

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990-E7

Short Form Return of Organization Exempt From Income Tax

OMB No 1545-1150

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Do not enter Social Security numbers on this form as it may be made public.

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Information about Form 990-EZ and its instructions is at www.irs.gov/form990.

A F	or the	2013 calendar year, or tax year beginning July 1 , 2013, and ending	June	30 , 20 14
В	heck if ap	pplicable C Name of organization) Employer	identification number
	Address c	Vermont Consortium of Academic Libraries, Inc.		26-3789866
$\overline{}$	Name cha	Telephone	number	
=	Initial retui Terminate	One Winooski Park, Box L.		803-185-2169
=	Amended	City or town, state or province, country, and ZIP or foreign postal code	Group E	xemption
	Applicatio	n pending Colchester, VT 05439-1000	Number	<u> </u>
			heck 🕨 🛭	\mathbb{I} if the organization is not
	Vebsite		•	attach Schedule B
_			orm 990, 9	990-EZ, or 990-PF)
		organization. Corporation Trust Association Other		
		s 5b, 6c, and 7b, to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total a	assets	
		umn (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ .	. •	\$
12	art I	Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the in		
_	_	Check if the organization used Schedule O to respond to any question in this Part I		<u>, , , , , , , , , , , , , , , , , , , </u>
	1	Contributions, gifts, grants, and similar amounts received	1	0
	2	Program service revenue including government fees and contracts	. 2	0
	4	Membership dues and assessments	. 3	\$3,759 50
	5a	Gross amount from sale of assets other than inventory 5a	. 4	0
	b	Less: cost or other basis and sales expenses		
	c	Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)		
	6	Gaming and fundraising events	- 30	0
	a	Gross income from gaming (attach Schedule G if greater than		
ne		\$15,000)	0	
Revenue	ь	Gross income from fundraising events (not including \$ 0 of contributions		
Æ		from fundraising events reported on line 1) (attach Schedule G if the		
	1	sum of such gross income and contributions exceeds \$15,000) 6b	o	
	С	Less: direct expenses from gaming and fundraising events 6c	0	
	d	Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtr	ract	
		line 6c)	· 6d	0
	7a	Gross sales of inventory, less returns and allowances	0	
	b	Less: cost of goods sold	0	
	С	Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)	. 7c	0
	8	Other revenue (describe in Schedule O)	8	0
_	9	Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8	▶ 9	\$3,759.50
	10	Grants and similar amounts paid (list in Schedule O) Benefits paid to or for members	. 10	
ဟ	12	Salaries, other compensation, and employee benefits	11	0
se	13	odianos, otros compensation, and employee benefits	. 12	
Expense	14	Professional fees and other payments to independent contractors JUL 2 4 2014 Occupancy, rent, utilities, and maintenance	. 13	
Ä	15	Printing, publications, postage, and shipping	. 15	
	16	Other expenses (describe in Schedule O)	. 16	
	17	Total expenses. Add lines 10 through 16	► 1 1 7	
	18	Excess or (deficit) for the year (Subtract line 17 from line 9)	. 18	
šet	19	Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree v		\$3,733 30
Ass		end-of-year figure reported on prior year's return)		\$12,061.35
Net Assets	20	Other changes in net assets or fund balances (explain in Schedule O)	. 20	
z	21	Net assets or fund balances at end of year. Combine lines 18 through 20	▶ 21	\$15,820.85

Form	990-EZ	(2013)	
COLLLI	99U-EZ	(2013)	

Pa	t II Balance Sheets (see the instructions f	•				
	Check if the organization used Schedule	O to respond to ar	ny question in this			<u> </u>
				(A) Beginning of year	ļ	(B) End of year
22	Cash, savings, and investments			\$12,061.35		\$15,820.85
23	Land and buildings				23	
24 25	Other assets (describe in Schedule O)				24	
26			· · · · · ·	\$12,061 35	11	\$15,820.85
27	Net assets or fund balances (line 27 of column			\$12,061 35	_	\$15,820.85
Par					21	\$13,820.83
	Check if the organization used Schedule	•		•	/Par	Expenses guired for section
Wha		Access to information				(c)(3) and 501(c)(4)
as m	ribe the organization's program service accomplise easured by expenses. In a clear and concise mons benefited, and other relevant information for each	nanner, describe the ach program title.			494	anizations and section 7(a)(1) trusts, optional others)
28	Secured quotes for Consortial discounts from two ve	endors.				
	(Grants \$) If this amount	includes foreign gra	ents chook horo	·····	28a	
29	Selected one vender and achieved cost savings for				20a	<u> </u>
	Sciented one venuer and achieved cost savings for i	most members.		***************************************		
	(Grants \$) If this amount	ıncludes foreign gra	ints, check here .	▶ 🗆	29a	ا ا
30						1
				<u></u> -		
0.4		includes foreign gra		. ▶ 📗	30a	0
31	Other program services (describe in Schedule O) (Grants \$) If this amount	includes foreign ave				
32	Total program service expenses (add lines 28a t	includes foreign gra	ints, check here .	<u> </u>	31a	0
Par						tions for Part IV
	Check if the organization used Schedule					
	(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISI (if not paid, enter -0-	(d) Health benefits, contributions to employ benefit plans, and	0	Estimated amount of other compensation
List /	ttached			-		 -
			\$0 for a	II \$0 for a	all	\$0 for all
					Ш.	
				ļ		
		-			İ	
				 	-	
		1				
				 	+	
	•••••••••••••••••••••••••••••••••••••••	1				
 .						_
	<u> </u>					
·						
		-		 	+-	
		{				
					+	
	·					
				1	\top	
		1		1		

Part				
	instructions for Part V) Check if the organization used Schedule O to respond to any question in this	Part		
22	Did the experience engage in any experience estable not provide the reported to the IDC2 If "Vee " provide a		Yes	No
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O	33		1
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions)	34		/
35a	Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?	35a		1
b	If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	35b		1
c	Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III.	35c		1
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N	36		1
37a b	Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ 27a 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	37b		1
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?	38a		✓
ь 39	If "Yes," complete Schedule L, Part II and enter the total amount involved			
а	Initiation fees and capital contributions included on line 9]		
b	Gross receipts, included on line 9, for public use of club facilities	ļ		
40a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶			
b	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b		✓
С	Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
đ	Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax on line 40c reimbursed by the organization			
е	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e		1
41	List the states with which a copy of this return is filed >	•		
42a	The organization's books are in care of ▶			
ь	Located at ► ZIP + 4 ► At any time during the calendar year, did the organization have an interest in or a signature or other authority over			
Ь	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	42b	Yes	No √
	If "Yes," enter the name of the foreign country. ► See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
	and Financial Accounts.			
С	At any time during the calendar year, did the organization maintain an office outside the U.S.? If "Yes," enter the name of the foreign country	42c		✓
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the tax year		. 1	► □
			Yes	No
44a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a		1
b	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b		1
C	Did the organization receive any payments for indoor tanning services during the year?	44c		1
d	If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schodule O.	_		
4-	explanation in Schedule O	44d	\square	√
45a 45h	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	45a	\vdash	✓
45b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions)	45b		1

Form 990	D-EZ (20	013)						F	age 4
		ne organization engage, directly or inconducted in the organization of the organizatio			on behalf of	f or in oppositi		Yes	No
Part \		Section 501(c)(3) organizations		, raiti .	· · ·	• • •	46	<u>_</u> ,	_ ✓
	_	All section 501(c)(3) organizations 50 and 51.		stions 47–49b ar	nd 52, and	complete the	tables f	or line	es
		Check if the organization used Sch	edule O to respond	to any question i	in this Part \	vı			
	-							Yes	No
	Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II								1
	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E								
	5								✓
		es," was the related organization a sec					49b		Ĺ <u>√</u>
		plete this table for the organization's oyees) who each received more than							
-	Ciripi	sycco, who can received more than				alth benefits.	, enter iv	one.	
	(a)	Name and title of each employee	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MIS	contribution benefit pla	· ·	(e) Estimate other com		
									-
									
					_				
	••••••								
51	Comp	number of other employees paid ove plete this table for the organization's ,000 of compensation from the organ	five highest compe	. >ensated independe	ent contracto	- ors who each	received	more	than
		Name and business address of each independe		(b) Type of	service	(c) (Compensation	on .	
						_	<u>.</u>		
			-			-			
d	Total	number of other independent contract	ctors each receiving	over \$100 000	. •				
52	Did th	ne organization complete Schedule A xempt charitable trusts must attach a	? Note. All section 5	01(c)(3) organizatio	ons and 494	7(a)(1)	· ☑ Yes		
Under pe	nalties	of perjury, I declare that I have examined this red complete. Declaration of preparer (other than	eturn, including accompany	ying schedules and stat	ements, and to	the best of my kno			t is
	T	Deren 1. McCulla	ugh			July 21	,20	14	
Sign Here		Signature of office Doreen J. McCullough (VCAL Treas	ourer)			Date I	<u></u>		
	Щ,	Type or print name and title							
Paid Prepa	arer	Print/Type preparer's name	Preparer's signature		Date	Check self-employe	PTIN ed		-
Use C		Firm's name				Firm's EIN ▶			
		Firm's address discuss this return with the property	shown shows 2 Coo.	-atmetions		Phone no			
iviay III	らってり	discuss this return with the preparer	snown above? See I	nstructions .		🕨	· [₹] Yes	1 1	OF

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.
► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

1461110	or the organization						1.	-inployer ic	ciidiicado	ii iidiiibei		
	ont Consortium of									89866		
Pa			rity Status (All orga						nstruction	ons.		
	•	•	ation because it is: (Fo		•	-	•	•				
1			hes, or association of			ea in sec	tion 170	(D)(1)(A)(I).			
2			170(b)(1)(A)(ii). (Attac		-	4!	70/5/41	A \ /:::\				
3	•	-	spital service organiza on operated in conjund)(h)(4)(A)	(iii) Entor	tho	
4	hospital's nam	e, city, and state	e:									
5		n operated for)(1)(A)(iv). (Com	the benefit of a collegical plete Part II.)	ge or uni	versity o	wned or	operated	by a go	vernmen	tal unit de	escrib	ed in
6		_	nment or government									
7	_	-	receives a substantia (A)(vi). (Complete Par	-	its suppo	ort from a	a governr	nental ur	nt or fror	n the gen	eral p	ublic
8	☐ A community t	rust described i	n section 170(b)(1)(A) (vi). (Cor	nplete Pa	ırt II.)						
9	An organization	n that normally	receives: (1) more that	an 33¹/₃%	of its su	apport fro	om contri	butions,	members	ship fees,	and g	gross
			d to its exempt funct		-		-					
		-	ent income and unrel						n 511 ta	x) from t	ousine	esses
		-	ifter June 30, 1975. Se									
10		•	l operated exclusively		•	•			-			
11			nd operated exclusive									
			olicly supported organdescribes the type of								e se	ction
	a ☑ Type I	b Type	<u> </u>	• •						tionally int		
_		• •	that the organization		-	_				•	•	
•	other than fou	ndation manage	ers and other than one			-				•		
_	or section 509						_		_			
f	If the organization, organization, or		a written determinatio	on from 1	the IRS t	that it is	a Type	I, Type I	I, or Typ	oe III sup 	portin 	g
g	Since August following pers		he organization accep	pted any	gift or co	ontributio	n from a	ny of the	:			
	(i) A person v	who directly or i	ndirectly controls, eitl	her alone	or toget	her with	persons	described	d ın (iı) aı	nd	Yes	No
	(III) below,	the governing be	ody of the supported	organızat	ion?					11g(i)		√
	• •	•	on described in (ı) abo							11g(ii)		✓
		•	a person described in					•		11g(iii)		<u> </u>
h	Provide the fo	llowing informati	ion about the support	ed organı	zation(s).							
(i)	Name of supported	(iı) EIN	(iii) Type of organization (described on lines 1-9		organization sted in your		ou notify		s the ion in col	(vii) Amoun		netary
	organization		above or IRC section		document?	col (i)	of your	(i) organi	zed in the	sur	port	
			(see instructions))	Van	- No		oort?		S ?			
				Yes	No	Yes	No	Yes	No			
(A)				1								
			2 for all	/		· ·		/				<u>\$0</u>
(B)			1	1								
			2 for all				ļ		 			
(C)	_		2 for all									
(D)			2 for all									
(E)			L IVI dii						l			
	··		2 for all			ļ	<u> </u>	<u> </u>				
T												
Tota	1	L	L	1	I	ı	l	1	ı	Į.		\$0

Part							
	(Complete only if you checked the						alify under
C = =4:	Part III. If the organization fails to	quality unde	er the tests lis	sted below, p	lease comple	ete Part III.)	
	on A. Public Support	(=) 2000	(h) 2010	(=) 0011	(-1) 0010	(-) 0040	(0 T-1-1
Caren 1	dar year (or fiscal year beginning in) ► Gifts, grants, contributions, and	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
•	membership fees received (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support				-		
	dar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4		 -				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc	•	•			12	
13	First five years. If the Form 990 is for the				-		
Socti	organization, check this box and stop he			· · · · · · · · · · · · · · · · · · · 	• • • • •	 	🕨 📙
14	on C. Computation of Public Suppor Public support percentage for 2013 (line 6			1 column (fl)		14	%
15	Public support percentage from 2012 Sch		-			15	%
16a	331/3% support test – 2013. If the organization qua	zation did not	check the box	on line 13, and			
b	331/3% support test—2012. If the organ check this box and stop here. The organ					e 15 is 33½% 	
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part IV how the organization meets the "f organization	ets the "facts-	and-circumsta	nces" test, che	eck this box ar	nd stop here. I	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization m Explain in Part IV how the organization m supported organization	ion meets the	e "facts-and-ci	rcumstances"	test, check th	nis box and st	, and line top here.
18	Private foundation. If the organization di	d not check a			a, or 17b, chec	k this box and	see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support	didei the te	313 fisted bei	ow, picase c	ompicte i ait		
	dar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees	(5) 2000	(2, 20,0	10, 2011	(5) 2012	(0, 2010	(i) i otai
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise				<u> </u>		
_	sold or services performed, or facilities						
	furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the		1		-		
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge.				:		
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)						
Secti	on B. Total Support						
	dar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						-
12	Other income. Do not include gain or		 		 		
	loss from the sale of capital assets						
13	(Explain in Part IV)						
	and 12)	- <u></u>					
14	First five years. If the Form 990 is for the organization, check this box and stop her	re			n, or fifth tax ye		n 501(c)(3) · · ► □
	on C. Computation of Public Suppor						
15	Public support percentage for 2013 (line 8					15	<u>%</u>
16 Secti	Public support percentage from 2012 Schoon D. Computation of Investment Inc					16	%
17	Investment income percentage for 2013 (<u>_</u>	v line 13. colu	mn (fl)	17	<u> </u>
18	Investment income percentage for 2013 (18	<u>%</u> %
19a	331/3% support tests—2013. If the organi						
	17 is not more than 331/3%, check this box						
b	331/3% support tests - 2012. If the organiz	ation did not c	heck a box on	line 14 or line	19a, and line 16	is more than 3	331/3%, and
	line 18 is not more than 331/3%, check this t						
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see instru	ctions 🕨 🔲

Schedule A (F	Form 990 or 990-EZ) 2013 Pa	ige 4
Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; at Part III, line 12. Also complete this part for any additional information. (See instructions).	
•••••••		

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization	Employer identification number
Vermont Consortium of Academic Libraries, Inc.	26-3789866
* Just a note to explain that an expenditure for VCAL Lunch will be recorded in the 2014 f990 EZ form.	The invoice for the lunch was not
received until after July 1st.	

	······································

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
ame of the organization	Employer identification number
/ermont Consortium of Academic Libraries, Inc	26-3789866
······································	
	·
<u></u>	

VCAL Member Institutions for tax year 2013 – 2014, with EINs

Bennington College

03-0179414

One College Drive

Bennington, VT 05201

Burlington College

03-0229504

95 North Avenue

Burlington, VT 05401

Castleton State College

03-0213787

178 Alumni Drive

Castleton, VT 05735

Champlain College

03-0220266

163 South Willard St.

Burlington, VT 05402, USA

College of Saint Joseph

03-0213180

71 Clement Road

Rutland, VT 05701-3899

Community College of Vermont

03-0213787

PO Box 120

Waterbury, VT 05676

Goddard College

03-0179419

123 Pitkin Rd.

Plainfield, VT 05667

Green Mountain College

03-0179299

One Brennan Circle

Poultney, VT 05764

Johnson State College

03-0213787

337 College Hill

Johnson, Vermont 05656

Landmark College

22-2586208 PO Box 820 River Road South Putney, Vermont 05346

Lyndon State College

03-0213787 1001 College Road Lyndonville, Vermont 05851

Marlboro College

03-0179593 P.O. Box A 2582 South Road Marlboro, VT 05344-0300

Middlebury College

03-0179298 Middlebury College 14 Old Chapel Rd. Middlebury, Vt. 05753

Norwich University

03-0179424 158 Harmon Dr. Northfield, VT 05663

Saint Michael's College

03-0179403 1 Winooski Place Colchester, VT 05439

SIT/World Learning

03-0179592 PO Box 676 1 Kipling Road Brattleboro, VT 05302

Southern Vermont College

03-0214106 982 Mansion Drive Bennington, VT 05201

Sterling College 03-0197728 PO Box 72 Craftsbury Common, VT 05827

University of Vermont and State Agricultural College 03-0179440 85 South Prospect Street 340 Waterman Building Burlington, Vermont 05405-0160

Vermont Law School 23-7251952 164 Chelsea Street, PO Box 96 South Royalton, VT 05068

Vermont Technical College 03-0213787 PO Box 500 Randolph Center, VT 05061

Institutional Representatives for tax year 2013 - 2014

Board of Directors

John Payne

President

30 minutes/month

St. Michael's College

Doreen McCullough

Treasurer Secretary

1 hour/month 15 min./month College of St. Joseph Vermont Technical College

Independent college representatives: John Payne (St. Michael's); Doreen McCullough (College

of St. Joseph)

David Sturges

State college representative: Joe Farara (Johnson State College)

UVM representative: Mara Saule

At-large representative: David Sturges, VTC/CCV

Board of Directors

Jessica Allard

Burlington College

Clara Bruns

Goddard College

Pamela Contakos

School for International Training

Sandy Duling

Castleton State College

Joe Farrara

Johnson State College

Jennifer Lann

Landmark College

Paul Millette

Green Mountain College

John Payne

St. Michael's College

Sarah Sanfilippo

Southern Vermont College

Mara Saule Garet Nelson University of Vermont Lyndon State

Terry Simpkins

Middlebury College

David Sturges

Vermont Technical College/CCV

Rival Veli

Carl Yirka

Norwich University

Petra Vogel

Sterling College

Oceana Wilson

Bennington College Vermont Law School