a	nimals?	Yes X	]No					
b If any answer is 'Yes' to 5a(1)-(5), did any of the described in Regulations section 53.4945 or in a (see instructions)?	current notice regarding	disaster assistance		5 b					
Organizations relying on a current notice regard	ing disaster assistance c	heck here	🟲 🗌						
c If the answer is 'Yes' to question 5a(4), does the tax because it maintained expenditure responsit	foundation claim exemp	tion from the	· · · · Yes	]No					
If 'Yes,' attach the statement required by Regula	•								
6 a Did the foundation, during the year, receive any on a personal benefit contract?			L J L	]No					
<b>b</b> Did the foundation, during the year, pay premiun If 'Yes' to 6b, file Form 8870	ns, directly or indirectly, o	on a personal benefit con	itract?	6 b X					
7 a At any time during the tax year, was the foundat	ion a party to a prohibited	d tax shelter transaction?	Yes   X	]No					
b If 'Yes,' did the foundation receive any proceeds			1 1 1						
Part VIII Information About Officers, D	irectors, Trustees,	Foundation Mana	gers, Highly Paid	Employees,					
and Contractors									
1 List all officers, directors, trustees, foundation		<del>, , , , , , , , , , , , , , , , , , , </del>	· · · · · · · · · · · · · · · · · · ·	T					
(a) Name and address	(b) Title, and average hours per week devoted to position	(c)Compensation (If not paid, enter -0-)	(d)Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances					
Carlos Galvan									
451 Godfrey Road  East Thetford VT 05043	Co-Founder 0.10	0.	0.	0.					
Linda Galvan									
451 Godfrey Road	Co-Founder								
East Thetford VT 05043	0.10	0.	0.	0.					
Dennis E. Logue Tuck School of Business	Director								
Hanover NH 03755	0.05	0.	0.	0.					
See Information about Officers, Directors, Trustees, Etc.									
		0.	0.	0.					
2 Compensation of five highest-paid employee	s (other than those inc								
(a) Name and address of each employee	(b) Title, and average	(c) Compensation	(d)Contributions to	(e) Expense account,					
paid more than \$50,000	hours per week devoted to position		employee benefit plans and deferred compensation	other allowances					
None			· · · · · · · · · · · · · · · · · · ·						
			·,,						
Total number of other employees paid over \$50,000 .			·	None					
BAA	TEEA0306 07			Form 990-PF (2013)					

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid and Contractors (continued)	i Employees,
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter 'NONE.'	
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
None	
	-
Total number of others receiving over \$50,000 for professional services	None
Part IX-A Summary of Direct Charitable Activities	
- Johnnary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficianes served, conferences convened, research papers produced, etc.	Expenses
1 To increase young people's exposure to, appreciation of,	
and involvement with music and professional musicians.	_
(No activities this year)	0.
2	-
	-
3	+
4	
	_
Part IX-B Summary of Program-Related Investments (see instructions)	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
<sup>2</sup>	-
	-
All other program-related investments. See instructions,	
3	
Total. Add lines 1 through 3	<u> </u>
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Part X Minimum Investment Return (All domestic foundations must complete this part. Fo see instructions.)		
1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes  a Average monthly fair market value of securities	. 1a	_
b Average of monthly cash balances		
C Fair market value of all other assets (see instructions)	<del></del>	
d Total (add lines 1a, b, and c)		
Reduction claimed for blockage or other factors reported on lines 1a and 1c	·   '	
(attach detailed explanation)		
2 Acquisition indebtedness applicable to line 1 assets	2	
3 Subtract line 2 from line 1d · · · · · · · · · · · · · · · · · ·		0.
4 Cash deemed held for charitable activities. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	0.
5 Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4		0.
6 Minimum investment return. Enter 5% of line 5		0.
Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operat		
and certain foreign organizations check here and do not complete this part.)	-	
1 Minimum investment return from Part X, line 6	1	0.
2 a Tax on investment income for 2013 from Part VI, line 5	0.	
b Income tax for 2013. (This does not include the tax from Part VI.)		
c Add lines 2a and 2b	2 c	0.
3 Distributable amount before adjustments. Subtract line 2c from line 1		0.
4 Recoveries of amounts treated as qualifying distributions		<del></del>
5 Add lines 3 and 4		0.
6 Deduction from distributable amount (see instructions)		
7 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	0.
Part XII Qualifying Distributions (see instructions)		
Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes     Expenses, contributions, gifts, etc — total from Part I, column (d), line 26		
<b>b</b> Program-related investments — total from Part IX-B		
2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purposes	2	
3 Amounts set aside for specific charitable projects that satisfy the		
a Suitability test (prior IRS approval required)	3a	

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years. BAA Form 990-PF (2013)

Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 . . . . .

3 b

4

5

0.

0.

#### Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	<b>(d)</b> 2013
1 Distributable amount for 2013 from Part XI, line 7 · · · · · · · · · · · · · · · · · ·				0.
2 Undistributed income, if any, as of the end of 2013		· · · · · · · · · · · · · · · · · · ·		
a Enter amount for 2012 only			0.	
<b>b</b> Total for prior years 20 , 20 , 20	*			
3 Excess distributions carryover, if any, to 2013	*	<i>x</i>		*
a From 2008				
<b>b</b> From 2009 0	· **,,			
<b>c</b> From 2010				4
<b>d</b> From 2011 0 .				
e From 2012 0 .	^′ 🖑			
f Total of lines 3a through e	· 0.			
4 Qualifying distributions for 2013 from Part XII, line 4 ► \$	***	*		
a Applied to 2012, but not more than line 2a				
<b>b</b> Applied to undistributed income of prior years (Election required – see instructions)				>
c Treated as distributions out of corpus (Election required — see instructions)				
d Applied to 2013 distributable amount	· 🔅			
e Remaining amount distributed out of corpus .	· 0.			
<b>5</b> Excess distributions carryover applied to 2013	•			
(If an amount appears in column (d), the same amount must be shown in column (a) )	, ,			
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.	« »	*	
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b		0.	ž.	
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b. Taxable amount — see instructions		0.	** ·	
Undistributed income for 2012 Subtract line 4a from line 2a Taxable amount — see instructions			0.	
and the variable difficulty of the state of			0.	· *** ^ ##* {
f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	A.W. 1400 (1000)(10 to 100)	***		<u> </u>
(see instructions)	•			
8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions)	0.			
9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9				
a Excess from 2009 0 .	_			
<b>b</b> Excess from 2010 0 .				
<b>c</b> Excess from 2011 0 .	_			
<b>d</b> Excess from 2012 0 .				
e Excess from 2013 0 .				8.3

Form 990-PF (2013) A Carlin Foundati				03-036432	) Page <b>10</b>
Part XIV Private Operating Foundati	<del>`</del>			<del></del>	N/A
1 a If the foundation has received a ruling or dete is effective for 2013, enter the date of the rulin	ng			· · <u>· ·</u> · · · · · · •	
b Check box to indicate whether the foundation		ng foundation descri		4942(j)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net income from Part I or the minimum	Tax year (a) 2013	<b>(b)</b> 2012	Prior 3 years (c) 2011	(d) 2010	(e) Total
investment return from Part X for each year listed		(-,	(3,23	(4)-11	(-,
<b>b</b> 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed				ļ	
d Amounts included in line 2c not used directly for active conduct of exempt activities			<u> </u>		
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					·
3 Complete 3a, b, or c for the alternative test relied upon:					
a 'Assets' alternative test — enter					
(1) Value of all assets			-	<del>                                     </del>	
section 4942(j)(3)(B)(i)					
minimum investment return shown in Part X, line 6 for each year listed					
c 'Support' alternative test — enter					· <del></del>
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942()(3)(B)(iii)		:			
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					
Supplementary Information (assets at any time during the	year – see in		foundation ha	d \$5,000 or more	in 
Information Regarding Foundation Manage     a List any managers of the foundation who have close of any tax year (but only if they have con     b List any managers of the foundation who own a partnership or other entity) of which the foundation who have the foundation who own a partnership or other entity) of which the foundation who have the foundation who own a partnership or other entity) of which the foundation who have the foundation who own a partnership or other entity) of which the foundation who have the foundation	e contributed more than tributed more than 10% or more of the	\$5,000). (See section	on 507(d)(2).)		
2 Information Regarding Contribution, Grant Check here ☐ if the foundation only mak requests for funds. If the foundation makes gif complete items 2a, b, c, and d.	es contributions to	preselected charitab	le organizations an	d does not accept uns	olicited ions,
a The name, address, and telephone number or	e-mail of the perso	on to whom application	ons should be addre	essed	
b The form in which applications should be subr	nitted and informati	on and materials the	y should include		
c Any submission deadlines			·-···	<del></del>	<u> </u>
d Any restrictions or limitations on awards, such	as by geographica	l areas, chantable fie	elds, kinds of institut	ons, or other factors	<del></del>
BAA	TEE	EA0310 07/10/13			orm <b>990-PF</b> (2013)

Form 990-PF (2013) A Carlin Foundation, Inc.

Part Supplementary Information (continued)

3 Grants and Contributions Paid During the Yes	ar or Approved for Futi	ire Paymen	t	
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	substantial contributor	recipient	33.11.13011311	
a Paid during the year				
		ļ		
				·
Total			3a	
<b>b</b> Approved for future payment				
Total				

#### Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e)	
1	Program service revenue	(a) Business code	(b) Amount	(c) (d) Exclu- Sion		Related or exempt function income (See instructions.)	
	•			code	<u></u>		
a b						<del></del>	
C		<del> </del>		<del></del>			
d	<del></del>						
e	<del></del>		<del></del>				
f		<del> </del>	-				
	Fees and contracts from government agencies		_	· · · · · · · · · · · · · · · · · · ·	_		
	Membership dues and assessments		<del></del>				
3	Interest on savings and temporary cash investments					· · · · · · · · · · · · · · · · · · ·	
4	Dividends and interest from securities	<b>-</b>					
5	Net rental income or (loss) from real estate	8 . 3 .		12 <b>3</b> . 63	**** ** * * * * * * * * * * * * * * *	1 - 12 2 Min.	
	Debt-financed property	<del>                                     </del>			* *·		
	Not debt-financed property			<del></del>			
6	Net rental income or (loss) from personal property	_		ļ		<del></del>	
	Other investment income						
8	Gain or (loss) from sales of assets other than inventory					<u></u>	
_	Net income or (loss) from special events	-					
	Gross profit or (loss) from sales of inventory						
11	Other revenue	. <b>3</b>					
		. 38/38 10 x 1/2 x 2/2	* ** ** ** **	7,0000-000 ***	80. 80.4 (29) <sup>-78</sup> )	***************************************	
b							
c							
d							
e			-				
12	Subtotal. Add columns (b), (d), and (e)	70 Mile 1963, page					
13	Total. Add line 12, columns (b), (d), and (e)				13		
See	worksheet in line 13 instructions to verify calculations	s.)			•		
D'-\$"	4VV/I By Deletionakin of Activities to the	Accomp	lichment of Evenn	4 Dur			
rai	tiXVI-B: Relationship of Activities to the	Accomp	iisiiiileiit oi Exemp	n Puit	00562		
	e No. Explain below how each activity for which income accomplishment of the foundation's exempt p	ome is report	ed in column (e) of Part	XVI-A co	ontributed importantly to t	the	
	▼ accomplishment of the foundation's exempt p	urposes (otno	er than by providing fund	s for suc	ch purposes). (See instru		
_							
		<u> </u>					
			<del> </del>			<del></del>	
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			<del></del>			<del> </del>	
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					-		
					<del></del>		

# Form 990-PF (2013) A Carlin Foundation, Inc. Part XVII | Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

												20 30 5 5	Yes	No
1 D	id the o	rganization direc	ctly or	r indirectly eng	age in any of the	e following with	any otl	her org	janization			20 30 20 73 1	,	*:
		d in section 501( o political organi			er than section 5	001(c)(3) organ	izations	s) or in	section 527,			Res. 6	szig n t	4 ×
	-				noncharitable ex	remnt organiza	tion of					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		٠. ا
a Transfers from the reporting foundation to a (1) Cash											1 a (1)			
		rassets										<del></del>		<u> X</u>
	•								• • • • • • •			1 a (2)		X
		nsactions.										<u> </u>	<u></u>	
		s of assets to a r										1 b (1)		<u>X</u>
		hases of assets										1 b (2)		_X_
(3	) Rent	al of facilities, ed	uıpm	nent, or other a	issets					. <b></b> .		1 b (3)		X
(4	) Reim	bursement arrai	ngem	nents								1 b (4)		X
		s or loan guarar										1 b (5)		X
•	•	ormance of servi										1 b (6)		X
		of facilities, equip										1 c		$\frac{x}{x}$
CO	ilaliliy (	or racinges, equip	men	it, maining lists,	Ottici 2330t3, 01	paid employe							- 1	
d If	the ans	wer to any of the	abo	ve is 'Yes.' coi	mplete the folloy	vina schedule.	Column	n (b) sh	ould always st	now the fai	r market v	alue of		
th	e good:	s, other assets, o	or ser	rvices given by	the reporting fo	undation. If the	founda	ation re	eceived less that	an fair mar	ket value i	n		
ar	ny trans	action or sharing	g arra		<del></del>		goods	s, other	assets, or ser	vices recei	ved.			
(a) Line	no	(b) Amount involve	ed	(c) Name	of noncharitable exe	empt organization		(d) [	Description of tran	sfers, transac	tions, and s	haring arran	gements	<u> </u>
					· ·									
		-			<del> </del>									
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											<del> </del>	*		
2 a ls	the fou	ndation directly of the section 501(	or ind	directly affiliate	d with, or related	to, one or mo	re tax-e	exempt	organizations					
					er than section 5	01(c)(3)) or in	section	52//				· L Yes	X	NO
b If	<u>_</u> _	omplete the follo		_ <del></del>					<del></del>					
(a) Name of organization				(b) Type of organization				(c) Description of relationship						
				_										
										-	_			
	Under pe	naities of perjury, I de	clare t	hat I have examine	d this return, including	accompanying scl	edules ar	nd staten	nents, and to the be	st of my know	edge and be	ef. it is true.		
	correct, a	and complete. Declara	tion	preparer (other tha	n taxpayer) is based	on all information of	which pre	eparer ha	is any knowledge.	,	oogo ana bo	, 11 10 41 00,		
Sign			4			/ 1						May the If this return	S discu	ss
Here		Carro Dalon 11/15/14 CHAIR, BURD DE DIREGES							preparer s	hown be				
	Signat	ure of officer or truste	8			Date	<u> </u>	Title		· · · · · · · · · · · · · · · · · · ·		(see instr	rctions)? Yes	ן №
		Print/Type preparer's	s name	)	Preparer's	signature		— Т	Date	Check		PTIN		.,,0
<b>D</b> - • •					/ Key	al Door	0		11/11/14		XIII		000	
Paid		Richard L		arrows	<del>(1)/</del>	7		L	11/14/14	self-emp	ioyed	P00232	ಶಶಶ	
Preparer		Firm's name	_	ichard L.	Bakrows			F		Firm's EIN	-	<u></u>		
Use O	nly	Firm's address		.O. Box 2			_							
			Th	hetford C	Center		VT	050	75-0245	Phone no	(802)	785-4	607	
BAA												Form 990	-PF (2	013)

Form 990-PF, Page 6, Part VIII, Line 1
Information about Officers, Directors, Trustees, Etc.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Person. X Business .  Ronald Leonard  USC Thornton School of Music  Los Angeles CA 90089-0851  Person. X Business .  Larry J. Livingston	Director 0.05	0.	0.	0.
USC Thornton School of Music Los Angeles CA 90089-0851	Director 0.05	0.	0.	0.

0.	0.	0.