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Form **990**

OMB No 1545-0047

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Dep: Inter	artment of mal Revent	the Treasury e Service Information about Form 990 and its instructions is at www.in	_		Inspection
		2014 calendar year, or tax year beginning January 1 , 2014, and endi		nber 31	, 20 14
_		applicable C Name of organization VERMONT ELECTRIC COOPERATIVE, INC.		er identification number	
	Address	**			03-0164375
	Name ch		uite	E Telephon	
	initial retu	m 42 WESCOM ROAD			802-635-2331
	Final return	Vterminated City or town, state or province, country, and ZIP or foreign postal code			
	Amended			G Gross re	ceipts \$ 82,380,191
	Application	on pending F Name and address of principal officer	H(a) Is this a gi	roup return for s	ubordinates? 🗌 Yes 🗹 No
		DAVID HALLQUIST, CEO ADDRESS - SAME AS "C" ABOVE			included? Yes No
<u></u>	Tax-exen	pt status	If "N	o," attach a	list (see instructions)
_	Website:		H(c) Group	exemption	number ►
_		ganization ✓ Corporation ☐ Trust ☐ Association ☐ Other ► L Year of forms	tion 1938	M State	of legal domicile VT
12	art I	Summary			
40]	Briefly describe the organization's mission or most significant activities: Electr			tely 38,435
Activities & Governance		metered accounts located in 74 towns in Vermont. Sales of approximately 447,110 I	MWH's of elec	tricity.	
ī		Oh aali ahii bay N Tifaha ayaasi attau daaaatii aad da ayaati ayaad		050/ -4	
ove		Check this box if the organization discontinued its operations or disposed	or more than	1 1	
Ö	1	Number of voting members of the governing body (Part VI, line 1a)		3 4	12
es 2	ľ	Total number of independent voting members of the governing body (Part VI, line 1b).		5	12
Ϋ́Ε	,	· · · · · · · · · · · · · · · · · · ·		6	113
√cti		Total number of volunteers (estimate if necessary)		7a	0
		Net unrelated business taxable income from Form 990-Time 34 D	• • • •	7b	0
_	_ <u>~</u>	ver unrelated business taxable income from 10m 3304 like 34 10 (3.1	Prior Ye		Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)		0	
		Program service revenue (Part VIII, line 2g)	75	,435,955	79,311,302
Ş.		nvestment income (Part VIII, column (A), lines (3,4), and (10)		,569,982	3,068,889
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0	3,000,009
		Total revenue—add lines 8 through 11 (must equal Part VIII, 2 blumm (A), line 12)	78	,005,937	82,380,191
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0	02,300,131
	1	Benefits paid to or for members (Part IX, column (A), line 4)	3	,578,605	3,671,413
s	٠ - ١	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		,269,127	10,098,056
ıse	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0
ē	Ь	Total fundraising expenses (Part IX, column (D), line 25) ▶			
ĘĐ)	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	64	,158,205	68,610,722
Ŧ	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	78	,005,937	82,380,191
-	19	Revenue less expenses. Subtract line 18 from line 12		0	0
Security Expenses	Į		Beginning of Cu	rrent Year	End of Year
sets	20	Total assets (Part X, line 16)	145	,341,552	152,159,124
Net Assets Fund Balan	21	Total liabilities (Part X, line 26)	85	,893,059	89,498,248
		Net assets or fund balances. Subtract line 21 from line 20	59	,448,493	62,660,876
	art II	Signature Block			
Un	der penalt	ies of perjury, I declare that I have examined this return, including accompanying schedules and state and complete. Declaration of preparer (other than officery is based on all information of which prepare	ments, and to the	ne best of m	ly knowledge and belief, it is
_)	and complete Declaration of prepare joiner than different is based on an information of which prepare	r has any known		
ِن وزو		Supplied The Suppl			5/1/15
Sig		Michael L Bussell Chaf Firmaid	K C Da		•
He	re	Michael L Dusell that timential	DITIU	24	
		Type or print name and title Print/Type preparer's name Preparer's signature D	ate		DTIN
Pa			aid		of PTIN
	eparer		 -	self-empl	оуеа
Us	e Only			's EIN ▶	
NA no	v the IP	Firm's address ► S discuss this return with the preparer shown above? (see instructions)	Pho	ne no	Yes No
					Yes _ No Form 990 (2014)
ror	raperw	ork Reduction Act Notice, see the separate instructions. Cat 1	No 11282Y		1 01111 220 (2014)

Form 99	Form 990 (2014)		Page 2
Part	Part III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part I	II <u>.</u> .	<u> </u>
1			l
	Vermont Electric Cooperative is a member owned not-for-profit utility whose mission is		
	appropriate services to it's members.		
2	2. Did the executation undertake any classificant program converse district the year	uhiah wara pat liatad an	the
2	2 Did the organization undertake any significant program services during the year v prior Form 990 or 990-EZ?	· · · · · · · ·	· Yes No
	If "Yes," describe these new services on Schedule O.		
3		it conducts, any progr	
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its threexpenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the total expenses, and revenue, if any, for each program service reported.		
4a	4a (Code:) (Expenses \$ 82,380,191 including grants of \$) (Revenue \$	82,380,191)
	Providing reliable electric service to approximately 38,435 metered accounts, with sale	e of approximately	
	447,110 MWH's.		
	4b (Code:) (Expenses \$ including grants of \$	\ (Payanua ¢	
40	4b (Code:) (Expenses \$including grants of \$) (Nevenue \$)
4c	4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)
		•••-	

4d	,		
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	4e Total program service expenses ► 82,380,191		

Part	Checklist of Required Schedules	1	Yes	- No
4	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		res	No
1	complete Schedule A	1		✓
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		√
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	-		_
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		√
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		*
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u>·</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		<u>·</u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	/	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f	✓	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	✓	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		✓
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14 a		14a		-
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	·	1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		✓
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
00	If "Yes," complete Schedule G, Part III	19		1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b		
D	ii res to line zoa, dio the organization attach a copy of its addited illiancial statements to this return? .		n 990	(2014)

Part	Checklist of Required Schedules (continued)		1	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Yes	No
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		✓
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		✓
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	1	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		✓
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		√
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions).			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		√
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		√
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	29 30		√
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	-	→
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		<u>▼</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	_	<u>√</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	_	<u>·</u>
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b	-	<u>✓</u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		-
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	1	_ _
		For	n 990	(2014)

Part				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	• •	
4	5. W		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 66 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0	1 1	i	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1		•
•	reportable gaming (gambling) winnings to prize winners?	1c	1	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		_	
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 113	{		İ
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		✓_
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		/
ь	If "Voc." enter the name of the foreign country.	70		- -
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		✓_
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	0.		
b	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		✓
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		
d e	If "Yes," indicate the number of Forms 8282 filed during the year	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
ĥ	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8_		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a_		
ь 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter:	9b		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	7 1		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "You " enter the amount of tax exempt interest received or approach during the year.	12a		
b 12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	{		
13 a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a	<u> </u>	<u> </u>
a	Note. See the instructions for additional information the organization must report on Schedule O.	138		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S. Check if Schedule O contains a response or note to any line in this Part VI	Gee ins	struct	
Secti	ion A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		Yes	No
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		1
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .	3		1
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	5 6	√	√
b 8	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7a 7b	✓	
a b 9	the year by the following: The governing body?	8a 8b	1	
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 ue C	ode.)	1
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		✓
11a b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	11a 12a 12b	√ √ √	
13 14 15	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c 13 14	√ √ √	
a b	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a 15b		
16a b	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	✓	
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	1	
	on C. Disclosure			
17 18	List the states with which a copy of this Form 990 is required to be filed ► Vermont Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website ☐ Another's website ✓ Upon request ☐ Other (explain in Schedule O)	501(c)(3)s	only)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of international statements available to the public during the tax year.		•	/, and
20	State the name, address, and telephone number of the person who possesses the organization's books and re- Michael Bursell. CFO. 42 Wescom Road. Johnson. VT 05656-9717 802-730-1153	cords	>	

Form	000	(2014)
COIIII	990	120141

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Part VII	Compensation of Officers,	Directors,	Trustees,	Key Employees,	Highest	Compensate	d Employe	es, and
	Independent Contractors							

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees, officers; key employees; highest compensated employees; and former such persons

Check this box if neither the organization n	or any relate	d org	aniz	atic	n c	ompe	nsa	ated any currer	t officer, director	r, or trustee.
	Į.			(6	C)					1
(A)	(B)		-4 -1		ition			(D)	(E)	(F)
Name and Title	Average					than c is both		Reportable	Reportable	Estimated
	hours per					or/trust		compensation	compensation from	amount of
	week (list any hours for	우콧	j,	9	8	en H	Б	from the	related organizations	other compensation
	refated		<u>E</u>	Officer	y er	ples	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted		ğ	'	Key employee	t co	~	(W-2/1099-MISC)		organization and related
	line)	trus	불		yee) mg			ļ	organizations
		e e	Institutional trustee	-	-	Highest compensated employee				
			n n	_	_	ted		ļ		
(1) Thomas Bailey	9									
(1) Thomas Bailey Director - President		1]	ĺ	ł			14,250	o	668
(2) Desiel Commell	4	<u> </u>			-			14,230		
Director - 1st Vice President		1						5,130	0	16
(3) Carol Maroni	6	┝┷	-		-			3,130		
Director - 2nd Vice President	·	1		ļ				6,810	o	16
(A) 1-1101	6	 	\vdash	 	-			0,810		
Director - Treasurer		1	1	}	}	{		8,680	اه	16
(5) Mark Woodward	5	ľ	\vdash	-	-			8,000	- 0	
Director - Secretary		1				1		8,680	اه	16
(6) Richard Westman	5	'	-	\vdash	_			0,000		
Director	· 	1]	İ	l			6,030	o	C
(7) Daniel Parsons	3	<u> </u>	T		<u> </u>		_			
Director		1				ľ		2,780	o	16
(9) Don 14/0-14	6	ı —		-	-			2,780		
Director		1						6,300	اه	21
(9) Michelle DaVia	10	'	-	-	\vdash			0,300		
Director		1			{			9,230	o	16
(10) ****** -	2	<u> </u>		-	-		_	3,230		
Director		1						3,430	o	16
(11) Coores Lorres	5	<u> </u>	-					3,430		
Director		1		}				10,130	l ol	16
(12) Ken Hoeppner	4	<u> </u>	\vdash					10,130		10
Director		1		1				11,810	ol	11
(13)								11,010		
3/										
(14)			-	-	\vdash		_			-
<u>V. I.</u>										
				1				1		

Part VII Section A. Officers, Directors, Trus	tees, Key E	mpio	yees		na r C)	ligne	St C	ompensated E	mpioyees (con	tinued	<u>"——</u>		
					ition				-			_	
(A)	(B)			neck	more	than o		(D) Reportable	(E) Reportable			(F) mated	
Name and title	Average hours per					ıs both or/trus!		compensation	compensation fro	m		mated ount of	
	week (list any			-	_		, <u> </u>	from the	related	İ		ther	_
	hours for related	Individual trustee or director	stit	Officer	Key employee	nghe Plo	Former	organization	organizations (W-2/1099-MISC	;)		ensatio m the	n
	organizations	dual	tion	~	필	st co	۳	(W-2/1099-MISC)	,			nization	
	below dotted line)	٦ <u>٣</u>	alt		oye	河		1				related iization:	
		stee	Institutional trustee			Highest compensated employee					9		
(15) David Hallquist	60		-			a.							
Chief Executive Officer	 	ļ.—	<u> </u>	1			_	207,975	<u> </u>	0		4	8,343
(16) Michael Bursell Chief Financial Officer	50			/				189,113		0		,	2 750
(17) Jeffery Wright	55		-	 	 		╁	169,113	<u></u>	" -			32,758
Chief Operating Officer				✓				156,938		0		2	7,332
(18) Mark Hinton	61					J							
1st Class Lineworker		ļ <u>.</u>						164,755		0		3	4,823
(19) Kevin Perry	44	Ì				1	l					_	
Manager Power Supply & Rates	57				 	_		141,027		0	—–	5	7,699
(20) Gary Young 1st Class Lineworker	ļ					1	ı	149,919		0		3	5,362
(21) Chris Lawson	54												
1st Class Lineworker - Group Leader	ļ		L		_	√	_	146,648		0		3	6,680
(22) Yvon Fortin	55					1		440,000					
1st Class Lineworker (23)	 -		-	-			-	146,228		0		3	0,453
(23)								,		1			
(24)												-	
	 						_			-			
(25)	ļ	1											
1b Sub-total		L				<u> </u>		1,395,863		0		30	4,278
c Total from continuation sheets to Part								0		0			0
d Total (add lines 1b and 1c)								1,395,863		0		30	4,278
2 Total number of individuals (including but			ose	lıst	ed :	above	e) w	ho received me	ore than \$100,	000 o	f		
reportable compensation from the organ	ization > 4	5	_						····		—	Vaa	NI.
3 Did the organization list any former o	fficer direc	tor c	or tr	uste	20	kev e	mr	alovee or high	est compens	ated		Yes	No
employee on line 1a? If "Yes," complete											3		1
4 For any individual listed on line 1a, is the	e sum of re	portal	ble (com	nper	nsatio	n a	nd other comp	ensation from	the			
organization and related organizations	greater th	an \$1	150,	000	? //	"Ye	s, "	complete Sch	edule J for s	uch	1		
individual ,			•			•					4	✓	
5 Did any person listed on line 1a receive of for services rendered to the organization											_		
Section B. Independent Contractors	111 103, 0	Ompi	CIC	001	1000		01 3	den person	· · · · ·	<u> </u>	5	Ll	<u> </u>
Complete this table for your five highest	compensat	ed inc	depe	end	ent	contr	acto	ors that receive	ed more than \$	100.0	00 of		
compensation from the organization. Re													ìХ
year.							_						
(A) Name and business add	dress							(B) Description of se	ervices	Co	(C) mpens	ation	
Energized Line Construction, LLC, PO Box 1825, 0	Gilmanton, N	IH 03	837				Lin	e Construction				1,36	9,377
New England Tree Experts, Inc., PO Box 504, Hard	lwick, VT 05	843					Tre	e Clearing					3,449
Northco Land Management, Inc., PO Box 14, Gree		t, VT	058	42			Tre	e Clearing				1,13	7,252
Thirau, LLC, 25 Laurel Road, Rocky Hill, CT 06067			_					e Construction					4,652
Asplundh, Inc., PO Box 825124, Philadelphia, PA 2 Total number of independent contractor		na hi	ıt n	ot 1	imi+	ed to		e Clearing	ove) who			85	3,338
received more than \$100,000 of compen								16	,				
						_					Forr	n 990	(2014)

Par	t VIII		-4- 4 l l 4b-l-	- David VIIII		
		Check if Schedule O contains a response or n	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts	1a	Federated campaigns 1a				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b				
ts,	С	Fundraising events 1c]		
ig it	d	Related organizations 1d		1		
ns, Sin	е	Government grants (contributions) 1e		1		1
er 3	f	All other contributions, gifts, grants,				
^듩		and similar amounts not included above 1f		1		
g g	9	Noncash contributions included in lines 1a-1f. \$]		
	<u>h</u>	Total. Add lines 1a-1f	odo .			
Ě	2a					
ev.	b	Related Electric Operating Income 221000 Related Electric Non-Operating 221000		 		-
8	c	Income	171,707	171,707		 - -
ē	d		-			
E	e					
Program Service Revenue	f	All other program service revenue .				
P	g	Total. Add lines 2a–2f	79,311,302			
	3	Investment income (including dividends, inter				
		and other similar amounts)	3,058,192			3,058,192
	4	Income from investment of tax-exempt bond proceed	s •			
	5	Royalties	>			
		(ı) Real (ıı) Person	al			
	6a	Gross rents				
	Ь	Less: rental expenses				
	C	Rental income or (loss)	_			
	d 7a	Net rental income or (loss)	D			
	'a					
	ь	Less: cost or other basis	5,002			
		and pales avenues	205			
	С	Gain or (loss)	1,305	ľ		
	d	Net gain or (loss)	10,697			10,697
enne	8a	Gross income from fundraising events (not including \$				
Other Rev		of contributions reported on line 1c). See Part IV, line 18				
Ĕ	b	Less: direct expenses b				
٦		Net income or (loss) from fundraising events .	•			
		Gross income from gaming activities.				
		See Part IV, line 19 a				
	b	Less: direct expenses b				
		Net income or (loss) from gaming activities	•			
	10a	Gross sales of inventory, less				
		returns and allowances a				
}		Less: cost of goods sold b		İ		
,	c	Net income or (loss) from sales of inventory				
}	44-	Miscellaneous Revenue Business Co	oae			
	11a			-		
	b					
	ç	All other rayonus				
ł	d e	All other revenue	•			
	12	Total revenue. See instructions		79 311 302		3 068 889

Part IX Statement of Functional Expenses

Sectio	n 501(c)(3) and 501(c)(4) organizations must con				
	Check if Schedule O contains a respon	se or note to any lin	e in this Part IX	<u> </u>	
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
2	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members	3,671,413			
5	Compensation of current officers, directors,				
	trustees, and key employees	567,978			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	6,814,609			
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	1,004,069			
9	Other employee benefits	1,139,222			
10 11	Fees for services (non-employees):	572,178			
а	Management				
b	Legal	69,694			
С	Accounting	51,210			
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
40	- · ·	181,636			
12 13	Advertising and promotion	1,456 824,165			
14	Information technology	420.986			
15	Royalties	.207000	······		
16	Occupancy	93,739			
17	Travel	735,150			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	217,445			
20 21	Interest	3,268,759			
22	Depreciation, depletion, and amortization .	5,084,177			
23	Insurance	0,004,177			
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column	į			
	(A) amount, list line 24e expenses on Schedule O.)				
а	Purchased Power Expense	41,830,092			
b	Transmission Expense Tree Trimming Expense	9,338,259		 	
c d	Property Tax Expense	2,241,468			
e	All other expenses See Schedule O	2,604,764 1,647,722			
25	Total functional expenses. Add lines 1 through 24e	82,380,191			
26	Joint costs. Complete this line only if the				
-	organization reported in column (B) joint costs from a combined educational campaign and	}			
	fundraising solicitation. Check here if	İ			
	following SOP 98-2 (ASC 958-720)				

	art X				
		Check if Schedule O contains a response or note to any line in this			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	0	1	0
	2	Savings and temporary cash investments	1,542,086	2	876,647
	3	Pledges and grants receivable, net	0	3_	0
	4	Accounts receivable, net	16,845,812	4_	15,000,667
	5	Loans and other receivables from current and former officers, directors trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	o
s	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	d y	6	0
Assets	7	Notes and loans receivable, net	0	7	0
As	8	Inventories for sale or use	4,054,526	-	3,865,328
	9	Prepaid expenses and deferred charges	2,935,536		3,356,009
	10a	Land, buildings, and equipment: cost or			0,000,000
		other basis. Complete Part VI of Schedule D 10a 141,326,9	75	<u> </u>	
	Ь	Less: accumulated depreciation 10b 38,015,4		10c	103,311,555
	11	Investments—publicly traded securities	0		0
	12	Investments—other securities. See Part IV, line 11	15,077,613	_	19,172,612
	13	Investments—program-related. See Part IV, line 11	4,974,483		2,925,812
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	3,475,596	15	3,650,494
	16	Total assets. Add lines 1 through 15 (must equal line 34)	145,341,552	16	152,159,124
	17	Accounts payable and accrued expenses	16,399,555		13,407,934
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .	0	21	0
es	22	Loans and other payables to current and former officers, directors			
Liabilities		trustees, key employees, highest compensated employees, and	:		
ap		disqualified persons. Complete Part II of Schedule L	0		0
_	23	Secured mortgages and notes payable to unrelated third parties	66,226,565	23	72,808,114
	24	Unsecured notes and loans payable to unrelated third parties	0	24	. 0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X	(
		of Schedule D	3,266,939		3,282,200
	26	Total liabilities. Add lines 17 through 25	85,893,059	26	89,498,248
ces		complete lines 27 through 29, and lines 33 and 34.	10		
au	27	Unrestricted net assets		27	
Ва	28	Temporarily restricted net assets		28	
or Fund Balances	29	Permanently restricted net assets	d	29	
ģ	00	complete lines 30 through 34.			
Net Assets	30	Capital stock or trust principal, or current funds	0	30	0
SS	31	Paid-in or capital surplus, or land, building, or equipment fund	0	31	0
et /	32	Retained earnings, endowment, accumulated income, or other funds .	59,448,493	32	62,660,876
ž	33 34	Total net assets or fund balances	59,448,493		62,660,876
	34	Total naunities and het assets/fund palatices	145,341,552	34	152,159,124
					Form 990 (2014)

		Pa	ige 12
			. 🗸
_	 -		
_			30,191
		82,38	30,191
			0
		59,44	18,493
			0
			0
	_		0
0			
_		3,21	12,383
		62,66	50,87 <u>6</u>
		Yes	No
	2a		<i>J</i>
	2b		- *

Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 2 3 3 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 6 7 8 9 Other changes in net assets or fund balances (explain in Schedule O) 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Accounting method used to prepare the Form 990:
Cash
Accrual If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? . . . If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis **b** Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in 3a b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. Form 990 (2014)

Form 990 (2014)

SCHEDULE D (Form 990)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name o	the organization		Employer identification number
	ONT ELECTRIC COOPERATIVE, INC.		03-0164375
Par			nds or Accounts.
	Complete if the organization answered	"Yes" to Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) .		
4	Aggregate value at end of year		
5	Did the organization inform all donors and dono	r advisors in writing that the assets h	neld in donor advised
	funds are the organization's property, subject to t	he organization's exclusive legal contro	ol? 🗌 Yes 🗌 No
6	Did the organization inform all grantees, donors,	and donor advisors in writing that grain	nt funds can be used
	only for charitable purposes and not for the bene		
	conferring impermissible private benefit?		· · · · · · · □ Yes □ No
Par	Conservation Easements.		
_	Complete if the organization answered	"Yes" to Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recrea		f a historically important land area
	Protection of natural habitat		f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization h	neld a qualified conservation contribution	on in the form of a conservation
	easement on the last day of the tax year.	•	Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easemen		
c	Number of conservation easements on a certified		
ď	Number of conservation easements included in		
_			• I
3	Number of conservation easements modified, tran	nsferred, released, extinguished, or terr	
	tax year ▶	J	
4	Number of states where property subject to conse	ervation easement is located >	
5	Does the organization have a written policy re		spection, handling of
	violations, and enforcement of the conservation e		
6	Staff and volunteer hours devoted to monitoring,		
•		mopoeting, and emercing concernance	. sacomonia camig inc year
7	Amount of expenses incurred in monitoring, inspe	ecting, and enforcing conservation ease	ements during the year
•	►\$	oung, and omoromy conservation cast	omerne daming the year
8	Does each conservation easement reported on line	e 2(d) above satisfy the requirements of	f section 170(h)(4)(B)(i)
•			
9	In Part XIII, describe how the organization reports		- -
9	balance sheet, and include, if applicable, the text		
	organization's accounting for conservation easem		ianola statomonio that dosonboo the
Part	<u>. · · · · · · · · · · · · · · · · · · ·</u>		Other Similar Assets
1 611	Complete if the organization answered		Other Ollina Assets.
1a	If the organization elected, as permitted under SI		revenue statement and halance sheet
·u	works of art, historical treasures, or other similar		
	public service, provide, in Part XIII, the text of the		
b	If the organization elected, as permitted under \$		
	works of art, historical treasures, or other similar		
	public service, provide the following amounts rela		addation, or rootation in fattionarios of
			▶ ¢
	(i) Revenue included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		
•	If the executation received or held works of an	t historical transuras or other similar	r accets for financial sain provide the
2	If the organization received or held works of ar		
	following amounts required to be reported under S		
a	Revenue included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X	<u> </u>	<u> ▶ \$</u>

Part	Organizations Maintaining Col	lections of Art,	Historic	al Treasures	, or Ot	<u>her Similar As</u>	sets (c	ontini	ued)_
3	Using the organization's acquisition, acceleration items (check all that apply):	ssion, and other r	ecords, o	check any of th	e follov	ving that are a s	ignifican	t use	of its
а	☐ Public exhibition		d 🗌 L	oan or exchang	ge progi	rams			
b	☐ Scholarly research		e 🗌 C	other					
c	☐ Preservation for future generations						••••		
4	Provide a description of the organization's	collections and e	explain ho	w they further	the org	anızatıon's exen	npt purp	ose ir	n Part
	XIII.		'	,					
5	During the year, did the organization solid	ut or receive dona	ations of	art, historical tr	reasures	s, or other simila	ar		
•	assets to be sold to raise funds rather than							'es ┌	¬ No
Part				3				<u>cs</u> _	<u></u>
T GIT	Complete if the organization ans 990, Part X, line 21.		Form 99	0, Part IV, line	9, or r	eported an am	ount or	ı Forr	n
1a	Is the organization an agent, trustee, cus included on Form 990, Part X?							′es 「	
ь	If "Yes," explain the arrangement in Part XI						ъ.	U 3 _	
U	in res, explain the arrangement in rate Al	ii diid complete ti	ic ionown	ng tubio.		Α	mount		
С	Beginning balance				1c				
d	Additions during the year				1d	-			
e	Distributions during the year				1e				
_	.				1f				
f	Ending balance					<u> </u>	2 T V	/aa	7 No
2a	Did the organization include an amount on								
	If "Yes," explain the arrangement in Part XI	II. Check here if the	ie explan	ation has been	provide	ed in Part XIII .	<u>·· · ·</u>		
Par		1437 91.1	- · · · · · · · · · · · · · · · · · · ·	0 David N. C.	40				
	Complete if the organization ans						T		
	<u> </u>	Current year (I	b) Prior year	(c) Two year	rs back	(d) Three years back	(e) Fou	r years	back
1a	Beginning of year balance						<u> </u>		
b	Contributions								
C	Net investment earnings, gains, and						-		
	losses								
d	Grants or scholarships								
е	Other expenditures for facilities and								
	programs				ĺ				
f	Administrative expenses			-					
g	End of year balance						1		
2	Provide the estimated percentage of the cu	irrent year end ha	lance (lin	e 1g. column (a	beld :		_1		
	Board designated or quasi-endowment		ianice (iii)	c 19, column (c	iji nei a t	40.			
a	Permanent endowment ► %								
b									
С	Temporarily restricted endowment	%							
2-	The percentages in lines 2a, 2b, and 2c sho			a that are hald	and ad	ministered for th			
Sa	Are there endowment funds not in the pos	session of the or	ganizatioi	n that are neid	and ad	ministered for tr	le	<u> </u>	
	organization by:						<u> </u>	Yes	No
	(i) unrelated organizations						3a(i)	1	
	(ii) related organizations						3a(ii)	4	
b	If "Yes" to 3a(ii), are the related organization						3b		<u> </u> _
4	Describe in Part XIII the intended uses of the		endowme	ent funds.					
Part									
	Complete if the organization ans	wered "Yes" to	Form 99	0, Part IV, line	11a. <u>S</u>	See Form 990,	Part X,	line 1	0.
	Description of property	(a) Cost or other ba (investment)	isis (b) C	Cost or other basis (other)		Accumulated epreciation	(d) Bo	ok value	8
1a	Land			1,077,641				1.07	7,641
b	Buildings			3,742,318		862,033			0,285
c	Leasehold improvements			0,742,310	-	002,033		,00	0
d	Equipment	<u> </u>		50,557,758		15,556,367		35.00	
e	Other				-				1,391
	Add lines 1a through 1e. (Column (d) must e	agual Form 000 D	Part V act	85,949,258	1c 1	21,597,020			2,238
ı otal.	Add illes ta uliough te. (Column (a) mast (guai i Ullii 990, F	ai (1 , 60)	a_{i} α_{i} α_{j} , α_{i} α_{j}				103,31	1,333

Part VII	Investments - Other Securities							
	Complete if the organization ans		m 990,	, Part IV, line	11b. S	See Form	<u> 1990, Part X, I</u>	<u>ine 12.</u>
	(a) Description of security or category (including name of security)		(b)	Book value			thod of valuation d-of-year market val	ue
(1) Financial	derivatives							
	eld equity interests							
(3) Other			ļ					
(A) Vermo	nt Electric Power Company - Stock			19,024,273	Cost			
	ngland Hydro Transmission - Stock		-	148,339	Cost		_ 	
(C)	•••••		 -		_			
(D)								
(E) (F)			<u> </u>					
(G)					-			
(H)			 					
	o) must equal Form 990, Part X, col. (B) line 12) ▶		 	19,172,612				
Part VIII	Investments—Program Related		·	19,172,812	·			
	Complete if the organization ans		m 990.	. Part IV. line	11c. S	See Form	990. Part X. li	ne 13.
	(a) Description of investment			Book value		(c) Me	thod of valuation d-of-year market val	
(1) Constru	ction Work In Progress		 	2,925,812	Cost			
(2)					0001			
(3)								
(4)					_			
(5)								
(6)								
_(7)								<u> </u>
(8)								
(9)			ļ				·	
	o) must equal Form 990, Part X, col. (B) line 13)			2,925,812				
Part IX	Other Assets.		000	D = + 11 / 15 = -		S F	000 D-+V I	45
	Complete if the organization ans	wered "Yes" to For	m 990,	, Part IV, line	110.8	see Form	 _	
/1) D-1		a) Description					(b) Book v	
	ge Capital - CFC						 	2,827,317
	ge Capital - SEDC ge Capital - CRC						 	17,923 10,000
	ge Capital - Cobank							640,041
	ge Capital - NISC						 	124,148
	ge Capital - NRTC						-	135
	ent In Homestead 457B Plan				_			30,930
(8)					. <u> </u>			
(9)								
Total. (Colu	mn (b) must equal Form 990, Part X, c	ol. (B) line 15.)	<u> </u>	<u> </u>	<u>. · </u>	▶		3,650,494
Part X	Other Liabilities. Complete if the organization ans	wered "Yes" to For	m 990,	, Part IV, line	11e o	r 11f. See	e Form 990, Pa	art X,
1.	line 25. (a) Description of liability	(b) Book value						
(1) Federal in		(B) DOOK TUILED	—-					
(2) Capital I		23	34,635					
	ng Debt - Cobank		00,000					
	Portion of Capital Leases		16,635					
	Compensation		30,930					
(6)			3/333					
(7)								
(8)								
(9)								
	n) must equal Form 990, Part X, col (B) line 25)		32,200					
	uncertain tax positions. In Part XIII, provi							
organization's	s liability for uncertain tax positions under	[.] FIN 48 (ASC 740). Che	eck here	of the text of the	ne footn	ote has bee	en provided in Pa	rt XIII 🔽

Par	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	return.
1	Total revenue, gains, and other support per audited financial statements	1 83 542 323
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 83,542,323
a	Net unrealized gains (losses) on investments 2a	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
e	Add lines 2a through 2d	2e 1,320,333
3	Subtract line 2e from line 1	3 82,221,990
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	02,221,030
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	Ì
b	Other (Describe in Part XIII.)	
c	Add lines 4a and 4b	4c 158,207
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5 82,380,197
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total expenses and losses per audited financial statements	76,602,151
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	
d	Other (Describe in Part XIII.)	
e	Add lines 2a through 2d	2e 1,320,333
3	Subtract line 2e from line 1	3 75,281,818
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
	Add lines 4a and 4b	4c 7,098,379
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 82,380,197
	XIII Supplemental Information. le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b;	
2; Par	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional info	ormation.
Act of	Vermont. The Cooperative is an organization described in Section 501 (c)(12) of the Internal Revenue Code,	and has been recognized
by the	Internal Revenue Service as an organization exempt from taxes on related income under Section 501 (a). Co	onsideration has been
given (o uncertain tax positions. The federal income tax returns for the years ended after December 31, 2011 rema	in open for potential
examir	nation by major tax jurisdictions, generally for three years after they were filed.	
Part YI	, Line 2d - "Other" amount of \$1,320,333 equals the sale of excess purchased power, which is netted in purc	shacad power expense
		naseu powei expense
on For	m 990 - Part IX, Line 24a.	

Schedule D (Fo	n 990)'2014	Page 5
Part XIII	Supplemental Information (continued)	
Part XI, Line	b - "Other" amount of \$158,207 includes the following: 1) Costs of \$134,229, which offsets related electric nor	-operating
incomo for b	ok purposes and 2). Denoughle Energy costs of \$22,079, which offeets Denoughle Energy Credits revenue for	book purposos
income for b	ok purposes and 2) Renewable Energy costs of \$23,978, which offsets Renewable Energy Credits revenue for	book purposes.
Dest VII Line	2d UOshadi aasayan af dd 220 222 - aanaa ayalanakian aa Darb VII Lisa 2d ahaan	
Part XII, Line	2d - "Other" amount of \$1,320,333 - same explanation as Part XI, Line 2d above.	
Dart VII. Lina	4b - "Other" amount of \$7,098,379 includes the following: 1) VEC Financial Statements list interest charges se	noratolu.
rait All, Lille	40 - Other amount of \$7,030,373 includes the following: 1) VEC Financial Statements list interest charges se	paratery
from operati	g expenses. Interest charges are included on the Form 990 - Part IX, Line 20 - \$3,268,759, 2) Non-Operating ex	penses of
\$134 229 war	e netted against non-operating revenue in the audited financials; however, is separated for purposes of the For	m 990 3) VEC's
V 10-1/2-2-1101	riction against non operating revenue in the dualities mandals, nonever, is separated to purposes of the Follo	11 330, 07 420 3
net income o	\$3,671,413 is included in Functional Expenses Part IX, Line 4 for purpose of the Form 990, 4) Renewable Energian	gy expense of
\$23.978 was	etted against Renewable Energy Credits revenue in the audited financials; however, is separated for purpose of	of the Form 990.
••••		
*		
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

	ONT ELECTRIC COOPERATIVE, INC.		03-01643	75		
Part	Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a. Complete Part III to p					
	☐ First-class or charter travel	☐ Housing allowance or residence f	or personal use		ŀ	
	☐ Travel for companions	Payments for business use of per	sonal residence			
	☐ Tax indemnification and gross-up payments	Health or social club dues or initial	ation fees			
	☐ Discretionary spending account	Personal services (e.g., maid, cha	uffeur, chef)			
				1		
b	If any of the boxes on line 1a are checked, did to or reimbursement or provision of all of the expansion.	penses described above? If "No,"				
	explain			1b		
2	Did the organization require substantiation priodirectors, trustees, and officers, including the CE 1a?	O/Executive Director, regarding the it	tems checked in line	2	:	
				<u> </u>		
3	Indicate which, if any, of the following the filing org organization's CEO/Executive Director. Check all the related organization to establish compensation of the	hat apply. Do not check any boxes for	methods used by a			
	Compensation committee	Written employment contract				
	✓ Independent compensation consultant	Compensation survey or study				
	☐ Form 990 of other organizations	Approval by the board or compen	sation committee			
4	During the year, did any person listed in Form 990, organization or a related organization:	Part VII, Section A, line 1a, with respe	ect to the filing			
а	Receive a severance payment or change-of-contro	l payment?		4a		✓
b	Participate in, or receive payment from, a supplement	ental nonqualified retirement plan?		4b	✓	
С	Participate in, or receive payment from, an equity-b	pased compensation arrangement?		4c		✓
	If "Yes" to any of lines 4a-c, list the persons and pr	rovide the applicable amounts for each	h item in Part III.			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) of For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of.					
а	The organization?			5a		
	Any related organization?			5b		
-	If "Yes" to line 5a or 5b, describe in Part III.					
	, , , , , , , , , , , , ,					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of:	line 1a, did the organization pay or ac	crue any			
а	The organization?			6a		
b	Any related organization?			6b		
	If "Yes" to line 6a or 6b, describe in Part III.			- 52		
_						
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes," of	n A, line 1a, did the organization pr	ovide any non-fixed	7		
8	Were any amounts reported in Form 990, Part VII, p	paid or accrued pursuant to a contract	that was subject			
	to the initial contract exception described in F	Regulations section 53.4958-4(a)(3)?	If "Yes," describe			
	ın Part III			8		
9	If "Yes" to line 8, did the organization also foll	ow the rebuttable presumption produced	cedure described in			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

(B) Breakdown of W-2 and/or 1099-MISC compensation		(B) Breakdown of W	f W-2 and/or 1099-MISC compensation	C compensation	100000000000000000000000000000000000000	a, appropriate to the second s	(2) (2) (2)	
(A) Name and Title		(i) Base compensation	(il) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) lotal of columns (B)(i)–(D)	(r) Compensation in column (B) reported as deferred in prior Form 990
David Hallquist	€ €	198,328	4,741	4,906	32,180	16,163	256,318	0
Michael Bursell	(E)	180,854	4,398	3,861	16,828	15,930	221,871	0
z Chiet Financial Officer Jeffery Wright 3 Chief Operation Officer		152,893	3,650	395	11,900	15,432	184,269	0
Mark Hinton 4 1st Class Lineworker	E E	164,485	0	270	18,476	16,347	199,578	0
Gary Young 5 1st Class Lineworker	E E	148,235	0	1,684	19,015	16,347	185,281	0
Chris Lawson	€ €	146,091	0	557	20,222	16,458	183,327	0
Yvon Fortin 7 1st Class Lineworker		145,453	0	27.5	14,106	16,347	176,681	0
Kevin Perry 8 Manager Power Supply & Rates	E E	136,156	3,321	1,550	42,485	15,214	198,726	0
6	≘ ≘							
10	€ €							
11	E E							
12	EE							
13	(i)							
14	(E)							
15	3 3							
16	e (E							
							Sch	Schedule J (Form 990) 2014

Schedule J (Form 990) 2014
ƙevin Perry, Manager Power Supply & Rates
Jeffery Wright, COO
Michael Bursell, CFO
Javid Hallquist, CEO
The following is a list of the employees in the 457(b) Deferred Compensation Plan:
he Cooperative until such time as the participant, or the participant's beneficiary, withdraws the funds in accordance with plan provisions.
June 1, 2014 and is administered by NRECA. The plan is available to highly compensated employees who are not a current participant in the RS plan. The funds remain assets of
art I, Line 4b - The Cooperative has an executive retirement plan that is designed in accordance with Section 457(b) of the Internal Revenue Code. The plan became effective on
wards the appropriate percentage of increase, which does not exceed the salary budget or the salary range
percentage amount, once approved, is the same for the CEO as it is for all other non-union employees. The Board of Directors does an assessment of the CEO's performance and
een met, the CEO has been successful Each year the Manager of Human Resource proposes a percentage increase to salaries as part of VEC's budgeting purposes. The increase
The CEO's goals are primarlly VEC's Strategic Plan and other objectives as given by the Board of Directors. If the core competencies in our strategic plan and other objectives have
art I, Line 3 - The CEO's compensation is performance based. The Board of Directors, as a whole, sets the CEO's goals and assesses performance during the CEO's contract year
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part or any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047 2014

Employer identification number

Open to Public ► Attach to Form 990 or 990-EZ. Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

VERMONT ELECTRIC COOPERATIVE, INC.	03-0164375
Part VI, Line 6 - Vermont Electric Cooperative, Inc. (VEC) is a member owned utility; therefore, does no	ot have stockholders.
Part VI, Line 7a - VEC has members who vote to elect a director to represent their district.	
Part VI, Line 7b - Yes, the organization needs approval from the members to make changes to bylaws o	or articles of incorporation.
Part VI, Line 11b - The Form 990 is prepared in detail by VEC's Assistant Controller, then reviewed in d	etail by VEC's Controller. After
the Controller's review is complete, the Form 990 is sent to VEC's independent audit firm for their review	ew. Copies are also provided to
the CEO, CFO and VEC's Board of Director's for their review, prior to submission.	
Part VI, Line 12c - Board Policy B.4 was initially approved on 1/25/2000 and was recently reviewed and	revised on 6/24/14. The policy
covers all Board Members of Vermont Electric Cooperative, Inc Additionally, all members of the Boar	d were provided an IRS Form 990
questionnaire annually for completion. Responses are reviewed by VEC's Finance department for con	pleteness. The Board is responsible
for enforcement of this policy on an ongoing basis. The Board's policy provides all the requirements t	o be met by Directors and the
process by which a violation will be handled.	
VEC also has a Management Policy for Conflict of Interest that was approved 4/16/14 and reviewed by	the Board of Directors on 5/12/14.
The policy covers all employees of Vermont Electric Cooperative, Inc All Officers, Highly Compensat	ed Employees & Key Employees
complete an IRS Form 990 questionnaire annually. In addition, HR does provide a copy of VEC's Confl	ict of Interest Policy to employees
during the on-boarding process. We review the details of the policy and obtain the employee's initials	that we've reviewed the information.
Previous to the formal policy adoption, VEC posted the policy for conflict of interest for employees on	the intranet. The Chief Executive
Officer is responsible for the administration and enforcement of this policy.	

ichedule O (Form 990 or 990-EZ) (2014) Name of the organization	Page Employer identification number
/ERMONT ELECTRIC COOPERATIVE, INC.	03-0164375
Part VI, Line 15a & b - Our Human Resource Department works with a third party to c	onduct a formal market assessment of all positions
every three years. In the off years, periodic assessments comparing gathered data fro	om the New England Salary Survey, NRECA
Compensation Survey, SHRM Compensation Data, VHRA Compensation Data and our	own compilation of local utility data are used to
ssess increases to salary. Salary brackets are increased by 2/3rds of the average no	on-union increase to salary annually. The
comparisons mentioned above are made when preparing the headcount and salary but	udget, and again months later when calculating
he increase pool. All Employee Officers, Key Employees and remaining non-union er	mployees fall under the same assessment. This
nformation is shared with the VEC Board of Directors and they use this information for	or determining the CEO's compensation.
art VI, Line 19 - VEC Bylaws are mailed to all members annually. Governing docume	nts are available upon member request.
EC Financial Statements are available on our Web Site, in the lobby at the annual me	eeting or upon request.
Part IX, Line 4 - Amount reflected as benefits paid to members is VEC's patronage cap	oital that was "allocated" in the 2014 tax year.
art IX, Line 24e - "All Other Expenses" of \$1,647,722 in Statement of Functional Expe	enses is understated for the following reason;
EC was impacted with a major winter storm in December, 2014, causing substantial	
om the State of Vermont Public Service Board was granted to VEC, to establish a rec	gulatory asset for the purpose of deferring costs and
mortizing those costs in the future. VEC's actual other expense for 2014 is \$4,034,39	3, less the accounting order of \$2,386,671, resulted
n an amount of \$1,647,722 for other expenses.	
	·
art XI, Line 9 - Other changes in net assets or fund balances of \$3,212,383 is a net of	the following: VEC's 2014 net income of
3,671,413, less patronage retirements in the amount of \$459,070, plus donated capita	of in the amount of \$40.
·	
	·