

## See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



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t Eon	, <b>9</b> 9	90	Return	OMB No 154	15-0047						
101	•										
			Under section 501(c	••				-		201 Open to 6	
Dep	artment o	of the Treasury			ecurity numbers rm 990 and its i		-	•		inspec	
A			lar year, or tax year		im 330 and its t		and ending		<u>.                                    </u>	, 20	
В			Name of organization  -		UNDATION, INC				D Employ	er identification n	umber
	Address	change	Doing Business As							22-2990672	
	Name c	hange	Number and street (or F	O. box if mail is	not delivered to s	treet address)	Room/suite	•	E Telephoi	ne number	
	Initial re	turn P	O BOX 816				<u></u>			802.254.4551	
님	Termina		City or town, state or pr	•	and ZIP or foreign	postal code					
님		_	RATTLEBORO, VT (			_ <del></del>		l	G Gross re		302,835
LJ	Applicat	* *1	Name and address of pr			2020 1/4 0520	2 0000			subordinates? 🔲 Yes s included? 🔲 Yes	_
	Tay-ava	empt status.	OHN M. MEYER, 1 H	501(c) (		4947(a)(1) or				i list. (see instructio	
<u>;</u> _	Website		holsteinfoundation.		) 4 (macreno.)	4547 (a)(1) Or	<u> </u>	4	exemption	•	•
K			Corporation Trust	Association	☐ Other ►	LYe	ar of formatio	<del></del>		of legal domicile:	MA
P	art I	Summa	ry								
	1	Briefly des	cribe the organizati	on's mission	or most signif	icant activities	: TO PRO	MOTE & SI	JPPORT P	ROGRAMS TH	AT
5	ļ	DEVELOP L	EADERSHIP FOR T	HE DAIRY IN	OUSTRY.						
Activities & Governance		Ob a all Africa	L & [7 24.				·		050/ -4	·	
oVe	3		box ▶☐ if the org			•	•		125% 01	ns net assets.	40
<u>ن</u> مع	1		voting members of independent voting	•	• • •	•	 i (ine 1h)				12 11
89	5		per of individuals er		-				5		<u></u>
Z.	6		per of volunteers (e		•	•			6		55
Act	7a		ated business reve		••				7a		0
	b	Net unrelat	ed business taxabl	e income fro	m Form 990-T	, line 34	<u> </u>	<u></u>	7b		0
	}				_			Prior Y	ea <i>r</i>	Current Y	987
ą	8		ons and grants (Par				· ·		158,000		120,994
Revenue	9	-	ervice revenue (Par		•		· ·		4,815		15,891
ě	10		income (Part VIII,						161,298		165,950
	12		nue (Part VIII, colur ue—add lines 8 thri						324,113		302,835
_	13		similar amounts p	<del></del>					324,113		302,633
	14		aid to or for member								
ø	15		her compensation, o	•			5–10)			_	
nse	16a	Profession	al fundraising fees	Part IX, colu	ımn (A), line 11	ie)	[				
Expenses	Ь	Total fundi	aising expenses (P	ant IX, colum	n (D), fine 25)	<b>&gt;</b>	14,028				
ш	17	Other expe	enses (Part IX, colu	nn (A), fines	11a-11d, 11f-	24e)			152,426		158,457
	18	Total éxpe	yzęs Ağd (lipes 13)	17 (must eq	ual Part IX, col	umn (A), line 2	5) . [_		152,426		158,457
	19	Heyenue le	ss expenses. Subt	ractiline 18 f	rom line 12 .	<u> </u>	· ·	ginning of C	171,687	End of Ye	144,378
Assets or	20	Total acco	s (Part X, line 16) I					<del></del> -			
Asse	21		ties (Part X, line 26)				· ·  -		5,450,905 28,504		6,090,864 15,063
Net.	22		or fund balances.		21 from line 2	0			5,422,404		6,075,081

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is

true, correct, a	and complete Declaration of preparer (	other than officer) is based on all information of	f which preparer has any kn	owledge	,
Sign	Signature of officer	. Tetresult		#//0 Date / /	/14
Here		ETREAULT, TREASU	IRER	Date / /	
Paid Preparer	Pant Type preparer's name	Preparer's sugnature	11/6/2014	Check _ self-empk	oved PTIN POSTE 904
Use Only	Firm's name ► GALLAGHER,		irm's EIN ▶	3-0225774	
	Firm's address ► 451 YMF RD. S	l i	hone no	603-643-0043	

For Paperwork Reduction Act Notice, see the separate instructions.

May the IRS discuss this return with the preparer shown above? (see instructions) .

Part II Signature Block

Cat. No 11282Y

Yes No Form **990** (2013)

			<del>-</del> -				
	•••••						
4d	Other program services	s (Describe in Schedule O.)					
	(Expenses \$	including grants of \$		) (Revenue \$	)		
4e	Total program service	expenses >	95,013				
	<del></del>	<del></del>				F	orm <b>990</b> (2013)
						•	(2010)

Part !	V Checklist of Required Schedules			
			Yes	No
1	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	<b>√</b>	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	<b>✓</b>	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		<b>~</b>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<b>√</b>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I			<b>✓</b>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		<u> </u>
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III			<b>√</b>
	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a	8		<b>✓</b>
9	custodian for amounts not listed in Part X, ine 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	1	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		1
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		<b>✓</b>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	<b>✓</b>	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	✓	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	✓	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14 a		14a		1
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19	-	1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
b		20b	<del>                                     </del>	<b>  •</b>

rart	Checklist of Required Schedules (continued)		1	<del></del>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Yes	No_
21	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<b>√</b>
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<b>✓</b>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	<b>√</b>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		1
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		<b>✓</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		<b>✓</b>
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		<b>√</b>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<b>√</b>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	* .	\$\$	4
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b	<b>√</b>	✓_
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		<b>√</b>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	1	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		✓
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			,
38	Part VI	37		
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	1	<u> </u>
		F	മമറ	(2012)

Part				_
	Check if Schedule O contains a response or note to any line in this Part V		· · ·	
4			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
Ü	reportable gaming (gambling) winnings to prize winners?	1c	1	
2a		<u>                                    </u>	<u> </u>	
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			<b></b> -
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		✓
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	_	<b>✓</b>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6-		,
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6a		<b>✓</b>
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a -		1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		<b>✓</b>
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	7h		
•	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		1
9	Sponsoring organizations maintaining donor advised funds.		 	
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12	1		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]			
11	Section 501(c)(12) organizations. Enter:			
a b	Gross income from members or shareholders			
U	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	against amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	120		1
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		<del> </del>
-	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	· · · ·		<del>                                     </del>
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	L_	<u> </u>	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		1
h	If "Yes" has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	146		1

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S. Check if Schedule O contains a response or note to any line in this Part VI	ee ins	struct	ions.				
Secti	on A. Governing Body and Management							
10	Enter the number of voting members of the governing body at the end of the tax year.		Yes	No				
Ia	Enter the number of voting members of the governing body at the end of the tax year							
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	-	1				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		1				
4								
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		7				
6	Did the organization have members or stockholders?	6	1					
7a	· · · · · · · · · · · · · · · · · · ·							
b								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:							
а	The governing body?	8a	1					
b	Each committee with authority to act on behalf of the governing body?	8b	✓					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		1				
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Rever	ue C	. <u> </u>					
			Yes	No				
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		<b>✓</b>				
11a				<del>                                     </del>				
b								
12a								
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12a 12b	1	$\vdash$				
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	1					
13	Did the organization have a written whistleblower policy?	13	1	<b>†</b>				
14 15	Did the organization have a written document retention and destruction policy?	14	1					
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
a	The organization's CEO, Executive Director, or top management official	15a	<del></del>	—				
b	Other officers or key employees of the organization	15b	<b>/</b>	ļ				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		1				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	100		<b> </b>				
	organization's exempt status with respect to such arrangements?	16b						
Secti	on C. Disclosure							
17 18	List the states with which a copy of this Form 990 is required to be filed ▶ PA, MI, CA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	n 501	(c)(3)s	only)				
19	Own website ✓ Another's website ✓ Upon request ☐ Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of infinancial statements available to the public during the tax year.	erest	polic	y, and				
20	State the name, physical address, and telephone number of the person who possesses the books and records	of the	_					
	organization: ► J TETREAULT, HOLSTEIN FOUNDATION, 1 HOLSTEIN PLACE, BRATTLEBORO, VT 05302-0816 803							
				(2013)				

-cm	990	(201	13)

Part VII	Compensation of Officers, Di	rectors, Trustees,	Key Employees, I	Highest Compensated	Employees, and
	Independent Contractors				

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.										
					C)					
(A) Name and Title	(B) Average hours per	Position (do not check more than one box, unless person is both an officer and a director/trustee)					n an	(D) Reportable compensation	(E) Reportable compensation from	(F) Estimated amount of
	week (list any hours for related organizations below dotted line)	Individua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) GLEN E. BROWN	VARIES									
TRUSTEE	VARIES	✓						o	5,666	0
(2) JAMES BLEDSOE	VARIES								·	
TRUSTEE	0	1						0	o	0
(3) DON BOELENS	VARIES									1
TRUSTEE	0	✓	ļ					0	0	0
(4) FRANK CONYNGHAM	VARIES									
TRUSTEE	0	✓						o	0	0
(5) PETE KAPPELMAN	VARIES									
TRUSTEE	0	1						0	0	0
(6) ROB KOLB	VARIES									
TRUSTEE	0	✓					1	0	О	0
(7) JEFF KING	VARIES									
TRUSTEE	0	1						0	o	0
(8) TOM THORBAHN	VARIES									
TRUSTEE	0	1					i	0	0	0
(9) GORDEN M. COOK	VARIES									
TRUSTEE	VARIES	✓						0	0	0
(10) CHARLES WORDEN	VARIES									
TRUSTEE	VARIES	1						0	5,750	0
(11) JOHN BIERBAUM	VARIES									
CHAIRMAN	0			✓				o	·   0	0
(12) JUDY IAGER	VARIES						Т			
VICE CHAIRMAN	0	1		✓				0	0	o
(13) JOEL HASTINGS	VARIES		Γ							
SECRETARY	0	L	L	1	L		L	0	0	o
(14) JENNIFER H. TETREAULT	1			П						
TREASURER	39			✓				0	77,737	16,704

Form 9	90 (2013)  VII Section A. Officers, Directors, Trust	tees Key E	molo			ad k	ligho	-+ C	`omnonsatod F	imployage (or	Page 8
	(A) Name and title	(A) (B) (C) Position (do not check more than one						one (D)		(E) Reportable	(F) Estmated
		hours per week (list any hours for related organizations below dotted line)	Individua or directo	ត់ Institutional trustee	a d Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation fi related organizations (W-2/1099-MIS	other compensation
J	OHN M. MEYER VISTRATOR	1			1						
(16)	ISTRATOR	39			•				0	273,8	23,858
(17)											
(18)											
(19)											
(20)				Ť.							
(21)											
(22)											
(23)											
(24)											
(25)						,					
1b c	Sub-total			:			•	<b>&gt;</b>	0	362,9	997 40,562 0 0
<u>d</u>	Total (add lines 1b and 1c) Total number of individuals (including but	not limited			list	ed:	above	<b>▶</b>	ho received m		
3	reportable compensation from the organi  Did the organization list any former of		tor. o	r tr	uste	 ee.	kev e	emp	olovee or bigh	est compens	Yes No
4	employee on line 1a? If "Yes," complete S For any individual listed on line 1a, is the	Schedule J	for su	ıch .	indi	vidu	ıal				. 3 🗸
	organization and related organizations individual										
5	Did any person listed on line 1a receive o for services rendered to the organization?								•	zation or indiv	
	on B. Independent Contractors										
1	Complete this table for your five highest of compensation from the organization. Rep year.	compensation compe	ed inc nsatio	n fo	end or th	ent 1e c	contr alend	acto ar y	ear ending wit	ed more than h or within th	\$100,000 of e organization's tax
	(A) Name and business add	ress							(B) Description of s	ervices	(C) Compensation
2	Total number of independent contractor received more than \$100,000 of compens	rs (includir	ng bu	t no	ot I	imit	ed to	th		ove) who	
	reserved more than \$100,000 or compens	PARIOTI ITOM	are or	yar	nZd)	uon			00		Form <b>990</b> (2013)

Par	t VIII						_	
		Check if Schedule O	contains a res	ponse or note to	any line in this  (A)  Total revenue	Part VIII  (B)  Related or	(C) Unrelated	
					Total revenue	Related or exempt function revenue	Unrelåted business revenue	Revenue excluded from tax under sections 512-514
nts	1a	Federated campaigns	1a			-		
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .	1b					
Is, (	С	Fundraising events .						
ia ii	d	Related organizations		300				
ıs,	е	Government grants (contri						
er S	f	All other contributions, gifts		1				
혈		and similar amounts not inclu		120,694				
e e	g	Noncash contributions include						
	h	Total. Add lines 1a-1f	<del></del>		120,994			
ž	0-	VOLITU PROCEAUS FE		Business Code	-			
ě	2a b	YOUTH PROGRAMS FEE	ES	611710	15,891	15,891		
8								
Ž	d						<del>_</del>	
Š	e	•••••						
Program Service Revenue	f	All other program service	ce revenue				-	
ē.	g	Total. Add lines 2a-2f		•	15,891		<del></del>	<u></u>
	3	Investment income (in	ncluding divid	ends, interest.	13,031			· · · · · · · · · · · · · · · · · · ·
		and other similar amou	•	<b>&gt;</b>	165,950			165,95
	4	Income from investment of	of tax-exempt be	ond proceeds ▶	100,000		<del></del>	100,00
	5	Royalties			, ,			
			(ı) Real	(ii) Personal				
	6a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)				_		
	d	Net rental income or (Id		•		_		
	7a	Gross amount from sales of	(i) Secunties	(II) Other				
		assets other than inventory						
	ь	Less: cost or other basis						
		and sales expenses .						
	С	Gain or (loss)				~		_
	d	Net gain or (loss) .		· · · · <b>&gt;</b>				
venue	8a	Gross income from fun events (not including \$	draising					
æ		of contributions reported See Part IV, line 18						
Other	b	Less: direct expenses		<del></del>		1		
•	С	Net income or (loss) fro	m fundraising	events . ►		1		
	9a	Gross income from gam						
		See Part IV, line 19 .	a			1		
		Less: direct expenses						
	1	Net income or (loss) fro		ivities ▶				
	10a	Gross sales of inverteurns and allowances				:		
	b	Less cost of goods sol						
	<u> </u>	<u> </u>						
		Miscellaneous Rev	venue	Business Code				
	11a							
	b							
	C	A.II					<del></del>	
	d	All other revenue .		1				
		Total. Add lines 11a-11						
	12	Total revenue. See ins	tructions.		302 935			1

Form 99	00 (2013)				Page <b>10</b>
	IX Statement of Functional Expenses				
Section	on 501(c)(3) and 501(c)(4) organizations must com				ımn (A).
	Check if Schedule O contains a respon- tinclude amounts reported on lines 6b, 7b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
<del>80, 90</del>	o, and 10b of Part VIII.  Grants and other assistance to governments and	· ·	expenses	general expenses	expenses
2	organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
<b>4</b> 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 8	Other salaries and wages				
•	section 401(k) and 403(b) employer contributions)				
9 10	Other employee benefits				
11	Fees for services (non-employees):				
а	Management	39,936	31,075	6,612	2,249
b	Legal				
c	Accounting	6,300		6,300	
d e	Lobbying				
f	Investment management fees	28,984		28,984	<del></del>
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	20,504		20,504	
12	Advertising and promotion				· · · · · · · · · · · · · · · · · · ·
13	Office expenses	18,960	11,068	5,948	1,944
14	Information technology	1,604			1,604
15 16	Royalties				
17	Travel	7,334	5,571	1,572	191
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	7,004	5,571	1,072	101
19	Conferences, conventions, and meetings .	47,412	47,299		113
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				<del></del>
23 24	Insurance				
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	LINCOLLECTIONE DI EDGE	7.027			7.007
a b	***************************************	7,927			7,927
C		<del></del>			
d					<del> </del>
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	158,457	95,013	49,416	14,028
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here    if following SOP 98-2 (ASC 958-720)				

25

26

15,063

28,501

Form 990 (2013) Page 11 Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 116,954 76,986 2 Savings and temporary cash investments . . . . . . . . . . . . . . . 2 103,563 163,840 3 3 81,720 50,421 4 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary Assets 6 7 Inventories for sale or use . . . . . . . . R 8 9 Prepaid expenses and deferred charges 9 327 5,569 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a **b** Less accumulated depreciation . . . . 10b 10c Investments—publicly traded securities . . . . . 11 5,148,341 11 5,794,048 12 Investments—other securities. See Part IV, line 11 . 12 13 Investments—program-related, See Part IV, line 11 . . . . 13 14 14 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . . 5.450.905 16 6,090,864 17 4,501 17 3,063 Grants payable . . . . . . . . . . . . . . . . . 18 18 19 24,000 19 12,000 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D. 21 21 Loans and other payables to current and former officers, directors, 22 Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . . . 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X

	complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets	628	27	1,150,622
28	Temporarily restricted net assets	315	28	1,536,211
29	Permanently restricted net assets	461	29	3,388,968
	Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-ın or capıtal surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds .		32	
33	Total net assets or fund balances	404	33	6,075,801
34	Total liabilities and net assets/fund balances	905	34	6,090,864
				Form <b>990</b> (2013)

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

Total liabilities. Add lines 17 through 25

26

**Net Assets or Fund Balances** 

Page	1	2

	· · · <u></u>				<b>3</b>
Part	XI Reconciliation of Net Assets				
	Check of Schedule O contains a response or note to any line in this Part XI				$\checkmark$
1	Total revenue (must equal Part VIII, column (A), line 12)				2,835
2	Total expenses (must equal Part IX, column (A), line 25)			15	8,457
3	Revenue less expenses. Subtract line 2 from line 1			14	4,378
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4			5,42	2,404
5	Net unrealized gains (losses) on investments			50	9,017
6	Donated services and use of facilities				
7	Investment expenses				
8	Prior period adjustments				
9	Other changes in net assets or fund balances (explain in Schedule O)				2
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	<u> </u>		6,07	5,80 <u>1</u>
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			므
			····	Yes	No
1	Accounting method used to prepare the Form 990:  Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain	n in			:
_	Schedule O.				- '
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<b>✓</b>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled	3 or			
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
þ	Were the organization's financial statements audited by an independent accountant?		_2b	✓_	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited of separate basis, consolidated basis, or both:	on a	1		
			84		. ;
	Separate basis Consolidated basis Both consolidated and separate basis If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	فطسة			j
С	of the audit, review, or compilation of its financial statements and selection of an independent accountain			,	
	If the organization changed either its oversight process or selection process during the tax year, explain		2c	<b>-</b>	<u> </u>
	Schedule O.	AT 111			
25	As a result of a federal award, was the organization required to undergo an audit or audits as set fort	h in		1	'
3a	the Single Audit Act and OMB Circular A-133?	31 111	3a		,
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	the	<u> 38</u>	ļ	<del>                                     </del>
D	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audit		3b		
	Toquilda addit of addito, oxpidiri wity in contadio o and accombe any stope taxon to undergo addit addit	<del></del>		- 900	(2013)
			Fon	コラブ	(2013)

### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.
► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public
Inspection

Name of the organization						E	Employer ic	dentification	n number	
HOLSTEIN FOUNDATION, I									90672	
		rity Status (All orga				•		nstructio	ons.	
<ul><li>2  A school describ</li><li>3  A hospital or a contraction</li></ul>	ntion of church ed in <b>section</b> coperative hos rch organizatio	nes, or association of 170(b)(1)(A)(ii). (Attac spital service organiza on operated in conjunc	churches th Schedu tion desc	s describe ule E.) cribed in s	ed in sec section 1	tion 170( 170(b)(1)(	(b)(1)(A)(i (A)(iii).		(iii). Ente	r the
5 An organization section 170(b)(1		the benefit of a collection	ge or uni	versity ov	vned or	operated	by a go	vernment	tal unit di	escribed ii
7  An organization	that normally	nment or governmenta receives a substantia <b>(A)(vi).</b> (Complete Par	l part of					nit or fron	n the ger	neral public
8 🔲 A community tru	st described in	section 170(b)(1)(A)	( <b>vi).</b> (Con	nplete Pa	rt II.)					
receipts from ac support from gr	ctivities related ross investme	receives. (1) more that I to its exempt functi nt income and unrel fter June 30, 1975. Se	ions—sul lated bus	oject to c siness tax	ertain ex cable inc	ceptions	s, and (2) ss sectio	no more	e than 33	31/3% of it
11 An organization purposes of one	organized and or more pub	operated exclusively d operated exclusive licly supported organ describes the type of	ely for th	e benefit described	of, to p	perform 1 ion 509(a	the funct a)(1) or se	tions of, ection 50	9(a)(2). S	
or section 509(a)	lation manage (2).		is not core e or more	ntrolled d publicly	rectly or supporte	ındirecti ed organi	y by one izations o	described	disqualifi I in sectio	ed persona on 509(a)(1
organization, che	eck this box .	ne organization accep								[
following person		ie organization accep	Jieu ally	girt or cc	minoutio	ii iioiii a	ary or trie	7		
(i) A person wh	o directly or i	ndirectly controls, eithody of the supported of						d in (ii) a	nd 11g(i)	Yes No
		on described in (i) abo	-						11g(ii)	<del></del>
(iii) A 35% contr	olled entity of	a person described in on about the support	ı (ı) or (ii) a						11g(iii)	<del></del>
(i) Name of supported	(ii) EIN	(iii) Type of organization	<del></del>	rganization	(v) Did v	ou notify	(40)	ls the	friil Amour	nt of monetar
organization	(ii) Cii •	(described on lines 1–9 above or IRC section (see instructions))	in col (i) lis	sted in your document?	the organ	nization in of your oort?	organizat (i) organi	tion in col ized in the S?		pport
		(300 113114020113))	Yes	No	Yes	No	Yes	No	1	
(A) HOLSTEIN ASSOC	03-0130760	501(C)(5)	4							
(B)										
(C)										
(D)										
(E)										
							<u> </u>			

Part	(Complete only if you checked the	ne box on line	e 5, 7, or 8 of	Part I or if th	e organizatio	n failed to qu	
<u> </u>	Part III. If the organization fails to	qualify unde	er the tests lis	sted below, p	lease comple	ete Part III.)	
	on A. Public Support	(-) 0000	(-) 0040	(-) 0044	4.0.0040	(-) 0040	(0 T-1-1
1	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
_ 6	Public support. Subtract line 5 from line 4.		<u> </u>	<u> </u>	<u> </u>	3 /	
	on B. Total Support	( ) 0000	(1) 0040	(-) 0044	(.)) 0040	(.) 0040	(0 T-1-1
Calen 7	dar year (or fiscal year beginning in)  Amounts from line 4	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc First five years. If the Form 990 is for the		•			12 ear as a section	on 501(c)(3)
	organization, check this box and stop he						
Secti	on C. Computation of Public Suppor						
14	Public support percentage for 2013 (line			11, column (f))		14	%
15	Public support percentage from 2012 Scl					15	%
16a	331/3% support test—2013. If the organi box and stop here. The organization qua	ılıfıes as a pub	licly supported	dorganization			▶ [
b	331/3% support test—2012. If the organ check this box and stop here. The organ					e 15 is 331/3% 	or more, ►
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part IV how the organization meets the "torganization	ets the "facts- facts-and-circ	-and-circumsta	ances" test, ch st. The organiz	eck this box a	nd stop here.	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organiza Explain in Part IV how the organization m supported organization	tion meets the	e "facts-and-c ts-and-circums	ircumstances" stances" test.	' test, check th	his box and s	a, and line top here.
18	Private foundation. If the organization di				a, or 17b, chec	k this box and	see

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

Coati	on A Public Support	under the te	sis listed bei	ow, please ci	ompiete Part	11.)	
	on A. Public Support	(a) 2000	(b) 2010	(a) 2011	(4) 2012	(a) 2012	(6 Total
Calen	dar year (or fiscal year beginning in)  Gifts, grants, contributions, and membership fees	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise		-		<del></del>		<del> </del>
-	sold or services performed, or facilities						
	furnished in any activity that is related to the						
•	organization's tax-exempt purpose		ļ				
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
	_						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf						<del>-</del>
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
	· · · · ·						
b	Amounts included on lines 2 and 3				1		
	received from other than disqualified				1		
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	· [		ļ	-			+
С 8	Add lines 7a and 7b						<del>                                     </del>
•							
Cooti	on B. Total Support			<u>L</u>	<u> </u>		<u> </u>
		(a) 2000	(h) 2010	(-) 0011	(-D 0010	(-) 0010	(6) Total
Galen 9	dar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
10a	Gross income from interest, dividends,						
IVa	payments received on securities loans, rents,						
	royalties and income from similar sources .						
h	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	Add lines 10a and 10b	<del></del>	<del> </del>				
11	Net income from unrelated business						<del>-  </del> -
••	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or	<del> </del>	<del> </del>				
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,			1		<u> </u>	
	and 12.)			l			
14	First five years. If the Form 990 is for the	e organizatio	n's first, secon	d. third. fourth	n, or fifth tax v	ear as a sect	on 501(c)(3)
	organization, check this box and stop her	•			•		,
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2013 (line 8			3, column (f))		15	%
16	Public support percentage from 2012 Sch					16	%
	on D. Computation of Investment Inc			-	·	<del> </del>	
17	Investment income percentage for 2013 (			y line 13, colu	mn (f))	17	%
18	Investment income percentage from 2012					18	%
19a	331/3% support tests-2013. If the organi					nore than 331/	
	17 is not more than 331/3%, check this box	and <b>stop here</b>	. The organizati	on qualifies as	a publicly supp	orted organiza	ition . 🕨 🗀
b	331/3% support tests-2012. If the organiz						331/3%, and
	line 18 is not more than 331/2%, check this t	oox and <b>stop</b> l	h <b>ere.</b> The organ	zation qualifies	s as a publicly s	upported orga	anization 🕨 📋
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b,	check this box	and see instr	uctions >

		age 4
Part IV	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; a Part III, line 12. Also complete this part for any additional information. (See instructions).	and
	•••••••••••••••••••••••••••••••••••••••	
	······	
	······································	
		••
	······	
		•
		•••
	······································	

### **SCHEDULE D** (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

Department of the Treasury ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service

OMB No 1545-0047

Open to Public

Name of the organization Employer identification number HOLSTEIN FOUNDATION, INC. 22-2990672 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds Total number at end of year . . . 1 2 Aggregate contributions to (during year) . 3 Aggregate grants from (during year) Aggregate value at end of year . . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Part II Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements . . . . . . 2a Number of conservation easements on a certified historic structure included in (a) . . . . Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 . . . . (ii) Assets included in Form 990, Part X . If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Assets included in Form 990, Part X .

<b>Part</b>	III Organizations Maintaining	Collections of	Art, Historical T	reasures, or C	Other Similar Ass	ets (contin	ued)
3	Using the organization's acquisition, collection items (check all that apply).		ner records, chec	k any of the follo	owing that are a sig	ınıfıcant use	of its
а	☐ Public exhibition		d 🗌 Loan	or exchange pro	grams		
b	☐ Scholarly research		e 🗌 Other				
С	☐ Preservation for future generations						
4	Provide a description of the organiza XIII.	tion's collections a	ind explain how t	hey further the o	rganızatıon's exem	pt purpose i	n Part
5 	During the year, did the organization assets to be sold to raise funds rather					r ☐ Yes [	∃No
Part							
	Complete if the organization 990, Part X, line 21.				•		m 
1a	included on Form 990, Part X?					t □ Yes [	∃ No
b	If "Yes," explain the arrangement in P	art XIII and comple	ete the following to	able:	An	nount	
С	Beginning balance			[	lc		
d	Additions during the year			[	ld		
е	Distributions during the year				le		
f	Ending balance			[	1f		
2a	Did the organization include an amount	nt on Form 990, Pa	art X, line 21? .			☐ Yes [	□ No
b	If "Yes," explain the arrangement in P	art XIII. Check here	e if the explanation	n has been provi	ded in Part XIII .	[	
Part	V Endowment Funds.						
	Complete if the organization	answered "Yes"	' to Form 990, P	art IV, line 10.			
		(a) Current year	(b) Pnor year	(c) Two years back	(d) Three years back	(e) Four years	back
1a	Beginning of year balance	5,154,565	4,665,448	4,586,29	9 4,123,647	3,37	71,542
b	Contributions	9,631	4,881	2,81	5 157,739	7	70,447
С	Net investment earnings, gains, and						
	losses	674,689	509,454	99,00	3 324,073	69	96,545
d	Grants or scholarships	0	0		0 0		0
е	Other expenditures for facilities and						
	programs	o	0		0 0		0
f	Administrative expenses	-28,984	-25,218	-22,66	9 -19,160	-1	14,887
g	End of year balance	5,809,901	5,154,565	4,665,44	8 4,586,299	4,12	23,647
2	Provide the estimated percentage of the	the current year en					•
а	Board designated or quasi-endowme	nt ▶ 1	8%				
b	Permanent endowment ▶	58%					
С	Temporarily restricted endowment ▶	24%					
	The percentages in lines 2a, 2b, and 2	2c should equal 10	0%.				
3a	Are there endowment funds not in th			at are held and a	dministered for the	•	
	organization by:					Yes	No
	(i) unrelated organizations					3a(i)	1
	(ii) related organizations					3a(ii)	1
b	If "Yes" to 3a(II), are the related organ	izations listed as re	equired on Sched	ule R?		3b	
4	Describe in Part XIII the intended uses					,	
Part	VI Land, Buildings, and Equip	ment.					
	Complete if the organization		' to Form 990, F	art IV, line 11a	See Form 990, F	art X, line 1	10.
	Description of property	(a) Cost or ot (investme	her basis (b) Cost of	1	) Accumulated depreciation	(d) Book valu	
1a	Land	.		1			
Ь	Buildings						-
c	Leasehold improvements						
d	Equipment						
e	Other	:					
	Add lines 1a through 1e. (Column (d) r	nust equal Form 9	90. Part X. column	(B), line 10(c)	•		
	3		, ,	1 77			

Part VII	Complete if the organization answer	red "Yes" to For	m 990. Part IV. I	ine 11b. See Form	990, Part X. line 12.
	(a) Description of security or category (including name of security)		(b) Book value	(c) Met	hod of valuation -of-year market value
(1) Financial	derivatives				
• •	eld equity interests				
(3) Other					
(A)			<b>=</b>		
(B)					
(C)					<u></u>
(D)					
(E)					<u> </u>
(F)					
(G)					
(H)		••••			
	b) must equal Form 990, Part X, col. (B) line 12)				
Part VIII	Investments—Program Related.	1007 11 . 5	000 0 . 07.1	0 =	000 5 4 7 11 40
	Complete if the organization answer	red "Yes" to For			
	(a) Description of investment		(b) Book value		hod of valuation -of-year market value
(1)					
(2)	· · · · ·				
(3)					
(4)					
(5)					
(6)			-		
(7)					
(8)					
(9)				·	
	b) must equal Form 990, Part X, col. (B) line 13 )				
Part IX	Other Assets.		000 D-+IV	44	000 D-4V L 45
	Complete if the organization answer	red "Yes" to For	m 990, Part IV, I	ine 11a. See Form	(b) Book value
	(a) De	Scription			(b) BOOK VAIDE
(1)					
(2)	· · · · · · · · · · · · · · · · · · ·				
(3)					
(4)					
(5)				•	
(6)	<del></del> -	·		<del></del> -	
(7)					
(9)			-		
	mn (b) must equal Form 990, Part X, col. (	(B) line 15.)	<del></del>		
Part X	Other Liabilities.				
	Complete if the organization answer line 25.	red "Yes" to For	m 990, Part IV, I	ine 11e or 11f. See	Form 990, Part X,
1.	(a) Description of liability	(b) Book value	<del></del>		
(1) Federal in		(-)	0		
(2)					
(3)		<del></del>			
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	b) must equal Form 990, Part X, col. (B) line 25.) ▶		0		
2. Liability fo	runcertain tax positions. In Part XIII, provide		ote to the organiza		
organization'	s liability for uncertain tax positions under FIN	N 48 (ASC 740). Che	ck here if the text o	of the footnote has bee	en provided in Part XIII 📝

Part	Reconciliation of Revenue per Audited Financial State  Complete if the organization answered "Yes" to Form 9			Return.	
1	Total revenue, gains, and other support per audited financial staten		<b>₹</b> , iii	1	861,166
	Amounts included on line 1 but not on Form 990, Part VIII, line 12.			<del></del>	801,100
	Net unrealized gains on investments	2a	509,019		
	Donated services and use of facilities	2b	78,296	1 1	
	Recovenes of prior year grants	2c	70,230		
	Other (Describe in Part XIII )				
	Add lines 2a through 2d			2e	587,315
	Subtract line 2e from line 1			3	273,851
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	i .	i		270,001
	Investment expenses not included on Form 990, Part VIII, line 7b	4a	28,984		
	Other (Describe in Part XIII.)		20,004		
	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part			5	302,835
Part				r Retur	
	Complete if the organization answered "Yes" to Form				
1	Total expenses and losses per audited financial statements			1	207,769
	Amounts included on line 1 but not on Form 990, Part IX, line 25:		·		
	Donated services and use of facilities	2a	78.296	1	
	Prior year adjustments		10,200	1	
	Other losses			1	
	Other (Describe in Part XIII.)			1	
	Add lines 2a through 2d			2e	78,296
	Subtract line <b>2e</b> from line <b>1</b>			3	129,473
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
	Investment expenses not included on Form 990, Part VIII, line 7b	4a	28,984		
	Other (Describe in Part XIII.)				
	Add lines <b>4a</b> and <b>4b</b>			4c	28,984
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Pa	rt I, line 18.)	) <i></i>	5	158,457
Part 2	XIII Supplemental Information.	-			
Provide	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1a and 4; F	art IV, lines 1b and 2b	; Part V,	line 4; Part X, line
2; Part	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete thi	s part to pro	ovide any additional in	formation	٦.
SCHED	D, PART V, LINE 4: ENDOWMENT FUND NET ASSETS ARE PERMANE	NTLY REST	RICTED FOR INVESTME	ENT PURF	POSES,
			***************************************		
THE EA	ARNINGS OF WHICH ARE TO BE USED FOR THE PURPOSES RESTRICT	ED BY DON	IORS' INTENTIONS. EA	RNINGS	ON FUTURE
INVEST	MENTS TO THE ENDOWMENT FUND ARE RESTRICTED FOR USE IN T	HE YOUNG I	DAIRY LEADERS' INSTI	TUTE. E#	ARNINGS ON
OTHER	PERMANENTLY RESTRICTED NET ASSETS ARE AVAILABLE TO FUNI	D OTHER PE	ROGRAMS AND GENER	AL OPER	ATIONS.
	······································				
PART )	(, LINE 2: INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGN	IZED TAX B	ENEFITS ARE CLASSIF	IED AS A	DDITIONAL
			•		
INCOM	E TAXES IN THE STATEMENT OF ACTIVITIES. THE FOUNDATION FILE	S INCOME 1	TAX RETURNS IN THE U	J.S. FEDE	RAL
JURISE	DICTION. AS OF 12/31/13 THERE WERE NO MATERIAL/UNRECOGNIZE	D/DERECOG	NIZED TAX BENEFITS	OR TAX F	PENALTIES
OR INT	EREST. WITH FEW EXCEPTIONS, THE FOUNDATION IS NO LONGER S	SUBJECT TO	U.S. FEDERAL EXAMI	NATIONS	BY TAX
					.=
AUTHO	PRITIES FOR YEARS BEFORE 2010.				
		•••			,
		•••			· <del></del>

Schedule D (Fo	rm 990) 2013	Page <b>5</b>
Part XIII	Supplemental Information (continued)	
		***************************************
		*************
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		•
		***************************************
		•••••

# SCHEDULE J

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 Attach to Form 990. ► See separate instructions.
 Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number HOLSTEIN FOUNDATION, INC. 22-2990672 Part I Questions Regarding Compensation Yes Nο 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ Housing allowance or residence for personal use ☐ First-class or charter travel ☐ Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☐ Compensation survey or study Approval by the board or compensation committee ☐ Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? . . . . . . If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? . . . . If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III . . . . . . . . . . . . . . 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53.4958-6(c)?

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

(F) Compensation reported as deferred in prior Form 990 Note. The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. ᅙ 298,327 (E) Total of columns (B)(i)–(D) 0 24,483 (D) Nontaxable benefits 0 0 (C) Retirement and other deferred compensation (iii) Other reportable compensation (B) Breakdown of W-2 and/or 1099-MISC compensation instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. 25,000 (ii) Bonus & incentive compensation 248,161 (i) Base compensation  $\equiv$ le €  $\in$  $\Xi$  $\Xi$  $\Xi$ ≘ ≘  $\mathbf{\epsilon}$  $\Xi$  $\Xi$  $\Xi$ E 2 E E eeleelee (A) Name and Title JOHN M. MEYER, 1 ADMINISTRATOR 8 က 9 æ 6 2 7 5 14 15 16 F

Schedule J (Form 990) 2013

o complete this part											Schedule J (Form 990) 2013
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part or any additional information.											
5a, 5b, 6a, 6b, 7, and											
. 1a, 1b, 3, 4a, 4b, 4c,											
equired for Part I, lines										:	
ion, or descriptions re											
Provide the information, explanation or any additional information.											
rovide the or any addit				1							

### SCHEDULE L

### (Form 990 or 990-EZ)

**Transactions With Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

To Public

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

HOLS	TEIN FOUNDATION, IN	NC.								22-2	29906	72		
Par	Excess Bene Complete if the	fit Transaction ne organization	s (section 501 answered "Ye	l(c)(3) a s" on l	and sect Form 990	ion 501(c)( 0, Part IV, I	4) org ıne 25	anızatıons only) 5a or 25b, or Fo	rm 990	0-EZ,	Part '	V, line	40b.	
1	(a) Name of disqualified	20000	(b) Relationship be	etween c	disqualified	person and		(c) Descriptio	n of t-o-				(d) Con	rected?
	(a) Name of disquamed	person		organiza	ation			(c) Descriptio	n or trai	isaction	•		Yes	No
(1)														
_(2)														
_(3)_														
_(4)														
_(5)					_									
(6)														
3	Enter the amount under section 4958 Enter the amount o								iring ti · ·	ne ye I I	ar ▶ \$ ▶ \$			
Par	Complete if the	Vor From Interne organization eported an amo	answered "Ye	s" on l				38a or Form 9	90, Pa	rt IV,	line 2	6; or	f the	
(a) N	lame of interested person	(b) Relationship with organization	(c) Purpose of loan	fro	oan to or om the nization?	(e) Original principal amount		(f) Balance due	(g) In a	lefault?	by bo	proved pard or nittee?		ntten ment?
				То	From				Yes	No	Yes	No	Yes	No
(1)														
(2)														
(3)			,											
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_(8)_														
(9)														
(10)				<u> </u>										
Total		<u> </u>	<u></u>		<u></u>		, ▶	\$						
Part	Grants or Ass Complete if the	sistance Bener ne organization	fiting Interest answered "Ye	ed Pe	<b>rsons.</b> Form 99	0, Part IV, I	ine 27	7.		_				
(a	) Name of interested persoi		ship between inter and the organization		(c) Amount	of assistance	(	(d) Type of assistance	се	(e)	Purpo	se of a	ssistan	ce
(1)										L				
(2)														
(3)										<u> </u>				
(4)														
(5)				l										
(6)														
(7)														
(8)														
(9)														
(10)														

(1) LINDSEY WORDEN FAMILY MEMBER OF S8,305 EMPLOYMENT (2) 1RUSTEE & RELATED (3) ORGANIZATIONS (4) PRESIDENT (5) (6) (7) (8) (9) (9) (9) (9) (7) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	(a	a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Share organii revel	aring of zation nues?
(2) TRUSTEE & RELATED (3) ORGANIZATION'S (4) PRESIDENT (5) (6) (7) (8) (9) (10) Part V Supplemental Information	LINDS	EV WORDEN	FAMILY MEMBER OF	58 305	EMPLOYMENT	res	\ \
ORGANIZATION'S	LINDSE	ET WORDER		30,303	EMP EO I MENI		•
4) PRESIDENT  5) 6  6) 7) 8  9) 0) 2art V Supplemental Information						-	
5) 6) 7) 8) 9) 0) Part V Supplemental Information					<del></del>	_	
6) 7) 8) 9) 0) Part V Supplemental Information		· · · · · · · · · · · · · · · · · · ·	PRESIDENT			_	t
7) 8) 9) 0) Part V Supplemental Information							
8) 9) 0) Part V Supplemental Information				<u>-</u>			$\vdash$
9) 0) Part V Supplemental Information						-	
0) Part V Supplemental Information				·····		-	-
art V Supplemental Information	_					-	-
Provide additional information for responses to questions on Schedule L (see instructions).	+ V	Supplemental Information				!	1
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	· • • • • • • • • • • • • • • • • • • •						
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			•••••				
						····	

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

HOLSTEIN FOUNDATION, INC.

► Attach to Form 990 or 990-EZ.
► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

22-2990672

PART VI, 6: THE HOLSTEIN ASSOCIATION USA, INC., A NOT FOR PROFIT MEMBER ASSOCIATION OF HOLSTEIN DAIRY CATTLE BREEDERS, IS THE HOLSTEIN FOUNDATION'S SOLE MEMBER. PART VI, 7A: AS THE SOLE MEMBER OF THE HOLSTEIN FOUNDATION, THE HOLSTEIN ASSOCIATION USA, INC. HAS THE RESPONSIBILITY OF APPOINTING THE FOUNDATION'S GOVERNING BODY. PART VI, 7B: THE HOLSTEIN ASSOCIATION USA, INC , AS SOLE MEMBER OF THE HOLSTEIN FOUNDATION, MUST APPROVE DECISIONS OF THE GOVERNING BODY CONCERNING THE FOLLOWING BY-LAW CHANGES: THE PURPOSE OF THE FOUNDATION, MEMBERSHIP OF THE FOUNDATION; PROHIBITION OF PAYMENTS TO TRUSTEES (EXCEPT REIMBURSEMENT FOR REASONABLE EXPENSES); THE NUMBER, QUALIFICATIONS OR TERMS OF TRUSTEES; THE APPOINTMENT, RESIGNATION OR REMOVAL OF TRUSTEES; AND THE PROCEDURES FOR FILLING TRUSTEE VACANCIES. PART VI, 11B: AT THE HOLSTEIN ASSOCIATION USA, INC. BOARD OF DIRECTOR'S MEETING, THE CHIEF FINANCIAL OFFICER MAKES THE HOLSTEIN FOUNDATION'S FORM 990 AVAILABLE TO ALL DIRECTORS AND REVIEWS THE FORM WITH THOSE DIRECTORS IN ATTENDANCE. PART VI, 12C: ALL OFFICERS AND TRUSTEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST POLICY DISCLOSURE STATEMENT ANNUALLY. OFFICERS OF THE ORGANIZATION CAREFULLY REVIEW THE STATEMENTS FOR POTENTIAL CONFLICTS OF INTEREST. THE CHAIRMAN AND VICE-CHAIRMAN ARE NOTIFIED OF ANY POTENTIAL CONFLICTS IDENTIFIED ON DISCLOSURE STATEMENTS. IF A CONFLICT ARISES, THOSE INDIVIDUALS ARE NOT ALLOWED TO VOTE OR HAVE INPUT ON THE SUBJECT MATTER AND MUST EXCUSE THEMSELVE FROM DELIBERATIONS AND DECISION-MAKING IF THE INDIVIDUAL DOES NOT IMMEDIATELY EXCUSE HIMSELF OR HERSELF, ANY MEMBER OF THE BOARD OF TRUSTEES CAN REQUEST THAT PERSON BE REMOVED BEFORE ANY DISCUSSIONS OR VOTING OCCURS. PART VI, 15: THE BOARD OF DIRECTORS OF THE PARENT COMPANY, HOLSTEIN ASSOCIATION USA, INC., MEETS ANNUALLY IN NOVEMBER (LAST DONE IN NOVEMBER, 2013) TO GIVE THE CEO OF THE ORGANIZATION (HOLSTEIN FOUNDATION'S ADMINISTRATOR) HIS ANNUAL REVIEW, DETERMINE HIS COMPENSATION FOR THE FOLLOWING CALENDAR YEAR, AND INITIATE A NEW WRITTEN EMPLOYMENT CONTRACT. COMPENSATION IS DETERMINE BY MEETING THE ORGANIZATION'S GOALS AND OBJECTIVES FOR THE YEAR AND BY COMPARING COMPENSATION OF OTHER CEO'S THROUGH REVIEW OF FORM 990 OF OTHER ORGANIZATIONS AND COMPENSATION STUDIES. THE CFO OF THE PARENT COMPANY, HOLSTEIN ASSOCIATION USA, INC., DETERMINES COMPENSATION FOR THE CONTROLLER (HOLSTEIN FOUNDATION'S TREASURER) ANNUALLY IN JULY (LAST DONE JULY, 2013) THE CFO

Cat No 51056K

Schedule O (Form 990 or 990-EZ) (2013)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (1 0/11 990 of 990-EZ) (2013)	Page <b>2</b>
Name of the organization	Employer identification number
HOLSTEIN FOUNDATION INC	22-2990672
PART VI, 15 (CONT): COMPLETES THE ANNUAL REVIEW FORM AND DETERMINES COMPENSATION BAS	ED ON THE PREVIOUS YEAR'S
DEDECOMANICE	
PERFORMANCE.	
PART VI, 19: THE HOLSTEIN FOUNDATION'S FORM 990 IS AVAILABLE TO THE PUBLIC THROUGH THE G	LUDESTAR COM WERSITE
THE THE PROPERTY OF THE PROPER	ODESTANOOM WEBSITE
THE AUDITED FINANCIAL STATEMENTS OF THE FOUNDATION ARE PUBLISHED ON THE FOUNDATION'S	WEBSITE AND INCLUDED IN THE
FOUNDATION'S ANNUAL REPORT WHICH IS DISTRIBUTED TO PAST, CURRENT AND PROSPECTIVE DON	ORS, VOLUNTEERS,
AND TRUSTEES.	
PART XI, 9: ROUNDING ADJUSTMENT	
7 III. III. III. III. III. III. III. II	
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# SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization HOLSTEIN FOUNDATION, INC.

Partl

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 890, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

ო	Public	tion
201	Open to	Jouan

OMB No. 1545-0947

Inspection
Employer identification number

22-2990672

▶ Information about Schedule R (Form 990) and Its instructions is at www.irs.gov/form990.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(g) Section 512(b)(13) controlled entity? Schedule R (Form 990) 2013 (f)
Direct controlling
entity Ŷ Identification of Related Tax-Exempt Organizations Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Yes (f)
Direct controlling
entity (e) End-of-year assets (e)
Public charity status
(if section 501(c)(3)) (d) Total income (d) Exempt Code section 501(c)(5) (c) Legal domicile (state or foreign country) Cat. No. 50135Y (c) Legal domicile (state or foreign country) (b) Primary activity ž HELP MEMBERS AND PROVIDES LEADER-SHIP, INFORMATION DAIRY PRODUCERS AND SERVICES TO (b) Primary activity **WORLDWIDE BE** SUCCESSFUL (9) For Paperwork Reduction Act Notice, see the Instructions for Form 990. (1) HOLSTEIN ASSOCIATION USA, INC., 1 HOLSTEIN PLACE, (a)
Name, address, and EIN (if applicable) of disregarded entity (a)
Name, address, and EIN of related organization BRATTLEBORO, VT 05302-0808 03-0130760 Part II 2 ල Ð 2 9 Ξ € **©** ₹ **©** 

Primary activity   Courties   Primary activity	because it had on	because it had one or more related organizations treated as a partnership during the tax year.	organizations t	reated as a pa	because it had one or more related organizations treated as a partnership during the tax year.  (a) (b) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	ng the tax y	ear.	- D		390, 7		2 -	.  3
Comparison of Related Organization   Finally activity   Comparison of Final Comparis	(a) Name, address, and EIN of related organization	(b) Primary activity	Legal Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)		-			ode V—UBI bunt in box 2 Schedule K-1 Form 1065)			centage nership
Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990.    Interest and Elly of related organization   Primary activity								Yes			Yes	오	
Identification of Related Organizations Taxable as a Corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organizations treated as a corporation of Trust during the tax year.    Identification of Related Organizations Taxable as a Corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organizations treated as a corporation of Trust during the tax year.    Identification of Related Organization as a corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organization as a corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related as a Corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organization as a corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organization as a corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organization as a corporation of Trust Complete if the organization answered "Yes" on Form 990, line 34 because it had one or more related organization and "Yes" on Form 990, line 34 because it had one or more related organization and "Yes" on Form 990, line 990,													
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A No         A No <t< td=""><td>(a) Name, address, and EIN of relate</td><td>ed organization</td><td>(b) Primary activity</td><td>(c) Legal dom (state or foreign</td><td>(c Direct co roountry)</td><td>notrolling (C coi</td><td>(e) Type of entity p. S corp, or trust)</td><td>(f) Share of to</td><td></td><td></td><td>(h) Percentage ownership</td><td>Section 5 contr</td><td>) 512(b)(13) olled tty?</td></t<>	(a) Name, address, and EIN of relate	ed organization	(b) Primary activity	(c) Legal dom (state or foreign	(c Direct co roountry)	notrolling (C coi	(e) Type of entity p. S corp, or trust)	(f) Share of to			(h) Percentage ownership	Section 5 contr	) 512(b)(13) olled tty?
												Yes	No
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Schedule	Schedule R (Form 990) 2013				Page 3	က္မ
Part V	Transactions With Related Organizations Complete if the organization answered "Yes"	d "Yes" on Form	on Form 990, Part IV, line 34,	4, 35b, or 36.		•
Note.	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	<sup>o</sup> Z
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	more related organ	izations listed in Part	S II–IV?	6	
5 <u>0</u>	Receipt of (f) interest (ii) a minutes (iii) regaines of (iv) tent normal controlled entity		· · · · · · · · · · · · · · · · · · ·		9	
	Gift, grant, or capital contribution from related organization(s)				1c 🗸	
ס	Loans or loan guarantees to or for related organization(s)				1d	<u>.</u>
•	Loans or loan guarantees by related organization(s)				- 1e	
<u>-</u>	Dividends from related organization(s)				+	
	Sale of assets to related organization(s)				1g ×	<u> </u>
<u>.</u>	Purchase of assets from related organization(s)				- F	
- <i>-</i>	Exchange of assets with related organization(s)				- -	
د	I once of facilities equipment or other sesate from related organization(s)					
	Lease of racinities, equipment, of other assets from leaked organization (s)				=	
_ 8	Performance of services of membership of fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations by related organization(s).				- E	. _
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).				1n <	1
	Sharing of paid employees with related organization(s)				10 \	
<u>.</u>	Reimbursement paid to related organization(s) for expenses				) )	
	יייייייייייייייייייייייייייייייייייייי		· · · · ·	· · ·		
	Other transfer of cash or property to related organization(s)				1r 4	
0	If the answer to any of the above is "Yes" see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	plete this line, inclu	ding covered relation	ships and transaction	on thresholds.	۱.
1	I the diametric and you the above is they are the mondated for information who makes and			*,		
	(а) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved	g amount involved	_
(1)						
2						
ව						
4						1
(2)						
9						
				Schedule F	Schedule R (Form 990) 2013	3

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

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(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile	(d) Predominant	(e) Are all partners	(f) Share of		(h) Disproportionate	(s) Code V—UBI		(k) Percentage
		(state or foreign country)	income (related, unrelated, excluded	section 501(c)(3)		end-of-year assets	allocations?	amount in box 20 of Schedule K-1	managing partner?	ownership
	_		from tax under	organizations?				(Form 1065)		
			99011013 315-314)	Yes No			Yes No		Yes No	
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Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions).	
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