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Form 990-PF

C Adjusted net income (if negative, enter 0-)

BAA For Paperwork Reduction Act Notice, see instructions.

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052 2013

► Do not enter Social Security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. For calendar year 2013, or tax year beginning 9/01 . 2013, and ending 8/31 2014 Employer identification number FLETCHER MEMORIAL LIBRARY, INC. 03-6000120 88 MAIN STREET R Telephone number (see the instructions) LUDLOW, VT 05149 (802)228-8921 If exemption application is pending, check here Check all that apply Initial return Initial return of a former public charity Final return Amended return D 1 Foreign organizations, check here Address change Name change 2 Foreign organizations meeting the 85% test, chec here and attach computation Section 501(c)(3) exempt private foundation Check type of organization Section 4947(a)(1) nonexempt charitable trust X Other taxable private foundation If private foundation status was terminated under section 507(b)(1)(A), check here. Fair market value of all assets at end of year Accounting method Cash X Accrual (from Part II, column (c), line 16) If the foundation is in a 60-month termination under section 507(b)(1)(B), check here F Other (specify) ÞŚ (Part I, column (d) must be on cash basis.) 2,453,939 Part | Analysis of Revenue and (a) Revenue and (b) Net investment (c) Adjusted net (d) Disbursements Expenses (The total of amounts in for charitable expenses per books income income columns (b), (c), and (d) may not neces-sarily equal the amounts in column (a) purposes (cash basis only) (see instructions)) Contributions, gifts, grants, etc, received (att sch) 95,963 2 Ck ► X if the foundn is not req to att Sch B Interest on savings and temporary cash investments Le le Dividends and interest from securities 728 37. 728 37,728 5 a Gross rents **b** Net rental income or (loss) 6 a Net gain/(loss) from sale of assets not on line 10 36,505 **b** Gross sales price for all 118,543. assets on line 6a Capital gain net income (from Part IV, line 2) 36,505 Net short-term capital gain 0 Income modifications 10 a Gross sales less allowances b Less Cost of goods sold c Gross profit/(loss) (att sch) 11 Other income (attach schedule). Total. Add lines 1 through 11 170,197 74.234 37,729 13 Ō, Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages 105,676. 105,676. 15 Pension plans, employee benefits 16 a Legal fees (attach schedule) **b** Accounting fees (attach sch) See St 1 3.000 1.000 2,000. c Other prof fees (attach sch) See St 2 12,271 12,271 17 Interest 10,770 224 See Stm 3 8,883. Taxes (attach schedule)(see instrs) Depreciation (attach sch) and depletion See Stmt 4 17,147 Occupancy 4,232 4,232. Travel, conferences, and meetings ,129 2,129. Printing and publications 23 Other expenses (attach schedule) See Statement 5 27,208 27,148. Total operating and administrative expenses. Add lines 13 through 23 13,495 182,433 150,068. Contributions, gifts, grants paid Total expenses and disbursements. Add lines 24 and 25 182,433 13,495 0 150,068. Subtract line 26 from line 12: a Excess of revenue over expenses and disbursements. -12,23660,739 b Net investment income (if negative, enter -0).

Form 990-PF (2013)

37,729

TEEA0504L 10/18/13

NET ASSETS

E

O R

N F 24 Unrestricted

- 25 Temporarily restricted
- 26 Permanently restricted
 - Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.
- 27 Capital stock, trust principal, or current funds
- 28 Paid-in or capital surplus, or land, building, and equipment fund
- 29 Retained earnings, accumulated income, endowment, or other funds
- 30 Total net assets or fund balances (see instructions)
- 1 Total liabilities and net assets/fund balances (see instructions)

1,498,788. 1,486,552 1,498,788. 1,486,552

1,486,552

1,498,788

Part III Analysis of Changes in I	Vet A	Assets or	Func	Balances
-------------------------------------	-------	-----------	------	----------

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with		
	end-of-year figure reported on prior year's return)	1	1,498,788.
2	Enter amount from Part I, line 27a	2	-12,236.
3	Other increases not included in line 2 (itemize)	3	
4	Add lines 1, 2, and 3	4	1,486,552.
5	Decreases not included in line 2 (itemize)	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	1,486,552.

	scribe the kind(s) of property sold (e g , re chouse, or common stock, 200 shares MLC	al estate, (b)	How acquired — Purchase — Donation	(C) Date acquired (month, day, year)	(d) Date sold (month, day, year)
1a PUBLICLY TRADED	SECURITIES		P	Various	Various
b PUBLICLY TRADED	***		P	Various	Various
С			_		
d	····				
<u>e</u>					<u> </u>
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (e) plus (f) m	(loss) nnus (g)
a 11,4			174.		-714.
<u>b</u> 107,0	83.	69,	864.		37,219.
c					
d					
Complete only for second		46 - 6			
(i) Fair Market Value as of 12/31/69	showing gain in column (h) and owned by (j) Adjusted basis as of 12/31/69	(k) Excess of column (i) over column (j), if any		(I) Gains (Col jain minus column (I an -0-) or Losses (fi	(), but not less
a					-714.
b					37,219.
С					31,213.
d		·			
е					
Capital gain net income o Net short-term capital gain	r (net capital loss) If gain, also If (loss), enternor (loss) as defined in sections 1222(5)	enter in Part I, line 7 er -0- in Part I, line 7	2		36,505.
If gain, also enter in Part in Part I, line 8	I, line 8, column (c) (see instructions) If (loss), enter -0-	3		-714.
If 'Yes,' the foundation does not	e section 4942 tax on the distributable am qualify under section 4940(e) Do not cor punt in each column for each year, see the	nplete this part		Yes	X No
Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets		(d) Distribution umn (b) divided	
2012	144,838.	1,479,	040.	·	0.097927
2011	145,668.	1,468,			0.099219
2010	142,056.	1,401,		· · · · · · · · · · · · · · · · · · ·	0.101352
2009	154,458.	1,353,			0.114097
2008	140,717.	1,486,	589.		0.094658
2 Total of line 1, column (d)			2		0.507253
3 Average distribution ratio number of years the found	for the 5-year base period — divide the tot lation has been in existence if less than 5	al on line 2 by 5, or by the years	3		0.101451
4 Enter the net value of non	charitable-use assets for 2013 from Part X	K, line 5	4		1,522,092.
5 Multiply line 4 by line 3			5		154,418.
6 Enter 1% of net investmen	nt income (1% of Part I, line 27b)		6		607.
7 Add lines 5 and 6			7		155,025.
8 Enter qualifying distributio	ns from Part XII, line 4		8		150,068.
Part VI instructions	eter than line 7, check the box in Part VI, l	ne 1b, and complete that par	t using a 1%		
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	n 990-PF (2013) FLETCHER MEMORIAL LIBRARY, INC.	03-60			F	Page 4
	rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948	- see ins	struction	is)		
1.	a Exempt operating foundations described in section 4940(d)(2), check here		-			
	Date of ruling or determination letter (attach copy of letter if necessary — see instrs)		.		•	
	b Domestic foundations that meet the section 4940(e) requirements in Part V,	- _1	<u> </u>		1,3	<u> 215.</u>
	check here. ► and enter 1% of Part I, line 27b					
	c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, column (b)		t			,
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable					
	foundations only Others enter -0-)		2			<u>0.</u>
3	Add lines 1 and 2		3		1,3	<u> 215.</u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -	· —	<u> </u>			0.
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-	<u> </u> :	5		1,	<u> 215.</u>
6	Credits/Payments		- 1		`	
	a 2013 estimated tax pmts and 2012 overpayment credited to 2013		1			
	b Exempt foreign organizations — tax withheld at source 6 b					
	c Tax paid with application for extension of time to file (Form 8868)					
	d Backup withholding erroneously withheld 6 d					
_	Total credits and payments Add lines 6a through 6d	<u> </u>				0.
8	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8				2.
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	* _9			1,2	<u> 217.</u>
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	1 0				
11 (Da)		> 11	l			
Pa	rt VII-A Statements Regarding Activities			,		
1 :	a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did participate or intervene in any political campaign?	l it		1 a	Yes	No X
I	b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see the instructions for definition)?			1 b		x
	If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities	d				<u> </u>
	Did the foundation file Form 1120-POL for this year?			1 c		
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year.				· ·	<u> X</u>
	(1) On the foundation • \$ 0. (2) On foundation managers • \$		0.			'
•	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on					;
_	foundation managers. • \$ 0.					_
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
	If 'Yes,' attach a detailed description of the activities					l ,
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles					1
	of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the change	es		3		X
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4 a		X
_	olf 'Yes,' has it filed a tax return on Form 990-T for this year?			4 b	N	/A
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? If 'Yes,' attach the statement required by General Instruction T			5		X
6						
•	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or					
						·
	 By state legislation that effectively amends the governing instrument so that no mandatory directions that conf with the state law remain in the governing instrument? 	ict		6		X
7	Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, column (c), and Part XV			7	Х	-^-
8 a	Enter the states to which the foundation reports or with which it is registered (see instructions)	•			1	
	VT					
t	of the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G ² If 'No,' attach explanation			0.6	\ V	
_		_	į	8 b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If 'Yes,' cor	(3) or 49 nolete P	42(j)(5) art XIV	9		X
10		•		- <u>-</u> -		
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their nam and addresses	ieS		10		х
BAA			Fo	rm 990	-PF (2	

orm 990-PF (2013) FLETCHER MEMORIAL LIBRARY, INC.	03-600012	20	P	age 5
Part VII-A Statements Regarding Activities (continued)				
At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions)		11		х
2 Did the foundation make a distribution to a donor advised fund over which the foundation or a disquality advisory privileges? If 'Yes,' attach statement (see instructions).	fied person had	12		х
Did the foundation comply with the public inspection requirements for its annual returns and ex Website address N/A	xemption application?	13	Х	
=	elephone no. ► (802)	228	-892	 1
	P+4 > 05149			:=
5 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Cher		N/Ā	(
and enter the amount of tax-exempt interest received or accrued during the year	▶ 15			N/A
At any time during calendar year 2013, did the foundation have an interest in or a signature or other a bank, securities, or other financial account in a foreign country?	uthority over a	16	Yes	No X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If 'Yes,' enter the notice of the foreign country. ►	ame of the			
Part VII-B Statements Regarding Activities for Which Form 4720 May Be Requ	uired	<u> </u>	L	
File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.			Yes	No
1 a During the year did the foundation (either directly or indirectly)				,
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	∐Yes [X]No			
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	Yes X No			
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	Yes X No		,	ŀ
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	Yes X No	1		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes X No			
(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	Yes X No			į
b If any answer is 'Yes' to 1a(1) (6), did any of the acts fail to qualify under the exceptions described Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instr	ribed in		-	
Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instr Organizations relying on a current notice regarding disaster assistance check here	ructions)?	1 b	N.	/A
	· ·			1
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepte that were not corrected before the first day of the tax year beginning in 2013?	ed acts,	1 c		Х
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation w private operating foundation defined in section 4942(j)(3) or 4942(j)(5))	as a			
a At the end of tax year 2013, did the foundation have any undistributed income (lines 6d				1
and 6e, Part XIII) for tax year(s) beginning before 2013? If 'Yes,' list the years ▶ 20 , 20 , 20	Yes X No			
				,
b Are there any years listed in 2a for which the foundation is not applying the provisions of section (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section is not applying to incorrect valuation of assets) to the year's undistributed income?			`	:
all years listed, answer 'No' and attach statement — see instructions)	ייו דידבנטונבן וט	2ь	N	/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the	e years here.			
► 20 , 20 , 20 , 20				
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	Yes X No			1
b If 'Yes,' did it have excess business holdings in 2013 as a result of (1) any purchase by the four or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or beque (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 472 determine if the foundation had excess business holdings in 2013)	approved est. or	3 b	N	/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its		30	IN	'A
charitable purposes?		4 a		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that cou jeopardize its charitable purpose that had not been removed from jeopardy before the first day of	ıld			
the tax year beginning in 2013?		4 b		Х
AA	F	orm 99	0-PF ((2013)

Form 990-PF (2013) FLETCHER MEMORIAL Part VII-B Statements Regarding Activity		1 4720 May Be Reg	03-600 uired (continued)	00120 Page 6
5a During the year did the foundation pay or incu				
(1) Carry on propaganda, or otherwise attempt	-	n (section 4945(e))?.	Yes X	No
(2) Influence the outcome of any specific pub on, directly or indirectly, any voter registra	lic election (see section	4955), or to carry	☐ Yes [X]	No \ \
(3) Provide a grant to an individual for travel,		purposes?		No
(4) Provide a grant to an organization other the in section 509(a)(1), (2), or (3), or section	nan a charitable, etc, oi 4940(d)(2)? (see instri	rganization described uctions)	Yes X	No
(5) Provide for any purpose other than religio educational purposes, or for the preventio			☐ Yes X	No
b If any answer is 'Yes' to 5a(1)-(5), did any of described in Regulations section 53 4945 or in (see instructions)?	the transactions fail to a current notice regard	qualify under the excep ding disaster assistance	tions	5b N/A
Organizations relying on a current notice rega	rding disaster assistand	ce check here	▶ 🗍	
c If the answer is 'Yes' to question 5a(4), does tax because it maintained expenditure respon If 'Yes,' attach the statement required by Regi	sibility for the grant?		N/A Yes	No
6a Did the foundation, during the year, receive as		• ,	s	
on a personal benefit contract ⁵ b Did the foundation, during the year, pay prem	iums, directly or indirec	tly, on a personal bene		No 6b X
If 'Yes' to 6b, file Form 8870 7a At any time during the tax year, was the found	dation a party to a proh	ibited tax shelter transa	action? Yes X	No \
b If 'Yes,' did the foundation receive any procee	ds or have any net inco	ome attributable to the	transaction? 1	I/A 7b
Part VIII Information About Officers, D and Contractors	irectors, Trustees,	Foundation Manag	gers, Highly Paid E	imployees,
1 List all officers, directors, trustees, foundation	n managers and their	compensation (see inst	ructions).	
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 7				
		0.	0.	0.
		11 4		
2 Compensation of five highest-paid employees (of			ns). It none, enter NONE.	,
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d)Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
None				
Total number of other employees paid over \$50,000	TEEA0306L 0	7/10/13	<u> </u>	Form 990-PF (2013)

Form 990-PF (2013) FLETCHER MEMORIAL LIBRARY, INC. 03-60 [Part VIII] Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid	00120 Page 7
and Contractors (continued)	Employees,
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter 'NONE.'	
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
None	
Total number of others receiving over \$50,000 for professional services	- 0
Part IX-A Summary of Direct Charitable Activities	<u> </u>
	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 N/A	
	- -
2	
	-
3	<u> </u>
	•
4	-
Part IX-B Summary of Program-Related Investments (see instructions)	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	_
<u>N/A</u>	-
2	
All other program-related investments. See instructions	
3	
Total. Add lines 1 through 3	0.
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Forn	990-PF (2013) FLETCHER MEMORIAL LIBRARY, INC.	03-6000120	Page 8
Pai	Minimum Investment Return (All domestic foundations must complete this part. see instructions.)	Foreign founda	ations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc. purposes a Average monthly fair market value of securities	1a 1	E14 070
	Average of monthly cash balances	1 b	<u>,514,870.</u> 30,401.
	Fair market value of all other assets (see instructions)	16	30,401.
	Total (add lines 1a, b, and c)		,545,271.
	Reduction claimed for blockage or other factors reported on lines 1a and 1c		, 343, 211.
	(attach detailed explanation) 1 e	0.	
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d		,545,271.
4	Cash deemed held for charitable activities Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	23,179.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.		,522,092.
6	Minimum investment return. Enter 5% of line 5	6	76,105.
Par		erating foundat	
	and certain foreign organizations check here ► ☐ and do not complete this part		
1		<u> </u>	76,105.
2 a	Tax on investment income for 2013 from Part VI, line 5 2a 2, 21	15.	. 0, 200.
ŧ	Income tax for 2013 (This does not include the tax from Part VI)	 ,	
(Add lines 2a and 2b		1,215.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	74,890.
4	Recoveries of amounts treated as qualifying distributions	4	, 0 5 0 .
5	Add lines 3 and 4	5	74,890.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	74,890.
Par	TXII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes Expenses, contributions, gifts, etc – total from Part I, column (d), line 26		150.060
	Program-related investments – total from Part IX-B	1 a	150,068.
	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc. purposes	2	
		2	
ā	Amounts set aside for specific charitable projects that satisfy the Suitability test (prior IRS approval required)	3 a	
t	Cash distribution test (attach the required schedule)	3 Ь	-
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	150,068.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	150,068.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the	foundation	

qualifies for the section 4940(e) reduction of tax in those years

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7				74,890.
2 Undistributed income, if any, as of the end of 2013				14,050.
a Enter amount for 2012 only			0.	
b Total for prior years 20 , 20 , 20		Ö.		
3 Excess distributions carryover, if any, to 2013				· · · - · -
a From 2008 67, 656.				
b From 2009 87, 595.				
c From 2010 72, 572.				
d From 2011 73, 419.				
e From 2012 71, 904.				
f Total of lines 3a through e.	373,146.			`
4 Qualifying distributions for 2013 from Part				
XII, line 4 * \$150,068.				
a Applied to 2012, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required – see instructions)		0.		
c Treated as distributions out of corpus				
(Election required – see instructions)	0.			
d Applied to 2013 distributable amount				74,890.
e Remaining amount distributed out of corpus	75,178.			
5 Excess distributions carryover applied to 2013	0.			0.
(If an amount appears in column (d), the same amount must be shown in column (a))				
(,,				
6 Enter the net total of each column as				
indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	448,324.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistribut-				
ed income for which a notice of deficiency has been issued, or on which the section				
4942(a) tax has been previously assessed		0.		,
d Subtract line 6c from line 6b Taxable				··-
amount — see instructions		0.		
e Undistributed income for 2012 Subtract line 4a from				
line 2a Taxable amount — see instructions			0.	
f Undistributed income for 2013 Subtract lines				
4d and 5 from line 1. This amount must be distributed in 2014.				0.
7 Amounts treated as distributions out of	<u> </u>			
corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)				
(see instructions)	0.			
8 Excess distributions carryover from 2008 not				· · · · · · · · · · · · · · · · · · ·
applied on line 5 or line 7 (see instructions)	67,656.			
9 Excess distributions carryover to 2014.				
Subtract lines 7 and 8 from line 6a	380,668.			
10 Analysis of line 9				`
a Excess from 2009 87, 595.				•
b Excess from 2010 72, 572.				
c Excess from 2011 73, 419.				
d Excess from 2012 71, 904.				
e Excess from 2013 75, 178.				

Part XIV Private Operating Founda			t VII-A guestion	3-600012	N/A
1 a If the foundation has received a ruling or det is effective for 2013, enter the date of the	ermination letter that				N/A
b Check box to indicate whether the foundation	3	erating foundation	described in section	4942(j)(3) or	4942(j)(5)
2a Enter the lesser of the adjusted net	Tax year	1	Prior 3 years	1 10 1 20/(0/ 0.	1
income from Part I or the minimum investment return from Part X for each year listed	(a) 2013	(b) 2012	(c) 2011	(d) 2010	(e) Total
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
 Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c 					
3 Complete 3a, b, or c for the alternative test relied upon					
a 'Assets' alternative test — enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b 'Endowment' alternative test — enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c 'Support' alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					
Part XV Supplementary Information assets at any time during the supplementary Information Regarding Foundation Management 1 Information Regarding Foundation Regarding Fo	ne year – see ir gers:	nstructions.)	· · · · · · · · · · · · · · · · · · ·	· · · · · · ·	
a List any managers of the foundation who have close of any tax year (but only if they have None	re contributed more	than \$5,000) (See	e section 507(d)(2))	by the foundation be	fore the
b List any managers of the foundation who ow a partnership or other entity) of which the None	n 10% or more of the foundation has a	e stock of a corporate 10% or greater inte	on (or an equally larg rest	e portion of the owne	rship of
2 Information Describes Control	C-4 1 C 1	alamakin at D			
2 Information Regarding Contribution, Gra Check here ☐ if the foundation only m requests for funds. If the foundation make complete items 2a, b, c, and d	akes contributions to	preselected charitat	ole organizations and	does not accept unsc anizations under oth	olicited ier conditions,
a The name, address, and telephone number of	or e-mail of the person	on to whom application	ons should be address	sed	
b The form in which applications should be	submitted and info	rmation and materi	als they should inclu	ude:	
c Any submission deadlines					
d Any restrictions or limitations on awards,	such as by geogra	phical areas, charita	able fields, kinds of	institutions, or other	r factors
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3 Grants and Contributions Paid During the Year or Approved for Future Payment					
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	N/A Amount	
Name and address (home or business)	substantial contributor	recipient			
Name and address (home or business) a Paid during the year	substantial contributor	recipient			
Total			► 3a		
b Approved for future payment Total			► 3b	F 900 PF (0012)	

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Form **990-PF** (2013)

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated Unrelated business income Excluded by	y section 512, 513, or 514 (e)				
	(a) Business code	(b) Amount	(c) Exclu- sion	(d) Amount	Related or exempt function income (See instructions)
1 Program service revenue			code		(000 11.00.001.01.07
a	1		1		
b	1	 -			
c	+		+		
d		-	-		
e	+		+ +		
- Food and contracts from a contract and a	1 -		 		
g Fees and contracts from government agencies	-		+ +		
2 Membership dues and assessments			1 1	4	
3 Interest on savings and temporary cash investments			14	1.	
Dividends and interest from securities			14	37,728.	
5 Net rental income or (loss) from real estate			-	·	11 11 11
a Debt-financed property					
b Not debt-financed property					· · · · · · · · · · · · · · · · · · ·
Net rental income or (loss) from personal property					·
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	36,505.	
9 Net income or (loss) from special events			1		.
10 Gross profit or (loss) from sales of inventory			ļ		
11 Other revenue					**
a					
b					
c			-		
d			 		
e	+		<u> </u>		·····
12 Subtotal Add columns (b), (d), and (e)				74,234.	
13 Total. Add line 12, columns (b), (d), and (e)	>			13	74,234.
See worksheet in line 13 instructions to verify calculation	•				
Part XVI-B Relationship of Activities to the	e Accompli	shment of Exemp	t Purpos	ses	
Line No. Explain below how each activity for which in	acome is repo	orted in column (a) of F	Part VI/L A	contributed important	v to the
Line No. Explain below how each activity for which in accomplishment of the foundation's exempt	purposes (ot	her than by providing t	funds for s	uch purposes) (See in	istructions)
N/A					"'
- 17/11				· · · · · · · · · · · · · · · · · · ·	***************************************
					· · · · · · · · · · · · · · · · · · ·
		•••			
					
					
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Form 990-PF (2013) FLETCHER MEMORIAL LIBRARY, INC. 03-6000120 Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

									Yes	No
de	id the organization direct escribed in section 501(c) of the Code (c	engage in any of other than sectio	f the following wi in 501(c)(3) orgai	th any ot nizations	ther organization) or in section	on 527,			
	elating to political organ									1
	ransfers from the report	ing foundation to	a noncharitable	e exempt organiz	ation of:			1 a (1)		'
(1) Cash .										X
•	?) Other assets			•				1 a (2)		Х
	ther transactions	aanaharitahla ayr	mat araanizatio					16(1)	٠,	
(1) Sales of assets to a noncharitable exempt organization (2) Purchases of assets from a noncharitable exempt organization										X
(2) Purchases of assets from a noncharitable exempt organization.(3) Rental of facilities, equipment, or other assets										X
•) Reimbursement arrar		21 255615					1 b (3)		X
•	 Loans or loan guaran 	•						1 b (4) 1 b (5)		X
•	Performance of serving		nin or fundraising	n solicitations				1 b (6)		X
•	haring of facilities, equi			•	ees			1 c	<u> </u>	$\frac{\hat{x}}{x}$
		,	,	.,						
d If th	the answer to any of the goods, other assets, or ny transaction or sharing	e above is 'Yes,' services given by	the reporting four	ollowing schedule ndation If the four	Column ndation re	n (b) should alveceived less than	ways show the fant fair market value or services reco	air market val ie in eived	ue of	
(a) Line	·		of noncharitable exer				nsfers, transactions.		ngemen	ts
N/A					1	,			•	
								- 11.		
										
			·							
										
					 				· ·	—
2 - 1-	the foundation discalling				·					
2 a⊓s de	the foundation directly or escribed in section 501(' indirectly aπiliate c) of the Code (o	d with, or related ther than section	to, one or more ta n 501(c)(3)) or in	ıx-exemp ı section	t organizations 527?		∏Yes	X	No
	'Yes,' complete the following								<u> </u>	
	(a) Name of organiz	zation	(b) Typ	e of organization		(0) Description of	relationship		
N/A							· ·	·		
						-			•	
	Under penalties of perjury, I de correct, and complete Declara	clare that I have examition of prepare vother	nined this return, inclu than taxpayer) is bas	iding accompanying so sed on all information o	hedules and which pre	d statements, and to	the best of my know ledge	rledge and belief, i	t is true,	
Sign	D_0			1 1		,		May the I	RS disc	uss
Here	- Leaf - (1 - 1-10		1-1/11/201	۔ 🕨 ہے	Treasur	.,	this return preparer	n with th shown t	ne pelow
	Signature of officer or trustee			Pate 7	> _™			(see instr	uctions) Yes	² No
	Print/Type preparer's	name	Preparers	signature		Date / /	Check	If PTIN	,	1.10
Paid	Timothy L.	Faulkner	12mót	hy L. Faull	kner	1/13/15	self-employed	P01219	576	
Prepa		Timothy L	- P / -	- /				-0334408	<u> </u>	
Use O		28 Pond St		,						
530 0	··· <i>,</i>		05149	 			Phone no (8	02) 228-5	575	
BAA	· · · · · · · · · · · · · · · · · · ·							Form 990		013)

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2013	F	Federal Statements					
Client FLETCH	FLETC	HER MEMORIAL	LIBRARY, IN	C.		03-6000120	
1/13/15						06 36PM	
Statement 1 Form 990-PF, Part I, Line 16 Accounting Fees	b						
ACCOUNTING FEES		(a) Expenses per Books \$ 3,000 1 \$ 3,000		ent Adj <u>Net</u> 100.	Income F	(d) paritable Purposes 2,000.	
	Tota	1 \$ 3,000	<u> </u>	00. \$	0. \$	2,000.	
Statement 2 Form 990-PF, Part I, Line 16 Other Professional Fees	c						
		(a) Expenses	(b) Ne Investme		(c) usted Ch	(d) maritable	
TRUST MANAGEMENT FEES	Wa ta	<u>per Books</u> \$ 12,271	<u>Income</u> . \$ 12,2	<u>Net</u> 71.	Income F	urposes	
	Tota 	1 \$ 12,271	. \$ 12,2	71. \$	0. \$	0.	
Statement 3 Form 990-PF, Part I, Line 18 Taxes							
		(a) Expenses per Books	(b) Ne Investme Income	ent Adj		(d) aritable urposes	
EXCISE TAX FOREIGN TAX PAYROLL TAXES		\$ 1,663 224 8,883	. \$ 2 ·	24.	<u>\$</u>	8,883.	
	Tota	1 \$ 10,770	. \$ 2	24. \$	0. \$	8,883.	
Statement 4 Form 990-PF, Part I, Line 19 Allocated Depreciation							
Date Cost <u>Acquired Basis</u>	Prior Yr Depr	<u>Method Rate</u>		Current Yr Depr	Net Invest Income	Adjusted Net Income	
ARCHITEC FEE 6/01/03 3,500	902	S/L	40	88	0	0	
BUILDING IMPROVEMENTS 6/01/03 76,132	19,506	S/L	40	1,903	0	0	
BUILDING IMPROVEMENTS 6/01/03 258,831	66,328	S/L	40	6,471	0	0	
BUILDING IMPROVEMENTS 1/15/04 30,375	7,337	S/L	40	759	0	0	
BUILDING INPROVEMENTS 11/03/05 5,470	1,073	S/L	40	137	0	0	
FOUNDATION & DRAINAGE	IMP						

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Federal Statements

Page 2

Client FLETCH

FLETCHER MEMORIAL LIBRARY, INC.

03-6000120 06 36PM

1/13/15

Statement 4 (continued) Form 990-PF, Part I, Line 19 Allocated Depreciation

Date Acquired	Cost Basis	Prior Yr Depr	<u>Method</u>	<u>Rate</u>		Current Yr Depr	Net Invest Income	Adjusted Net Income
5/15/09	102,858	11,141	S/L		40	2,571	0	0
VACUUM 1/27/10	363	261	S/L		5	73	0	0
CHAIR 3/22/10	140	96	S/L		5	28	0	0
VACUUM 4/20/10	324	217	S/L		5	65	0	0
PARKING LOT 7/26/11	24,486	1,275	S/L		40	612	0	0
FRONT STEPS 8/15/12	12,876	349	S/L		40	322	0	0
PHONES 9/15/11	155	62	S/L		5	31	0	0
COMPUTER 11/15/11	1,029	378	S/L		5	206	0	0
PRINTER 1/15/12	578	193	S/L		5	116	0	0
IPAD 4/15/12	598	170	S/L		5	120	0	0
RUGS 7/15/12	342	57	S/L		7	49	0	0
COMPUTER 11/20/12	1,029	154	S/L		5	206	0	0
FRONT STEPS 8/15/13	113,876	237	S/L		40	2,847	0	0
FRONT STEPS 8/15/14	8,199		S/L		40	17	0	0
COMPUTER 10/15/13	2,329		S/L		5	427	0	0 ;
FIRE DOOR CLC 11/15/13	SER 375		S/L		5	63	0	0
WINDOWS 8/15/14	17,117		S/L		40	36	0	0

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2013``	Federal Statements	Page 3
Client FLETCH	FLETCHER MEMORIAL LIBRARY, INC.	03-6000120
1/13/15		06.36PM
Statement 5 Form 990-PF, Part I, Line 23 Other Expenses		
BOOKS & PERIODICALS INSURANCE MISCELLANEOUS EXPENSES OFFICE SUPPLIES SPECIAL PROGRAMS	(a) (b) Net (c) Expenses per Books Investment Adjusted yer Books Income Net Income \$ 14,780. 5,745. 857. 5,271. 555. Total \$ 27,208. \$ 0. \$ 0. \$	5,745. 857. 5,211. 555.
Statement 6 Form 990-PF, Part II, Line 14 Land, Buildings, and Equipment	Acoum Book E	lain Mankat
Category	Accum. Book F Basis Deprec, Value	`air Market <u>Value</u>
Machinery and Equipment Buildings Land	\$ 76,402. \$ 72,023. \$ 4,379. \$ 713,780. 183,929. 529,851. 2,000.	0. 825,000. 0.
Тс	tal \$ 792,182. \$ 255,952. \$ 536,230. \$	825,000.
Statement 7 Form 990-PF, Part VIII, Line 1 List of Officers, Directors, Truste	es, and Key Employees	
Name and Address	Title and Contri- Average Hours Compen- bution to Per Week Devoted sation EBP & DC	Expense Account/ Other
MARY BARTON 31 FOX LANE LUDLOW, VT 05149		\$ 0.
CHARLOTTE SUMNER 19 PROSPECT ST LUDLOW, VT 05149	Secretary 0. 0. 5.00	0.
LESLIE LEVER 39 SEARS FARM ROAD LUDLOW, VT 05149	Treasurer 0. 0. 5.00	0.
DENNIS PEARSON 185 BUTTERMILK FALLS ROAD LUDLOW, VT 05149	Boardmember 0. 0. 5.00	0.
ANNE KIPP 8 1/2 WEST HILL ROAD LUDLOW, VT 05149	Boardmember 0. 0. 5.00	0.
	Total <u>\$ 0.</u> <u>\$ 0.</u>	\$ 0.